# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

		Washington, D.C. 205	49					
		FORM 10-Q						
☑ QUARTERLY REF	PORT PURSUANT TO SECTION 13 OR 15(c	I) OF THE SECURITIES EXCHANGE A	CT OF 1934					
For the quarte	erly period ended June 30, 2019							
□ TRANSITION REP	PORT PURSUANT TO SECTION 13 OR 15(d	I) OF THE SECURITIES EXCHANGE A	CT OF 1934					
	For	the transition period from	to					
		on File Number: 001-13545 (Prologis, I		 nis   P	١			
	Commission			gio, L.i	.,			
		Prologis, Inc. Prologis, L.P.						
		(Exact name of registrant as specifi	ed in its charter)					
	Maryland (Prologis, Inc.)			94	-328194	l1 (Prolo	gis, Inc.)	
	Delaware (Prologis, L.P.)				-328536	2 (Prolo	gis, L.P.)	
	(State or other jurisdiction of incorporation or organization)					S. Emplo ification		
	Pier 1, Bay 1, San Francisco, California					94111		
	(Address or principal executive offices)				(2	ip Code	)	
		(415) 394-9000 (Registrants' telephone number, incl	uding area code)					
	(Former nam	e, former address and former fiscal ye	ar, if changed since la	ast repo	rt)			
		Securities registered pursuant to Secti	on 12(b) of the Act:					
	Title of Each Class	Trading Symbol(s)		Na	me of E	ach Exch	ange on Which Registered	
Prologis, Inc.	Common Stock, \$0.01 par value	PLD					Stock Exchange	
Prologis, L.P. Prologis, L.P.	1.375% Notes due 2020 1.375% Notes due 2021	PLD/20A PLD/21					Stock Exchange Stock Exchange	
Prologis, L.P.	3.000% Notes due 2022	PLD/21					Stock Exchange	
Prologis, L.P.	3.375% Notes due 2024	PLD/24					Stock Exchange	
Prologis, L.P.	3.000% Notes due 2026	PLD/26					Stock Exchange	
Prologis, L.P.	2.250% Notes due 2029	PLD/29			1	New York	Stock Exchange	
Prologis, L.P.	Floating Rate Notes due 2020	PLD/20B			1	New York	Stock Exchange	
	ther the registrant (1) has filed all reports requise required to file such reports), and (2) has be			e Act of	1934 d	-	preceding 12 months (or for su	ıch shorter
Prologis, Inc. Prologis, L.P.			Yes Yes		No No			
	ther the registrant has submitted electronically	v avany Interactive Data File required to b					C T (\$222 405 of this shapter)	during the
	ther the registrant has submitted electronicall such shorter periods that the registrant was r		e submitted pursuant to	Rule 4	05 01 K		3-1 (9232.403 of this chapter)	during the
Prologis, Inc. Prologis, L.P.			Yes Yes		No No			
Indicate by check mark who	ether the registrant is a large accelerated file ted filer," "smaller reporting company," and "er		filer, smaller reporting				ng growth company. See defir	nitions of "large
Prologis, Inc.: Large accelerated filer ⊠	Accelerated filer	Non-accelerated filer □	Smaller reporting con	mpany			Emerging growth company	
Prologis, L.P.: Large accelerated filer □	Accelerated filer □	Non-accelerated filer ⊠	Smaller reporting con	mpany			Emerging growth company	
If an emerging growth compursuant to Section 13(a) of	pany, indicate by check mark if the registrant the Exchange Act. $\ \Box$	has elected not to use the extended train	nsition period for comp	lying wi	th any r	new or re	vised financial accounting star	ndards provided
Indicate by check mark whe Prologis, Inc.	ther the registrant is a shell company (as defi	ned in Rule 12b-2 of the Securities Excha	nge Act of 1934). Yes		No	) ×		

The number of shares of Prologis, Inc.'s common stock outstanding at July 17, 2019, was approximately 631,129,000.

## **EXPLANATORY NOTE**

This report combines the quarterly reports on Form 10-Q for the period ended June 30, 2019, of Prologis, Inc. and Prologis, L.P. Unless stated otherwise or the context otherwise requires, references to "Prologis, Inc." or the "Parent" mean Prologis, Inc. and its consolidated subsidiaries; and references to "Prologis, L.P." or the "Operating Partnership" or the "OP" mean Prologis, L.P., and its consolidated subsidiaries. The terms "the Company," "Prologis," "we," "our" or "us" means the Parent and the OP collectively.

The Parent is a real estate investment trust (a "REIT") and the general partner of the OP. At June 30, 2019, the Parent owned 97.12% common general partnership interest in the OP and 100% of the preferred units in the OP. The remaining 2.88% common limited partnership interests are owned by unaffiliated investors and certain current and former directors and officers of the Parent.

We operate the Parent and the OP as one enterprise. The management of the Parent consists of the same members as the management of the OP. These members are officers of the Parent and employees of the OP or one of its subsidiaries. As sole general partner, the Parent has control of the OP through complete responsibility and discretion in the day-to-day management and therefore, consolidates the OP for financial reporting purposes. Because the only significant asset of the Parent is its investment in the OP, the assets and liabilities of the Parent and the OP are the same on their respective financial statements.

We believe combining the quarterly reports on Form 10-Q of the Parent and the OP into this single report results in the following benefits:

- enhances investors' understanding of the Parent and the OP by enabling investors to view the business as a whole in the same manner as management views and operates the business:
- eliminates duplicative disclosure and provides a more streamlined and readable presentation as a substantial portion of the Company's disclosure applies to both the Parent and the OP; and
- · creates time and cost efficiencies through the preparation of one combined report instead of two separate reports.

It is important to understand the few differences between the Parent and the OP in the context of how we operate the Company. The Parent does not conduct business itself, other than acting as the sole general partner of the OP and issuing public equity from time to time. The OP holds substantially all the assets of the business, directly or indirectly. The OP conducts the operations of the business and is structured as a partnership with no publicly traded equity. Except for net proceeds from equity issuances by the Parent, which are contributed to the OP in exchange for partnership units, the OP generates capital required by the business through the OP's operations, incurrence of indebtedness and issuance of partnership units to third parties.

The presentation of noncontrolling interests, stockholders' equity and partners' capital are the main areas of difference between the consolidated financial statements of the Parent and those of the OP. The differences in the presentations between stockholders' equity and partners' capital result from the differences in the equity and capital issuances in the Parent and in the OP.

The preferred stock, common stock, additional paid-in capital, accumulated other comprehensive income (loss) and distributions in excess of net earnings of the Parent are presented as stockholders' equity in the Parent's consolidated financial statements. These items represent the common and preferred general partnership interests held by the Parent in the OP and are presented as general partner's capital within partners' capital in the OP's consolidated financial statements. The common limited partnership interests held by the limited partners in the OP are presented as noncontrolling interest within equity in the Parent's consolidated financial statements and as limited partners' capital in the OP's consolidated financial statements.

To highlight the differences between the Parent and the OP, separate sections in this report, as applicable, individually discuss the Parent and the OP, including separate financial statements and separate Exhibit 31 and 32 certifications. In the sections that combine disclosure of the Parent and the OP, this report refers to actions or holdings as being actions or holdings of Prologis.

# **PROLOGIS**

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# **PART I. FINANCIAL INFORMATION**

# ITEM 1. Financial Statements

# PROLOGIS, INC.

# CONSOLIDATED BALANCE SHEETS (In thousands, except per share data)

		une 30, 2019 Unaudited)	De	ecember 31, 2018
ASSETS				
Investments in real estate properties	\$	34,895,051	\$	34,586,987
Less accumulated depreciation		5,085,219		4,656,680
Net investments in real estate properties		29,809,832		29,930,307
Investments in and advances to unconsolidated entities		5,813,582		5,745,294
Assets held for sale or contribution		609,121		622,288
Net investments in real estate		36,232,535	-	36,297,889
Lease right-of-use assets		394,603		-
Cash and cash equivalents		401,190		343,856
Other assets		1,678,422		1,775,919
Total assets	<u>\$</u>	38,706,750	\$	38,417,664
LIABILITIES AND EQUITY				
Liabilities:				
Debt	\$	10,968,320	\$	11,089,815
Lease liabilities		403,170		-
Accounts payable and accrued expenses		740,941		760,515
Other liabilities		816,886		766,446
Total liabilities		12,929,317		12,616,776
Equity:				
Prologis, Inc. stockholders' equity:				
Series Q preferred stock at stated liquidation preference of \$50 per share; \$0.01 par value; 1,379 shares issued and outstanding and 100,000 preferred shares authorized at June 30, 2019 and		22.242		00.040
December 31, 2018		68,948		68,948
Common stock; \$0.01 par value; 631,054 shares and 629,616 shares issued and outstanding at June 30, 2019 and December 31, 2018, respectively		6,311		6,296
Additional paid-in capital		25,651,666		25,685,987
Accumulated other comprehensive loss		(1,079,109)		(1,084,671)
Distributions in excess of net earnings		(2,317,008)		(2,378,467)
Total Prologis, Inc. stockholders' equity		22,330,808		22,298,093
Noncontrolling interests		3,446,625		3,502,795
Total equity		25,777,433		25,800,888
Total liabilities and equity	\$	38,706,750	\$	38,417,664

# CONSOLIDATED STATEMENTS OF INCOME (Unaudited) (In thousands, except per share amounts)

		nded		Six Month June		ded		
		2019		2018		2019		2018
Revenues:								
Rental	\$	700,689	\$	544,679	\$	1,397,496	\$	1,100,622
Strategic capital		89,144		75,697		162,949		208,658
Development management and other		539		900		1,979		5,652
Total revenues		790,372		621,276		1,562,424		1,314,932
Expenses:								
Rental		181,138		133,329		369,206		276,270
Strategic capital		37,206		34,850		75,264		78,710
General and administrative		66,276		57,615		135,977		120,043
Depreciation and amortization		284,376		203,673		568,385		407,754
Other		3,515		4,515		7,349		7,754
Total expenses		572,511		433,982		1,156,181		890,531
Operating income before gains on real estate transactions, net		217,861		187,294		406,243		424,401
Gains on real estate transactions, net		224,195		94,261		412,403		289,372
Operating income	_	442,056		281,555		818,646		713,773
Other income (expense):								
Earnings from unconsolidated entities, net		48.556		62,549		105.222		125,205
Interest expense		(59,122)		(56,314)		(119,629)		(102,575)
Interest and other income, net		4,312		5,641		12,222		7,617
Foreign currency and derivative gains, net		2,041		85,382		10,775		44,288
Gains (losses) on early extinguishment of debt, net		(385)		282		(2,501)		(702)
Total other income (expense)		(4,598)		97,540		6,089		73,833
Earnings before income taxes		437,458		379.095		824.735		787.606
Total income tax expense		26,632		14,104		40,144		30,656
Consolidated net earnings		410,826		364,991		784,591		756,950
Less net earnings attributable to noncontrolling interests		25,550		28,904		50,769		53,485
Net earnings attributable to controlling interests		385.276		336.087		733.822		703,465
Less preferred stock dividends		1,492		1,476		2,991		2,952
Net earnings attributable to common stockholders	\$	383,784	\$	334,611	\$	730,831	\$	700,513
Weighted average common shares outstanding – Basic		630,271	_	532.639	_	629.990	_	532,427
Weighted average common shares outstanding – Diluted	_		_		_	,	_	
Troighted divides common states satisfactionly - Diluted		655,447	_	554,515	_	654,766	_	554,066
Net earnings per share attributable to common stockholders – Basic	\$	0.61	\$	0.63	\$	1.16	\$	1.32
Net earnings per share attributable to common stockholders – Diluted	\$	0.60	\$	0.62	\$	1.15	\$	1.30

# CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (Unaudited) (In thousands)

		Three Mon	 ded	Six Mont Jun	hs End e 30,	ed
	·	2019	2018	2019		2018
Consolidated net earnings	\$	410,826	\$ 364,991	\$ 784,591	\$	756,950
Other comprehensive income (loss):						
Foreign currency translation gains (losses), net		(47,662)	(147,813)	12,418		(143,043)
Unrealized gains (losses) on derivative contracts, net		(3,725)	2,131	(6,358)		(4,156)
Comprehensive income		359,439	 219,309	 790,651		609,751
Net earnings attributable to noncontrolling interests		(25,550)	(28,904)	(50,769)		(53,485)
Other comprehensive loss (income) attributable to noncontrolling interests		1,484	7,539	(498)		7,371
Comprehensive income attributable to common stockholders	\$	335,373	\$ 197,944	\$ 739,384	\$	563,637

# CONSOLIDATED STATEMENTS OF EQUITY (Unaudited) (In thousands)

# Three Months Ended June 30, 2019 and 2018

			Commo	n Stock	(		Α	ccumulated		istributions		
	Dr	eferred	Number of		Par	Additional Paid-in	Co	Other mprehensive	i	n Excess of Net	Non- controlling	Total
		Stock	Shares		Value	Capital		come (Loss)		Earnings	Interests	Equity
Balance at April 1, 2019	\$	68,948	630,743	\$	6,307	\$ 25,654,449	\$	(1,029,206)	\$	(2,366,015)	\$ 3,489,578	\$ 25,824,061
Consolidated net earnings		-	-		-	-		-		385,276	25,550	410,826
Effect of equity compensation plans		_	127		2	11,740		-		-	14,101	25,843
Capital contributions		-	-		-	-		-		-	2,533	2,533
Redemption of noncontrolling interests		_	184		2	6,492		-		-	(62,155)	(55,661)
Foreign currency translation losses, net		_	_		_	_		(46,282)		_	(1,380)	(47,662)
Unrealized losses on derivative contracts, net		_	-			-		(3,621)		-	(104)	(3,725)
Reallocation of equity		-	-		-	(21,014)		-		-	21,014	-
Dividends (\$0.53 per common share) and other		_			_	(1)		_		(336,269)	(42,512)	(378,782)
Balance at June 30, 2019	\$	68,948	631,054	\$	6,311	\$ 25,651,666	\$	(1,079,109)	\$	(2,317,008)	\$ 3,446,625	\$ 25,777,433
Balance at April 1, 2018	\$	68,948	533,107	\$	5,331	\$ 19,303,909	\$	(903,343)	\$	(2,794,770)	\$ 3,108,045	\$ 18,788,120
Consolidated net earnings		-	-		-	-		-		336,087	28,904	364,991
Effect of equity compensation plans		_	196		2	14,192		-			13,430	27,624
Capital contributions		-	-		-	-		-		-	37,124	37,124
Redemption of noncontrolling interests		_	_			(1,661)				-	(6,331)	(7,992)
Foreign currency translation losses, net		_	_		_	_		(140,213)		-	(7,600)	(147,813)
Unrealized gains on derivative contracts, net		_			_	_		2,070		_	61	2,131
Reallocation of equity		-	-			5,578		_,		-	(5,578)	-,
Dividends (\$0.48 per common share) and other		_			_	(2)				(257,558)	(80,122)	(337,682)
Balance at June 30, 2018	\$	68,948	533,303	\$	5,333	\$ 19,322,016	\$	(1,041,486)	\$	(2,716,241)	\$ 3,087,933	\$ 18,726,503

# Six Months Ended June 30, 2019 and 2018

	Preferred Stock	Number of Shares	ion Sto	Par Value		Additional Paid-in Capital	Accumulated Other Comprehensive Income (Loss)		Distributions in Excess of Net Earnings		Non- controlling Interests		Total Equity
Balance at January 1, 2019	\$ 68,94	8 629,616	\$	6,296	\$	25,685,987	\$ (1,084,671	)	\$ (2,378,467)	\$	3,502,795	\$	25,800,888
Consolidated net earnings				-		-			733,822		50,769		784,591
Effect of equity compensation plans		- 891		9		10,542			-		37,321		47,872
Capital contributions				-		-			-		9,071		9,071
Redemption of noncontrolling interests		- 547		6		9,472	-		-		(105,362)		(95,884)
Contribution to Brazil venture				-		-					(12,630)		(12,630)
Foreign currency translation gains, net		_		-		_	11.737	7	-		681		12,418
Unrealized losses on derivative contracts, net				-			(6,175	5)	_		(183)		(6,358)
Reallocation of equity				-		(54,318)					54,318		
Dividends (\$1.06 per common share) and other				_		(17)			(672,363)		(90,155)		(762,535)
Balance at June 30, 2019	\$ 68,94	8 631,054	\$	6,311	\$	25,651,666	\$ (1,079,109	))	\$ (2,317,008)	\$	3,446,625	\$	25,777,433
	<del></del>		=		_	7,	<u>:                                    </u>			_		=	
Balance at January 1, 2018	\$ 68,94	8 532,186	\$	5,322	\$	19,363,007	\$ (901,658	3)	\$ (2,904,461)	\$	3,074,583	\$	18,705,741
Consolidated net earnings				-		-		-	703,465		53,485		756,950
Effect of equity compensation plans		- 1,117		11		8,835			-		24,835		33,681
Capital contributions				-		-			-		37,974		37,974
Redemption of noncontrolling interests				-		(2,792)			-		(20,976)		(23,768)
Foreign currency translation losses, net		_		_			(135,793	3)	-		(7,250)		(143,043)
Unrealized losses on derivative contracts, net		_		-		-	(4,035	5)	-		(121)		(4,156)
Reallocation of equity				-		(46,927)		,			46,927		-
Dividends (\$0.96 per common share) and other				-		(107)			(515,245)		(121,524)		(636,876)
Balance at June 30, 2018	\$ 68,94	533,303	\$	5,333	\$	19,322,016	\$ (1,041,486	5)	\$ (2,716,241)	\$	3,087,933	\$	18,726,503

# CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited) (In thousands)

Six Months Ended June 30. 2019 2018 Operating activities: 784.591 756.950 Consolidated net earnings \$ \$ Adjustments to reconcile net earnings to net cash provided by operating activities: Straight-lined rents and amortization of above and below market leases (51,925)(26,369)Equity-based compensation awards 51,944 39,082 Depreciation and amortization 568.385 407.754 Earnings from unconsolidated entities, net (125,205) (105.222)Operating distributions from unconsolidated entities 179,913 175,960 Decrease in operating receivables from unconsolidated entities 27,952 6,589 Amortization of debt discounts, net and debt issuance costs 8,419 5,971 Gains on real estate transactions, net (412,403)(289,372) Unrealized foreign currency and derivative gains, net (3,836)(52.595)Losses on early extinguishment of debt, net 2,501 702 Deferred income tax expense (benefit) 9,235 (1,194)Increase in accounts receivable, lease right-of-use assets and other assets (11,740)(35,756)Decrease in accounts payable and accrued expenses, lease liabilities and other liabilities (44,293) (89,293) Net cash provided by operating activities 1,003,521 773,224 Investing activities: Real estate development (755,588)(788,604)(289,031) Real estate acquisitions (468,796) Tenant improvements and lease commissions on previously leased space (80,969)(59,342) Property improvements (42,015)(33,289)Proceeds from dispositions and contributions of real estate properties 1,272,298 901,808 Investments in and advances to unconsolidated entities (186.179)(83.250)Return of investment from unconsolidated entities 359,306 134,640 Proceeds from repayment of notes receivable backed by real estate 34,260 Proceeds from the settlement of net investment hedges 12,240 Payments on the settlement of net investment hedges (28,524)(3,966)Net cash provided by (used in) investing activities (186,774) 81,773 Financing activities: Proceeds from issuance of common stock 4,372 4,322 Dividends paid on common and preferred stock (672,363) (515,245) 26,174 Noncontrolling interests contributions 9,071 (90,155) Noncontrolling interests distributions (121,524) Settlement of noncontrolling interests (95,884)(23,768)Tax paid for shares withheld (21,859) (26,694) (14,912)(6,386) Debt issuance costs paid (307,086) Net proceeds from (payments on) credit facilities 58.974 (2,108,889) Repurchase of and payments on debt (1,251,830) Proceeds from the issuance of debt 1,897,745 1,721,793 Net cash used in financing activities (1,033,900) (500,244)

See Note 12 for information on noncash investing and financing activities and other information.

Effect of foreign currency exchange rate changes on cash

Net increase in cash and cash equivalents

Cash and cash equivalents, end of period

Cash and cash equivalents, beginning of period

The accompanying notes are an integral part of these Consolidated Financial Statements.

5.940

57,334

343,856

401.190

(5,422)

80,784

447,046

527,830

# CONSOLIDATED BALANCE SHEETS (In thousands)

	June 30, 2019 (Unaudited)	D	ecember 31, 2018
ASSETS			
Investments in real estate properties	\$ 34,895,051	\$	34,586,987
Less accumulated depreciation	5,085,219		4,656,680
Net investments in real estate properties	 29,809,832		29,930,307
Investments in and advances to unconsolidated entities	5,813,582		5,745,294
Assets held for sale or contribution	609,121		622,288
Net investments in real estate	36,232,535		36,297,889
Lease right-of-use assets	394,603		-
Cash and cash equivalents	401,190		343,856
Other assets	1,678,422		1,775,919
Total assets	\$ 38,706,750	\$	38,417,664
LIABILITIES AND CAPITAL			
Liabilities:	 	_	
Debt	\$ 10,968,320	\$	11,089,815
Lease liabilities	403,170		
Accounts payable and accrued expenses	740,941		760,515
Other liabilities	 816,886		766,446
Total liabilities	 12,929,317		12,616,776
Capital:			
Partners' capital:			
General partner – preferred	68,948		68,948
General partner – common	22,261,860		22,229,145
Limited partners – common	366,960		371,281
Limited partners – Class A common	 293,482		295,045
Total partners' capital	22,991,250		22,964,419
Noncontrolling interests	 2,786,183		2,836,469
Total capital	25,777,433		25,800,888
Total liabilities and capital	\$ 38,706,750	\$	38,417,664

# CONSOLIDATED STATEMENTS OF INCOME (Unaudited) (In thousands, except per unit amounts)

		nded	Six Months Ended June 30,					
		2019		2018		2019		2018
Revenues:								
Rental	\$	700,689	\$	544,679	\$	1,397,496	\$	1,100,622
Strategic capital		89,144		75,697		162,949		208,658
Development management and other		539		900		1,979		5,652
Total revenues		790,372		621,276		1,562,424		1,314,932
Expenses:	·	<u> </u>				<u> </u>		
Rental		181,138		133,329		369,206		276,270
Strategic capital		37,206		34,850		75,264		78,710
General and administrative		66,276		57,615		135,977		120,043
Depreciation and amortization		284,376		203,673		568,385		407,754
Other		3,515		4,515		7,349		7,754
Total expenses		572,511		433,982		1,156,181		890,531
Operating income before gains on real estate transactions, net		217,861		187,294		406,243		424,401
Gains on real estate transactions, net		224,195		94,261		412,403		289,372
Operating income	_	442,056		281,555		818,646		713,773
Other income (expense):								
Earnings from unconsolidated entities, net		48,556		62,549		105,222		125,205
Interest expense		(59,122)		(56,314)		(119,629)		(102,575)
Interest and other income, net		4,312		5,641		12,222		7,617
Foreign currency and derivative gains, net		2,041		85,382		10,775		44,288
Gains (losses) on early extinguishment of debt, net		(385)		282		(2,501)		(702)
Total other income (expense)	·	(4,598)		97,540		6,089		73,833
Earnings before income taxes		437,458		379,095		824,735		787,606
Total income tax expense		26,632		14,104		40,144		30,656
Consolidated net earnings		410,826		364,991		784,591		756,950
Less net earnings attributable to noncontrolling interests		13,864		18,882		28,509		32,940
Net earnings attributable to controlling interests		396.962		346,109		756.082		724,010
Less preferred unit distributions		1,492		1,476		2,991		2,952
Net earnings attributable to common unitholders	\$	395,470	\$	344,633	\$	753,091	\$	721,058
Weighted average common units outstanding – Basic	_	641,127	_	540,084	_	640,832	_	539,547
Weighted average common units outstanding – Diluted		655,447		554,515	_	654,766		554,066
	_		_				_	
Net earnings per unit attributable to common unitholders – Basic	\$	0.61	\$	0.63	\$	1.16	\$	1.32
Net earnings per unit attributable to common unitholders – Diluted	\$	0.60	\$	0.62	\$	1.15	\$	1.30

# CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (Unaudited) (In thousands)

Consolidated net earnings Other comprehensive income (loss): Foreign currency translation gains (losses), net Unrealized gains (losses) on derivative contracts, net Comprehensive income Net earnings attributable to noncontrolling interests Other comprehensive loss (income) attributable to noncontrolling interests Comprehensive income attributable to common unitholders	Three Mon June			ed			
	 2019		2018		2019		2018
Consolidated net earnings	\$ 410,826	\$	364,991	\$	784,591	\$	756,950
Other comprehensive income (loss):							
Foreign currency translation gains (losses), net	(47,662)		(147,813)		12,418		(143,043)
Unrealized gains (losses) on derivative contracts, net	(3,725)		2,131		(6,358)		(4,156)
Comprehensive income	 359,439		219,309		790,651		609,751
Net earnings attributable to noncontrolling interests	(13,864)		(18,882)		(28,509)		(32,940)
Other comprehensive loss (income) attributable to noncontrolling interests	(70)		3,424		(333)		3,205
Comprehensive income attributable to common unitholders	\$ 345,505	\$	203,851	\$	761,809	\$	580,016

# CONSOLIDATED STATEMENTS OF CAPITAL (Unaudited) (In thousands)

# Three Months Ended June 30, 2019 and 2018

	General Partner				Limited Partners							Non-		
	Pre	ferred	C	ommon		Common		Clas	s A Co	mmon		controlling		
	Units	Amount	Units	Amount	Units	Amoun	nt	Units		Amount		Interests		Total
Balance at April 1, 2019	1,379	\$ 68,948	630,743	\$ 22,265,535	11,210	\$ 3	395,726	8,849	\$	294,331	\$	2,799,521	\$	25,824,061
Consolidated net earnings		-	-	385,276	-		6,609	-		5,077		13,864		410,826
Effect of equity compensation plans	_		127	11,742	103		14,101							25,843
Capital contributions		-	-		-		-					2,533		2,533
Redemption of limited partners units			184	6,494	(911)	(	(62,155)							(55,661)
Foreign currency translation gains (losses), net			-	(46,282)	-		(838 )			(612 )		70		(47,662)
Unrealized losses on derivative contracts, net				(3,621)			(56)			(48)				(3,725 )
Reallocation of capital		-	-	(21,014)	-		20,558	-		456		-		-
Distributions (\$0.53 per common unit) and other	<u>-</u>			(336,270)			(6,985)			(5,722)		(29,805)		(378,782)
Balance at June 30, 2019	1,379	\$ 68,948	631,054	\$ 22,261,860	10,402	<del>)</del> 3	366,960	8,849	•	293,482	•	2,786,183	•	25,777,433
Balance at April 1, 2018	1,379	\$ 68,948	533,107	\$ 15,611,127	7,396	\$ 2	216,575	8,894	\$	248,436	\$	2,643,034	\$	18,788,120
Consolidated net earnings		-	-	336,087	-		4,698	-		5,324		18,882		364,991
Effect of equity compensation plans			196	14,194	104		13,430							27,624
Capital contributions		-	-		-		-	-		-		37,124		37,124
Redemption of noncontrolling interests				(1,661)								(1,768)		(3,429)
Redemption of limited partners units			-	-	(27)		(1,761)	(45 )		(2,802)		-		(4,563)
Foreign currency translation losses, net				(140,213)			(1,964)			(2,212 )		(3,424 )		(147,813)
Unrealized gains on derivative contracts, net		-		2,070	-		28			33				2,131
Reallocation of capital				5,578			(8,147)			2,569				
Distributions (\$0.48 per common unit) and other				(257,560)			(4,697)			(5,752)		(69,673)		(337,682)
Balance at June 30, 2018	1,379	\$ 68,948	533,303	\$ 15,569,622	7,473	\$ 2	218,162	8,849	\$	245,596	\$	2,624,175	\$	18,726,503

# Six Months Ended June 30, 2019 and 2018

		Ge	eneral Partner			Limited Partners							
	Pre	eferred	С	ommon		Common	1	Cla	ss A Co	mmon		controlling	
	Units	Amount	Units	Amount	Units		Amount	Units		Amount		Interests	Total
Balance at January 1, 2019	1,379	\$ 68,948	629,616	\$ 22,229,14	5 10,516	\$	371,281	8,849	\$	295,045	\$	2,836,469	\$ 25,800,888
Consolidated net earnings		-	-	733,82	2 -		12,577	-		9,683		28,509	784,591
Effect of equity compensation plans			891	10,55	1 1,458		37,321						47,872
Capital contributions		-						-				9,071	9,071
Redemption of noncontrolling interests				(9,83	5) -							(11,258)	(21,093)
Redemption of limited partners units			547	19,31	3 (1,572)		(94,104)						(74,791)
Contribution to Brazil venture					- ' -		-					(12,630)	(12,630)
Foreign currency translation gains, net				11,73	7 -		193			155		333	12,418
Unrealized losses on derivative contracts, net				(6,17	5) -		(101)			(82)			(6,358)
Reallocation of capital				(54,31	8) -		54,192			126			-
Distributions (\$1.06 per common unit) and other				(672,38	0) -		(14,399)			(11,445)		(64,311)	(762,535)
Balance at June 30, 2019	1,379	\$ 68,948	631,054	\$ 22,261,86	10,402	\$	366,960	8,849	\$	293,482	\$	2,786,183	\$ 25,777,433
Balance at January 1, 2018	1,379	\$ 68,948	532,186	\$ 15,562,21	0 5,656	\$	165,401	8,894	\$	248,940	\$	2,660,242	\$ 18,705,741
Consolidated net earnings	-	-	-	703,46	5 -		9,368	-		11,177		32,940	756,950
Effect of equity compensation plans			1,117	8,84	6 2,057		24,835						33,681
Capital contributions												37,974	37,974
Redemption of noncontrolling interests				(2,79	2) -							(3,157)	(5,949)
Redemption of limited partners units					- (240)		(15,017)	(45 )		(2,802)			(17,819)
Foreign currency translation losses, net				(135,79	3) -		(1,903)			(2,142)		(3,205)	(143,043)
Unrealized losses on derivative contracts, net				(4,03	5) -		(57)			(64)		-	(4,156)
Reallocation of capital		-		(46,92			44,937	-		1,990			-
Distributions (\$0.96 per common unit) and other				(515,35	2) -		(9,402)			(11,503)		(100,619)	(636,876)
Balance at June 30, 2018	1,379	\$ 68,948	533,303	\$ 15,569,62	2 7,473	\$	218,162	8,849	\$	245,596	\$	2,624,175	\$ 18,726,503

# CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited) (In thousands)

Six Months Ended

(74,791)

(21,859)

(14,912)

58,974

(2,108,889)

1,897,745

(1,033,900)

5,940

57,334

343,856

401,190

(17,819)

(26,694)

(6,386) (307,086)

(1,251,830)

1,721,793

(500,244)

(5,422)

80,784

447,046

527,830

June 30. 2019 2018 Operating activities: 784.591 756.950 Consolidated net earnings \$ \$ Adjustments to reconcile net earnings to net cash provided by operating activities: Straight-lined rents and amortization of above and below market leases (51,925)(26,369)Equity-based compensation awards 51,944 39,082 Depreciation and amortization 568.385 407.754 Earnings from unconsolidated entities, net (105,222) (125,205) Operating distributions from unconsolidated entities 179,913 175,960 Decrease in operating receivables from unconsolidated entities 27,952 6,589 Amortization of debt discounts, net and debt issuance costs 8,419 5,971 Gains on real estate transactions, net (412,403) (289,372) Unrealized foreign currency and derivative gains, net (3,836)(52.595)2,501 Losses on early extinguishment of debt, net 702 Deferred income tax expense (benefit) 9,235 (1,194)Increase in accounts receivable, lease right-of-use assets and other assets (11,740)(35,756)Decrease in accounts payable and accrued expenses, lease liabilities and other liabilities (44,293) (89,293) Net cash provided by operating activities 1,003,521 773,224 Investing activities: Real estate development (755,588)(788,604)(468,796) (289,031) Real estate acquisitions Tenant improvements and lease commissions on previously leased space (80,969)(59,342) Property improvements (42,015)(33,289)Proceeds from dispositions and contributions of real estate properties 1,272,298 901,808 Investments in and advances to unconsolidated entities (186,179) (83.250)Return of investment from unconsolidated entities 359,306 134,640 Proceeds from repayment of notes receivable backed by real estate 34,260 Proceeds from the settlement of net investment hedges 12,240 Payments on the settlement of net investment hedges (28,524)(3,966)Net cash provided by (used in) investing activities (186,774) 81,773 Financing activities: Proceeds from issuance of common partnership units in exchange for contributions from Prologis, Inc. 4,372 4,322 Distributions paid on common and preferred units (698,207) (536,150) Noncontrolling interests contributions 26,174 9,071 (64,311) (100,619)Noncontrolling interests distributions Settlement of noncontrolling interests (21,093)(5,949)

See Note 12 for information on noncash investing and financing activities and other information.

Redemption of common limited partnership units

Net proceeds from (payments on) credit facilities

Effect of foreign currency exchange rate changes on cash

Tax paid for shares of the Parent withheld

Repurchase of and payments on debt

Net cash used in financing activities

Net increase in cash and cash equivalents Cash and cash equivalents, beginning of period

Cash and cash equivalents, end of period

Proceeds from the issuance of debt

Debt issuance costs paid

## PROLOGIS, INC. AND PROLOGIS, L.P.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

# **NOTE 1. GENERAL**

Business. Prologis, Inc. (or the "Parent") commenced operations as a fully integrated real estate company in 1997, elected to be taxed as a real estate investment trust ("REIT") under the Internal Revenue Code of 1986, as amended (the "Internal Revenue Code"), and believes the current organization and method of operation will enable it to maintain its status as a REIT. The Parent is the general partner of Prologis, L.P. (or the "Operating Partnership" or "OP"). Through the OP, we are engaged in the ownership, acquisition, development and management of logistics facilities with a focus on key markets in 19 countries on four continents. We invest in real estate through wholly owned subsidiaries and other entities through which we co-invest with partners and investors. We maintain a significant level of ownership in these co-investment ventures, which may be consolidated or unconsolidated based on our level of control of the entity. Our current business strategy consists of two operating business segments: Real Estate Operations and Strategic Capital. Our Real Estate Operations segment represents the ownership and development of logistics properties. Our Strategic Capital segment represents the management of unconsolidated co-investment ventures and other ventures. See Note 11 for further discussion of our business segments. Unless otherwise indicated, the Notes to the Consolidated Financial Statements apply to both the Parent and the OP. The terms "the Company," "Prologis," "we," "our" or "us" means the Parent and OP collectively.

For each share of preferred or common stock the Parent issues, the OP issues a corresponding preferred or common partnership unit, as applicable, to the Parent in exchange for the contribution of the proceeds from the stock issuance. At June 30, 2019, the Parent owned a 97.12% common general partnership interest in the OP and 100% of the preferred units in the OP. The remaining 2.88% common limited partnership interests, which include 8.8 million Class A common limited partnership units ("Class A Units") in the OP, are owned by unaffiliated investors and certain current and former directors and officers of the Parent. Each partner's percentage interest in the OP is determined based on the number of OP units held, including the number of OP units into which Class A Units are convertible, compared to total OP units outstanding at each period and is used as the basis for the allocation of net income or loss to each partner. At the end of each reporting period, a capital adjustment is made in the OP to reflect the appropriate ownership interest for each of the common unitholders. These adjustments are reflected in the line items *Reallocation of Equity* in the Consolidated Statements of Capital of the OP.

As the sole general partner of the OP, the Parent has complete responsibility and discretion in the day-to-day management and control of the OP and we operate the Parent and the OP as one enterprise. The management of the Parent consists of the same members as the management of the OP. These members are officers of the Parent and employees of the OP or one of its subsidiaries. As general partner with control of the OP, the Parent is the primary beneficiary and therefore consolidates the OP. Because the Parent's only significant asset is its investment in the OP, the assets and liabilities of the Parent and the OP are the same on their respective financial statements.

Basis of Presentation. The accompanying Consolidated Financial Statements are prepared in accordance with United States ("U.S.") generally accepted accounting principles ("GAAP") and are presented in our reporting currency, the U.S. dollar. References herein to the translation of activity for significant nonrecurring transactions are at the rate in effect at the date of the transaction. All material intercompany transactions with consolidated entities have been eliminated.

The accompanying unaudited interim financial information has been prepared according to the rules and regulations of the U.S. Securities and Exchange Commission ("SEC"). Certain information and note disclosures normally included in our annual financial statements prepared in accordance with GAAP have been condensed or omitted in accordance with such rules and regulations. Our management believes that the disclosures presented in these financial statements are adequate to make the information presented not misleading. In our opinion, all adjustments and eliminations, consisting only of normal recurring adjustments, necessary to present fairly the financial position and results of operations for both the Parent and the OP for the reported periods have been included. The results of operations for such interim periods are not necessarily indicative of the results for the full year. The accompanying unaudited interim financial information should be read in conjunction with our Annual Report on Form 10-K for the year ended December 31, 2018, as filed with the SEC, and other public information.

Reclassifications. Upon adoption of the new lease standard, rental recoveries for 2018 have been reclassified to Rental Revenues in the Consolidated Statements of Income to conform to the 2019 financial statement presentation.

# New Accounting Pronouncements.

New Accounting Standards Adopted

Leases. In February 2016, the Financial Accounting Standards Board ("FASB") issued an accounting standard update ("ASU") that provided the principles for the recognition, measurement, presentation and disclosure of leases. The guidance amended the existing accounting standards, including the requirement that lessees recognize right-of-use assets and lease liabilities for leases with terms greater than twelve months in the Consolidated Balance Sheets. Additional guidance and targeted improvements to the February 2016 ASU were made through the issuance of supplementary ASUs in July 2018, December 2018 and March 2019. We refer to all three ASUs collectively as the "new lease standard."

We adopted the new lease standard on January 1, 2019 and applied it to leases that were in place on the effective date. Results for reporting periods beginning January 1, 2019 are presented under the new lease standard.

We elected the package of practical expedients and were not required to reassess the following upon adoption: (i) whether an expired or existing contract met the definition of a lease; (ii) the lease classification at January 1, 2019 for existing leases; and (iii) whether leasing costs previously capitalized as initial direct costs would continue to be amortized. This allowed us to continue to account for our

existing ground and office space leases as operating leases, however, any new or renewed ground leases after January 1, 2019 may be classified as financing leases unless they meet certain conditions to be considered a lease involving land owned by a government unit or authority. Upon adoption, we did not have an adjustment to the opening balance of retained earnings due to the election of these practical expedients.

• As a lessor. The new lease standard required that lessors expense, on an as-incurred basis, certain initial direct costs that are not incremental in negotiating a lease. Initial direct costs include the salaries and related costs for employees directly working on leasing activities. Prior to January 1, 2019, these costs were capitalizable in Other Assets and therefore the new lease standard resulted in certain of these costs being expensed as incurred throughRental Expenses. During the three and six months ended June 30, 2018, we capitalized \$5.1 million and \$10.5 million, respectively, of internal costs related to our leasing activities. We will continue to amortize initial direct costs capitalized prior to January 1, 2019.

We adopted the practical expedient that allowed us to not separate expenses reimbursed by our customers ("rental recoveries") from the associated rental revenue if certain criteria were met. We assessed these criteria and concluded that the timing and straight-line pattern of transfer to the lessee for rental revenue and the associated rental recoveries are the same and as our leases qualify as operating leases, we accounted for and presented rental revenue and rental recoveries as a single component under *Rental Revenues* in our Consolidated Statements of Income for the three and six months ended June 30, 2019. As a result of our adoption of this practical expedient, we also presented \$426.6 million and \$854.5 million of rental revenue and \$118.2 million and \$246.2 million of rental recoveries as a single component in the Consolidated Statements of Income for the three and six months ended June 30, 2018, respectively for both rental revenue and rental recoveries, to conform to the 2019 new presentation.

• As a lessee. At January 1, 2019 we recognized Lease Right-of-Use ("ROU") Assets and Lease Liabilities, principally for our ground and office space leases, in which we are the lessee, on the Consolidated Balance Sheets.

See Note 3 for further disclosure around our adoption of the new lease standard.

Derivatives and Hedging. In August 2017, the FASB issued an ASU that simplified the application of hedge accounting guidance in current GAAP and improved the reporting of hedging relationships to better portray the economic results of an entity's risk management activities in its consolidated financial statements. Among the simplification updates, the ASU eliminated the requirement in current GAAP to separately recognize periodic hedge ineffectiveness. Mismatches between the changes in value of the hedged item and hedging instrument may still occur but they will no longer be separately reported. The ASU required the presentation of the earnings effect of the hedging instrument in the same income statement line item in which the earnings effect of the hedged item is reported. We adopted the ASU on January 1, 2019 on a modified retrospective basis and there was no adjustment to the opening balance of retained earnings.

## **NOTE 2. DCT TRANSACTION**

We acquired DCT Industrial Trust Inc. and DCT Industrial Operating Partnership LP (collectively "DCT") on August 22, 2018 ("DCT Transaction").

The DCT Transaction was completed for \$8.5 billion through the issuance of equity based on the closing price of Prologis' common stock on August 21, 2018 and the assumption of debt. In connection with the transaction, each issued and outstanding share or unit held by a DCT stockholder or unitholder was converted automatically into 1.02 shares of Prologis common stock or common units of Prologis, L.P., respectively, including shares and units under DCT's equity incentive plan that became fully vested at closing.

Through the DCT Transaction, we acquired a portfolio of logistics real estate assets that consisted of 408 operating properties, aggregating 68.0 million square feet, 10 properties under development, aggregating 2.8 million square feet and 305 acres of land with build-out potential of 4.5 million square feet.

The aggregate equity consideration of approximately \$6.6 billion is calculated below (in millions, except price per share):

Number of Prologis shares and units issued upon conversion of DCT shares and units at August 21, 2018	99.73
Multiplied by price of Prologis' common stock on August 21, 2018	\$ 65.75
Fair value of Prologis shares and units issued	\$ 6,557

We accounted for the DCT Transaction as an asset acquisition and as a result the transaction costs of \$50.0 million were capitalized to the basis of the acquired properties. Transaction costs include investment banker advisory fees, legal fees and other costs.

Under acquisition accounting, the total purchase price was allocated to the DCT net tangible and identifiable intangible assets acquired and liabilities assumed based on their relative fair values as follows (in millions):

Net investments in real estate	\$ 8,362
Intangible assets, net of intangible liabilities	292
Cash and other assets	24
Debt	(1,863)
Accounts payable, accrued expenses and other liabilities	(143)
Noncontrolling interests	(65)
Total purchase price, including transaction costs	\$ 6,607

# **NOTE 3. REAL ESTATE**

Investments in real estate properties consisted of the following (dollars and square feet in thousands):

	Sq	uare Feet	Numbe	r of Buildings		
	June 30, 2019	December 31, 2018	June 30, 2019	December 31, 2018	June 30, 2019	December 31, 2018
Operating properties:						
Buildings and improvements	354,320	354,762	1,879	1,858	\$ 22,822,198	\$ 22,587,267
Improved land					8,183,086	8,044,888
Development portfolio, including land costs:						
Prestabilized	8,312	8,709	34	30	696,843	828,064
Properties under development	21,859	27,715	59	70	1,262,391	1,314,737
Land (1)					1,156,846	1,192,220
Other real estate investments (2)					773,687	619,811
Total investments in real estate properties					34,895,051	34,586,987
Less accumulated depreciation					5,085,219	4,656,680
Net investments in real estate properties					\$ 29,809,832	\$ 29,930,307

- (1) At June 30, 2019 and December 31, 2018, our land is comprised of4,710 and 4,929 acres, respectively.
- (2) Included in other real estate investments were: (i) non-logistics real estate; (ii) land parcels that are ground leased to third parties; (iii) our corporate headquarters; (iv) costs related to future development projects, including purchase options on land; (v) earnest money deposits associated with potential acquisitions; and (vi) infrastructure costs related to projects we are developing on behalf of others.

# Acquisitions

The following table summarizes our real estate acquisition activity (dollars and square feet in thousands, except for acres of land):

	_	Three Months Ended June 30,			Six Months Ended June 30,		
		2019		2018	2019		2018
Number of operating properties	_	1		3	13		3
Square feet of operating properties		36		883	1,003		883
Acres of land		277		429	465		808
Acquisition cost of net investments in real estate properties(1)	\$	204,935	\$	179,358	\$ 517,187	\$	314,299

(1) Includes the acquisition cost of properties classified in other real estate investments of \$37.2 million for the three and six months ended June 30, 2019. We did not acquire any properties classified in other real estate investments during the three and six months ended June 30, 2018.

On July 15, 2019, we entered into a merger agreement to acquire the wholly-owned real estate assets of Industrial Property Trust Inc. ("IPT") for approximately \$.0 billion in a cash transaction, including the assumption and repayment of debt. The transaction, currently expected to close in the fourth quarter of 2019 or first quarter of 2020, is subject to the approval of IPT stockholders and other

customary closing conditions. Following the closing, we intend to hold the portfolio through either one or both of our U.S. co-investment ventures.

#### **Dispositions**

The following table summarizes our gains on real estate transactions, net (dollars and square feet in thousands):

	Three Months Ended June 30,				Six Months Ended June 30,			
	 2019 2018			2019	2018			
Contributions to unconsolidated entities	 							
Number of properties	8		3		27		11	
Square feet	4,173		1,164		12,322		4,242	
Net proceeds (1) (2)	\$ 742,544	\$	125,917	\$	1,486,709	\$	665,739	
Gains on contributions, net(1)(2)	\$ 221,552	\$	33,527	\$	258,690	\$	201,253	
Dispositions to third parties								
Number of properties	-		7		2		18	
Square feet	-		4,139		670		5,442	
Net proceeds (1)	\$ 2,516	\$	314,141	\$	54,540	\$	402,122	
Gains on dispositions, net(1)	\$ 2,643	\$	60,734	\$	18,691	\$	88,119	
Total gains on contributions and dispositions, net	\$ 224,195	\$	94,261	\$	277,381	\$	289,372	
Gain on partial redemption of investment in an unconsolidated								
co-investment venture (3)	 				135,022		<u>-</u>	
Total gains on real estate transactions, net	\$ 224,195	\$	94,261	\$	412,403	\$	289,372	

- (1) Includes the contribution and disposition of land parcels.
- (2) In January 2019, we formed Prologis Brazil Logistics Venture ("PBLV"), a Brazilian unconsolidated co-investment venture, with one partner. We contributed an initial portfolio of real estate properties to PBLV consisting of 14 operating properties totaling 6.9 million square feet and 371 acres of land. We received cash proceeds and units for our 20% equity interest.
- (3) See Note 4 for more information on this transaction.

#### Leases

#### As a Lessor

We lease our operating properties to customers under agreements that are classified as operating leases. We recognize the total minimum lease payments provided for under the leases on a straight-line basis over the lease term. Generally, under the terms of our leases, the majority of our rental expenses, including common area maintenance, real estate taxes and insurance, are recovered from our customers. We record amounts reimbursed by customers in the period that the applicable expenses are incurred, which is generally ratably throughout the term of the lease. The reimbursements are recognized in *Rental Revenues* in the Consolidated Statements of Income as we are the primary obligor with respect to purchasing and selecting goods and services from third-party vendors and bearing the associated credit risk. We perform credit analyses of our customers prior to the execution of our leases and continue these analyses on an ongoing basis in order to ensure the collectability of rental revenue.

The following table summarizes the minimum lease payments due from our customers on leases with lease periodsgreater than one yearfor space in our operating properties, prestabilized and under development properties, leases of land subject to ground leases and assets held for sale or contribution at June 30, 2019 (in thousands):

2019	\$ 1,025,461
2020	2,011,029
2021	1,745,388
2022	1,424,837
2023	1,135,391
Thereafter	3,652,444
Total	\$ 10,994,550

These amounts do not reflect future rental revenue from the renewal or replacement of existing leases and exclude reimbursements of operating expenses and rental increases that are not fixed.

#### As a Lessee

We have approximately 125 ground and office space leases, which qualify as operating leases, with remaining lease terms of 1 to 89 years at June 30, 2019.

The following table summarizes the fixed, future minimum rental payments, excluding variable costs, which are discounted by our incremental borrowing rates to calculate the lease liabilities of our operating leases in which we are the lessee and for which the lease has commenced (in thousands):

	Jun	e 30, 2019	Decem	nber 31, 2018
2019	\$	22,898	\$	38,769
2020		45,277		38,267
2021		45,697		34,307
2022		38,659		32,312
2023		32,979		30,180
Thereafter		678,569		670,147
Total undiscounted rental payments		864,079	\$	843,982
Less imputed interest		460,909		
Total lease liabilities	\$	403,170		

The weighted average remaining lease term for our operating leases was 32 and 28 years at June 30, 2019 and December 31, 2018, respectively. We do not include renewal options in the lease term for calculating the lease liability unless we are reasonably certain we will exercise the option or the lessor has the sole ability to exercise the option. The weighted average incremental borrowing rate was 3.9% at June 30, 2019. We assigned a collateralized interest rate to each lease based on the term of the lease and the currency in which the lease is denominated.

# **NOTE 4. UNCONSOLIDATED ENTITIES**

#### **Summary of Investments**

We have investments in entities through a variety of ventures. We co-invest in entities that own multiple properties with partners and investors and we provide asset and property management services to these entities, which we refer to as co-investment ventures. These entities may be consolidated or unconsolidated, depending on the structure, our partner's participation and other rights and our level of control of the entity. This note details our investments in unconsolidated co-investment ventures, which are related parties and are accounted for using the equity method of accounting. See Note 7 for more detail regarding our consolidated investments that are not wholly owned.

We also have other ventures, generally with one partner and that we do not manage, which we account for using the equity method. We refer to our investments in all entities accounted for using the equity method, both unconsolidated co-investment ventures and other ventures, collectively, as unconsolidated entities.

The following table summarizes our investments in and advances to our unconsolidated entities (in thousands):

	June 30,	December 31,		
	2019	2018		
Unconsolidated co-investment ventures	\$ 5,459,973	\$	5,407,838	
Other ventures	353,609		337,456	
Total	\$ 5,813,582	\$	5,745,294	

# **Unconsolidated Co-Investment Ventures**

The following table summarizes the *Strategic Capital Revenues* we recognized in the Consolidated Statements of Income related to our unconsolidated co-investment ventures (in thousands):

	 Three Months Ended June 30,				Six Months Ended June 30,			
	2019 2		2018 2		2019		2018	
Recurring fees	\$ 65,537	\$	57,918	\$	127,654	\$	112,562	
Transactional fees	15,830		11,828		27,178		27,452	
Promote revenue	7,283		5,674		7,283		68,218	
Total strategic capital revenues from unconsolidated co-investment ventures(1)	\$ 88,650	\$	75,420	\$	162,115	\$	208,232	

# (1) These amounts exclude strategic capital revenues from other ventures

The following table summarizes the key property information, financial position and operating information of our unconsolidated co-investment ventures (not our proportionate share) and the amounts we recognized in the Consolidated Financial Statements related to our unconsolidated co-investment ventures (dollars and square feet in millions):

	U.S	<b>3.</b>	Other Am	ericas	Europe		Asia	ı	Tota	al
As of:	Jun 30, 2019	Dec 31, 2018	Jun 30, 2019 (1)	Dec 31, 2018	Jun 30, 2019	Dec 31, 2018	Jun 30, 2019	Dec 31, 2018	Jun 30, 2019	Dec 31, 2018
Key property information:										
Ventures	1	1	2	2	3	3	2	2	8	8
Operating properties	585	566	213	209	698	669	138	125	1,634	1,569
Square feet	93	91	44	39	168	159	58	51	363	340
Financial position:										
Total assets (\$)	7,464	7,303	2,751	2,137	13,948	13,028	7,941	7,089	32,104	29,557
Third-party debt (\$)	2,109	2,094	768	838	2,712	2,548	3,182	2,668	8,771	8,148
Total liabilities (\$)	2,420	2,350	821	862	4,034	3,615	3,550	3,006	10,825	9,833
Our investment balance (\$) (2)	1,433	1,457	670	554	2,672	2,784	685	613	5,460	5,408
Our weighted average ownership (3) (4)	26.8 %	27.4 %	38.7 %	44.4 %	30.2 %	33.2 %	15.1 %	15.1 %	26.5 %	28.3 %

	U.S	S.	Other Americas Europe		Europe		As	ia	Total	
Operating Information:	Jun 30, 2019	Jun 30, 2018	Jun 30, 2019 (1)	Jun 30, 2018	Jun 30, 2019	Jun 30, 2018	Jun 30, 2019	Jun 30, 2018	Jun 30, 2019	Jun 30, 2018
For the three months ended:	·		·					·		
Total revenues (\$)	180	168	67	55	268	272	124	114	639	609
Net earnings (\$)	23	24	21	19	84	110	25	6	153	159
Our earnings from unconsolidated co-investment ventures, net (\$)	7	7	8	8	27	37	4	2	46	54
For the six months ended:										
Total revenues (\$)	359	336	134	108	539	560	244	222	1,276	1,226
Net earnings (\$)	52	37	55	33	155	203	62	48	324	321
Our earnings from unconsolidated co-investment ventures, net (\$)	16	12	21	14	52	74	10	9	99	109

- (1) PBLV and our other Brazilian joint ventures are combined as one venture for the purpose of this table.
- (2) Prologis' investment balance is presented at our adjusted basis derived from the ventures' U.S. GAAP information. The difference between our ownership interest of a venture's equity and our investment balance at June 30, 2019 and December 31, 2018, results principally from four types of transactions: (i) deferred gains from the contribution of property to a venture prior to January 1, 2018 (\$618.1 million and \$635.9 million, respectively); (ii) recording additional costs associated with our investment in the venture (\$91.1 million and \$94.4 million, respectively); (iii) receivables, principally for fees and promotes (\$132.0 million and \$166.7 million, respectively); and (iv) customer security deposits retained subsequent to property contributions to Nippon Prologis REIT, Inc. ("NPR") (\$136.3 million and \$122.0 million, respectively). These customer security deposits originated through a leasing company owned by us and we have a corresponding payable to NPR's customers in *Other Liabilities*. These amounts are repaid to us as the leases turn over.
- (3) Represents our weighted average ownership interest based on each entity's contribution of total assets, before depreciation, net of other liabilities.
- (4) In February 2019, we redeemed a portion of our investment in Prologis European Logistics Fund ("PELF") fo€278.2 million (\$313.3 million).

**Equity Commitments Related to Certain Unconsolidated Co-Investment Ventures** 

At June 30, 2019, our remaining equity commitments were \$276.7 million, principally for Prologis China Logistics Venture and PBLV. The equity commitments expire from 2020 to 2026.

## NOTE 5. ASSETS HELD FOR SALE OR CONTRIBUTION

We have investments in certain real estate properties that met the criteria to be classified as held for sale or contribution at June 30, 2019 and December 31, 2018. At the time of classification, these properties were expected to be sold to third parties or were recently stabilized and expected to be contributed to unconsolidated co-investment ventures within twelve months. The amounts included in *Assets Held for Sale or Contribution* represented real estate investment balances and the related assets and liabilities for each property.

Assets held for sale or contribution consisted of the following (dollars and square feet in thousands):

	June 30,		cember 31,
	2019		2018
Number of operating properties	51		57
Square feet	8,223		8,236
Total assets held for sale or contribution	\$ 609,121	\$	622,288
Total liabilities associated with assets held for sale or contribution – included in Other Liabilities	\$ 13,741	\$	12,972

## **NOTE 6. DEBT**

All debt is incurred by the OP or its consolidated subsidiaries.

The following table summarizes our debt (dollars in thousands):

	June 30,	2019	)	December 31, 2018						
	Weighted Average Interest Rate (1)		Amount Outstanding (2)	Weighted Average Interest Rate (1)		Amount Outstanding (2)				
Credit facilities	1.8 %	\$	112,906	3.4 %	\$	50,500				
Senior notes	2.7 %		8,375,716	2.7 %		8,304,147				
Term loans and unsecured other	1.4 %		1,891,032	1.8 %		1,921,428				
Secured mortgage	3.7 %		588,666	5.1 %		813,740				
Total	2.5 %	\$	10,968,320	2.7 %	\$	11,089,815				

- (1) The interest rates presented represent the effective interest rates (including amortization of debt issuance costs and the noncash premiums or discounts) at the end of the period for the debt outstanding and include the impact of undesignated and designated interest rate swaps, which effectively fix the interest rate on our variable rate debt.
- (2) We borrow in the functional currencies of the countries where we invest. Included in the outstanding balances were borrowings denominated in the following currencies:

	 June 30, 2019			December 31, 2018				
	 Amount	<u>.</u>		Amount	<del>.</del>			
	 Outstanding	% of Total		Outstanding	% of Total			
British pound sterling	\$ 656,208	6.0 %	\$	635,972	5.8 %			
Canadian dollar	277,564	2.5 %		266,337	2.4 %			
Euro	5,003,393	45.6 %		4,893,693	44.1 %			
Japanese yen	2,113,373	19.3 %		1,951,844	17.6 %			
U.S. dollar	2,917,782	26.6 %		3,341,969	30.1%			
Total	\$ 10,968,320		\$	11,089,815				

# **Credit Facilities**

In January 2019, we recast our global senior credit facility (the "Global Facility"), under which we may draw in British pounds sterling, Canadian dollars, euro, Japanese yen, Mexican pesos and U.S. dollars on a revolving basis up to \$3.5 billion (subject to currency fluctuations). Pricing under the Global Facility, including the spread over LIBOR, facility fees and letter of credit fees, varies based on the public debt ratings of the OP. The Global Facility is scheduled to mature in January 2023; however, we may extend the maturity date for six months on two occasions, subject to the satisfaction of certain conditions and payment of extension fees. We have the ability to increase the Global Facility to \$4.5 billion, subject to currency fluctuations and obtaining additional lender commitments.

We also have a Japanese yen revolver (the "Revolver") with availability of \$0.0 billion (\$464.1 million at June 30, 2019). We have the ability to increase the Revolver to \$465.0 billion (\$603.3 million at June 30, 2019), subject to obtaining additional lender commitments. Pricing under the Revolver, including the spread over LIBOR, facility fees and letter of credit fees, varies based on the public debt

ratings of the OP. The Revolver is scheduled to mature in February 2021; however, we may extend the maturity date for one year, subject to the satisfaction of certain conditions and payment of extension fees.

We refer to the Global Facility and the Revolver, collectively, as our "Credit Facilities."

The following table summarizes information about our Credit Facilities at June 30, 2019 (in millions):

Aggregate lender commitments	\$ 3,963
Less:	
Borrowings outstanding	113
Outstanding letters of credit	30
Current availability	\$ 3,820

#### **Senior Notes**

In March 2019, we completed a private placement for ¥0.0 billion (\$90.5 million) of senior notes with a stated interest rate of 1.2%, maturing in March 2039.

#### **Term Loans**

In January 2019, we entered into two unsecured Japanese yen term loans for a total of ¥15.0 billion (\$137.1 million) that bear interest of Yen LIBOR plus0.5% to 0.6% and are scheduled to mature in January 2028 and 2030.

In March 2019, we entered into an unsecured Japanese yen term loan agreement (the "March 2019 Yen Term Loan") under which we can draw Japanese yen in an aggregate amount not to exceed ¥85.0 billion (\$789.0 million at June 30, 2019). The March 2019 Yen Term Loan currently bears interest at Yen LIBOR plus0.4% and is scheduled to mature in March 2026. We have the ability to increase the March 2019 Yen Term Loan to ¥20.0 billion (\$1.1 billion at June 30, 2019), subject to obtaining additional lender commitments. Pricing under the March 2019 Yen Term Loan, including the spread over LIBOR, facility fees and letter of credit fees, varies based on the public debt ratings of the OP.

We repaid the outstanding balance of ¥100.0 billion (\$897.4 million) on our 2016 Japanese yen term loan ("2016 Yen Term Loan"), primarily with the proceeds from the 2019 Yen Term Loan during the first quarter of 2019. The 2016 Yen Term Loan bore a floating rate of Yen LIBOR plus 0.7% and had two separate tranches of debt scheduled to mature in August 2022 and 2023.

During the six months ended June 30, 2019 and 2018, we paid down \$775.0 million and \$1.0 billion, and reborrowed \$716.0 million and \$500.0 million, respectively, on our multi-currency term loan (the "2017 Term Loan").

# **Long-Term Debt Maturities**

Principal payments due on our debt for the remainder of 2019 and for each year through the period ended December 31, 2023, and thereafter were as follows at June 30, 2019 (in thousands):

	Unsecured									
Maturity		Credit Facilities		Senior Notes		Term Loans and Other		Secured Mortgage		Total
2019 (1)	\$	-	\$	-	\$	11,209	\$	4,418	\$	15,627
2020 (1) (2)		-		1,138,000		441,040		34,370		1,613,410
2021		-		796,600		=		96,330		892,930
2022		-		796,600		-		12,216		808,816
2023 (3)		112,906		850,000		130,287		39,377		1,132,570
Thereafter		-		4,851,127		1,318,075		404,339		6,573,541
Subtotal		112,906		8,432,327		1,900,611		591,050		11,036,894
Premiums (discounts), net		-		(24,166)		-		720		(23,446)
Debt issuance costs, net		-		(32,445)		(9,579)		(3,104)		(45,128)
Total	\$	112,906	\$	8,375,716	\$	1,891,032	\$	588,666	\$	10,968,320

- (1) We expect to repay the amounts maturing in the next twelve months with cash generated from operations, proceeds from dispositions of real estate properties, or as necessary, with additional borrowings.
- (2) Included in the 2020 maturities was the 2017 Term Loan that can be extended until 2022.
- (3) Included in the 2023 maturities was the Global Facility that can be extended until 2024.

#### **Financial Debt Covenants**

We have \$8.4 billion of senior notes and \$1.9 billion of term loans outstanding at June 30, 2019 that were subject to certain financial covenants under their related indentures. We are also subject to financial covenants under our Credit Facilities and certain secured mortgage debt. At June 30, 2019, we were in compliance with all of our financial debt covenants.

# **Guarantee of Finance Subsidiary Debt**

In 2018, we formed finance subsidiaries as part of our operations in Europe (Prologis Euro Finance LLC), Japan (Prologis Yen Finance LLC) and the United Kingdom (Prologis Sterling Finance LLC).

These entities are 100% indirectly owned by the OP and all unsecured debt issued or to be issued by each entity is or will be fully and unconditionally guaranteed by the OP. There are no restrictions or limits on the OP's ability to obtain funds from its subsidiaries by dividend or loan. In reliance on Rule 3-10 of Regulation S-X, the separate financial statements of Prologis Euro Finance LLC, Prologis Yen Finance LLC and Prologis Sterling Finance LLC are not provided.

## **NOTE 7. NONCONTROLLING INTERESTS**

#### Prologis, L.P.

We report noncontrolling interests related to several entities we consolidate but of which we do not own 100% of the equity. These entities include two real estate partnerships that have issued limited partnership units to third parties. Depending on the specific partnership agreements, these limited partnership units are redeemable for cash or, at our option, into shares of the Parent's common stock, generally at a rate of one share of common stock to one limited partnership unit We also consolidate certain entities in which we do not own 100% of the equity but the equity of these entities is not exchangeable into our common stock.

# Prologis, Inc.

The noncontrolling interests of the Parent include the noncontrolling interests described above for the OP, as well as the limited partnership units in the OP that are not owned by the Parent.

The following table summarizes our ownership percentages and noncontrolling interests and the consolidated entities' total assets and total liabilities (dollars in thousands):

	Our Owne	ership						
	Percentage		Noncontroll	ing Interests	Total	Assets	Total Li	abilities
	Jun 30, 2019	Dec 31, 2018						
Prologis U.S. Logistics Venture	55.0 %	55.0 %	\$ 2,670,699	\$ 2,697,095	\$ 6,021,777	\$ 6,072,087	\$ 96,881	\$ 92,782
Other consolidated entities (1)	various	various	115,484	139,374	1,036,819	1,045,202	95,612	53,145
Prologis, L.P.			2,786,183	2,836,469	7,058,596	7,117,289	192,493	145,927
Limited partners in Prologis, L.P. (2) (3)			660,442	666,326	-	-	-	-
Prologis, Inc.			\$ 3,446,625	\$ 3,502,795	\$ 7,058,596	\$ 7,117,289	\$ 192,493	\$ 145,927

- (1) Includes our two partnerships that have issued limited partnership units to third parties, as discussed above, along with various other consolidated entities. The limited partnership units outstanding at June 30, 2019 and December 31, 2018 were exchangeable into cash or, at our option, 0.4 million and 0.7 million shares of the Parent's common stock, respectively.
- (2) We had 8.8 million Class A Units that were convertible into 8.3 million and 8.4 million limited partnership units of the OP at June 30, 2019 and December 31, 2018, respectively.
- (3) At June 30, 2019 and December 31, 2018, excluding the Class A Units, there were limited partnership units in the OP that were exchangeable into cash or, at our option, 6.6 million and 7.2 million shares of the Parent's common stock, respectively. Also included are the vested OP Long-Term Incentive Plan Units ("LTIP Units") associated with our long-term compensation plan. See further discussion of LTIP Units in Note 8.

# **NOTE 8. LONG-TERM COMPENSATION**

# **Equity-Based Compensation Plans and Programs**

# Prologis Outperformance Plan ("POP")

We allocate participation points to participants under our POP corresponding to three-year performance periods beginning every January 1. The fair value of the awards is measured at the grant date and amortized over the period from the grant date to the date at

which the awards vest, which ranges from three to ten years. The performance hurdle ("Outperformance Hurdle") at the end of the initial three-year performance period requires our three-year compound annualized total stockholder return ("TSR")to exceed a threshold set at the three-year compound annualized TSR for the Morgan Stanley Capital International ("MSCI") US REIT Index for the same period plus 100 basis points. If the Outperformance Hurdle is met, a compensation pool will be formed equal to 3% of the excess value created, subject to a maximum as defined for each performance period. POP awards cannot be paid at a time when our absolute TSR is negative. If after seven years our absolute TSR has not been positive, the awards will be forfeited.

We granted participation points for the 2019 – 2021 performance period in January 2019, with a fair value of \$1.2 million using a Monte Carlo valuation model that assumed a risk-free interest rate of 2.6% and an expected volatility of 20.0%. The 2019 – 2021 performance period has an absolute maximum cap of \$00 million. If an award is earned at the end of the initial three-year performance period, then 20% of the POP award is paid and the remaining 80% is subject to additional seven-year cliff vesting. The 20% that is paid at the end of the three-year performance period is subject to an additional three-year holding requirement.

The Outperformance Hurdle was met for the 2016 – 2018 performance period, which resulted in awards being earned at December 31, 2018. Initial awards of \$5.0 million in aggregate were awarded in January 2019 in the form of 0.4 million shares of common stock and 0.8 million POP LTIP Units and LTIP Units. Participants are not able to sell or transfer equity awards received until three years after the end of the initial period. One-third of the remaining compensation pool in excess of the \$75.0 million aggregate initial award amounts can be earned at the end of each of the three years following the end of the initial three-year performance period if our performance meets or exceeds the MSCI US REIT Index. Vesting for the 2016 – 2018 performance period for our Named Executive Officers ("NEOs") follows the construct of the 2019 – 2021 performance period as described above, such that 20% of any amounts earned were awarded subject to a three-year holding period, and80% of any amounts earned will cliff vest at the end of the seventh year following the initial three-year performance period. At June 30, 2019, there were 0.4 million unvested POP LTIP Units associated with the 2016 – 2018 performance period.

# Other Equity-Based Compensation Plans and Programs

Our other equity-based compensation plans and programs include (i) the Prologis Promote Plan ("PPP"); (ii) the annual long-term incentive ("LTI") equity award program ("Annual LTI Award"); and (iii) the annual bonus exchange program. Awards under these plans and programs may be issued in the form of restricted stock units ("RSUs") or LTIP Units at the participant's election. RSUs and LTIP Units are valued based on the market price of the Parent's common stock on the date the award is granted and the grant date value is charged to compensation expense over the service period, which beginning in February 2018 was lengthened from three to four years for PPP and Annual LTI Awards and three years for bonus exchange awards offering a premium upon exchange. As our NEOs do not receive a bonus exchange premium for participating in the bonus exchange program, the equity they receive upon exchange for their cash bonuses does not have a vesting period.

# **Summary of Award Activity**

## **RSUs**

The following table summarizes the activity for RSUs for the six months ended June 30, 2019 (units in thousands):

			ghted Average
	Unvested RSUs	Gran	t Date Fair Value
Balance at January 1, 2019	1,255	\$	54.48
Granted	537		71.37
Vested and distributed	(656)		51.49
Forfeited	(26)		60.91
Balance at June 30, 2019	1,110	\$	64.28

# LTIP Units

The following table summarizes the activity for LTIP Units for the six months ended June 30, 2019 (units in thousands):

	Vested LTIP Units	Unvested LTIP Units	Unvested Weighted Average Grant Date Fair Value
Balance at January 1, 2019	3,293	2,177	\$ 56.05
Granted	-	911	70.87
Vested LTIP Units	1,067	(1,067)	54.04
Vested POP LTIP Units(1)	391	-	N/A
Conversion to common limited partnership units	(951)	-	N/A
Balance at June 30, 2019	3,800	2,021	\$ 63.79

(1) Vested units were based on the POP performance criteria being met for the 2016 – 2018 performance period and represented the earned award amount. See above for further discussion on the POP.

## NOTE 9. EARNINGS PER COMMON SHARE OR UNIT

Diluted

We determine basic earnings per share or unit based on the weighted average number of shares of common stock or units outstanding during the period. We compute diluted earnings per share or unit based on the weighted average number of shares or units outstanding combined with the incremental weighted average effect from all outstanding potentially dilutive instruments.

The computation of our basic and diluted earnings per share and unit was as follows (in thousands, except per share and unit amounts):

		Three Mon		Ended	Six Months Ended June 30,				
Prologis, Inc.		2019		2018		2019		2018	
Net earnings attributable to common stockholders – Basic	\$	383,784	\$	334,611	\$	730,831	\$	700,513	
Net earnings attributable to exchangeable limited partnership units(1)		11,759		10,216		22,416		20,909	
Adjusted net earnings attributable to common stockholders – Diluted	\$	395,543	\$	344,827	\$	753,247	\$	721,422	
Weighted average common shares outstanding – Basic		630.271		532.639		629.990		532,427	
Incremental weighted average effect on exchange of limited partnership units(1)		19.556		16.847		19.637		16,560	
Incremental weighted average effect of equity awards		5,620		5.029		5,139		5,079	
Weighted average common shares outstanding – Diluted(2)	_	655,447	_	554,515		654,766	_	554,066	
Net earnings per share attributable to common stockholders:									
Basic	\$	0.61	\$	0.63	\$	1.16	\$	1.32	
Diluted	\$	0.60	\$	0.62	\$	1.15	\$	1.30	
		Three Mor	ths	Ended	Six Months Ended				
		Jun	e 30	,		June 30,			
		0040		0040		0040		2018	
Prologis, L.P.		2019		2018		2019		2010	
Prologis, L.P.  Net earnings attributable to common unitholders	\$	395,470	\$	344,633	\$	753,091	\$	721,058	
- ·	\$		\$		\$		\$		
Net earnings attributable to common unitholders	\$	395,470	\$	344,633	\$	753,091	\$	721,058	
Net earnings attributable to common unitholders Net earnings attributable to Class A Units	\$	395,470 (5,077)	\$	344,633 (5,324)	\$	753,091 (9,683)	\$	721,058 (11,177)	
Net earnings attributable to common unitholders  Net earnings attributable to Class A Units  Net earnings attributable to common unitholders – Basic	\$	395,470 (5,077) 390,393	\$	344,633 (5,324) 339,309	\$	753,091 (9,683) 743,408	\$	721,058 (11,177) 709,881	
Net earnings attributable to common unitholders  Net earnings attributable to Class A Units  Net earnings attributable to common unitholders – Basic  Net earnings attributable to Class A Units	\$ 	395,470 (5,077) 390,393 5,077	\$	344,633 (5,324) 339,309 5,324	\$	753,091 (9,683) 743,408 9,683	\$	721,058 (11,177) 709,881 11,177	
Net earnings attributable to common unitholders  Net earnings attributable to Class A Units  Net earnings attributable to common unitholders – Basic  Net earnings attributable to Class A Units  Net earnings attributable to exchangeable other limited partnership units	<u> </u>	395,470 (5,077) 390,393 5,077 73		344,633 (5,324) 339,309 5,324 194		753,091 (9,683) 743,408 9,683 156		721,058 (11,177) 709,881 11,177 364	
Net earnings attributable to common unitholders  Net earnings attributable to Class A Units  Net earnings attributable to common unitholders – Basic  Net earnings attributable to Class A Units  Net earnings attributable to exchangeable other limited partnership units  Adjusted net earnings attributable to common unitholders – Diluted	<u> </u>	395,470 (5,077) 390,393 5,077 73 395,543		344,633 (5,324) 339,309 5,324 194 <b>344,827</b>		753,091 (9,683) 743,408 9,683 156 753,247		721,058 (11,177) 709,881 11,177 364 721,422	
Net earnings attributable to common unitholders Net earnings attributable to Class A Units Net earnings attributable to common unitholders – Basic Net earnings attributable to Class A Units Net earnings attributable to exchangeable other limited partnership units Adjusted net earnings attributable to common unitholders – Diluted Weighted average common partnership units outstanding – Basic	<u> </u>	395,470 (5,077) 390,393 5,077 73 395,543		344,633 (5,324) 339,309 5,324 194 344,827 540,084		753,091 (9,683) 743,408 9,683 156 <b>753,247</b> 640,832		721,058 (11,177) 709,881 11,177 364 721,422	
Net earnings attributable to common unitholders Net earnings attributable to Class A Units Net earnings attributable to common unitholders – Basic Net earnings attributable to Class A Units Net earnings attributable to exchangeable other limited partnership units Adjusted net earnings attributable to common unitholders – Diluted Weighted average common partnership units outstanding – Basic Incremental weighted average effect on exchange of Class A Units	<u> </u>	395,470 (5,077) 390,393 5,077 73 395,543 641,127 8,337		344,633 (5,324) 339,309 5,324 194 344,827 540,084 8,477		753,091 (9,683) 743,408 9,683 156 <b>753,247</b> 640,832 8,347		721,058 (11,177) 709,881 11,177 364 721,422 539,547 8,495	
Net earnings attributable to common unitholders Net earnings attributable to Class A Units Net earnings attributable to common unitholders – Basic Net earnings attributable to Class A Units Net earnings attributable to exchangeable other limited partnership units Adjusted net earnings attributable to common unitholders – Diluted  Weighted average common partnership units outstanding – Basic Incremental weighted average effect on exchange of Class A Units Incremental weighted average effect on exchange of other limited partnership units	<u> </u>	395,470 (5,077) 390,393 5,077 73 395,543 641,127 8,337 363		344,633 (5,324) 339,309 5,324 194 344,827 540,084 8,477 925		753,091 (9,683) 743,408 9,683 156 753,247 640,832 8,347 448		721,058 (11,177) 709,881 11,177 364 <b>721,422</b> 539,547 8,495 945	
Net earnings attributable to common unitholders  Net earnings attributable to Class A Units  Net earnings attributable to common unitholders – Basic  Net earnings attributable to Class A Units  Net earnings attributable to exchangeable other limited partnership units  Adjusted net earnings attributable to common unitholders – Diluted  Weighted average common partnership units outstanding – Basic  Incremental weighted average effect on exchange of Class A Units  Incremental weighted average effect on exchange of other limited partnership units  Incremental weighted average effect of equity awards of Prologis, Inc.	<u> </u>	395,470 (5,077) 390,393 5,077 73 395,543 641,127 8,337 363 5,620		344,633 (5,324) 339,309 5,324 194 344,827 540,084 8,477 925 5,029		753,091 (9,683) 743,408 9,683 156 753,247 640,832 8,347 448 5,139		721,058 (11,177) 709,881 11,177 364 <b>721,422</b> 539,547 8,495 945 5,079	
Net earnings attributable to common unitholders  Net earnings attributable to Class A Units  Net earnings attributable to common unitholders — Basic  Net earnings attributable to Class A Units  Net earnings attributable to Class A Units  Net earnings attributable to exchangeable other limited partnership units  Adjusted net earnings attributable to common unitholders — Diluted  Weighted average common partnership units outstanding — Basic  Incremental weighted average effect on exchange of Class A Units  Incremental weighted average effect on exchange of other limited partnership units  Incremental weighted average effect of equity awards of Prologis, Inc.  Weighted average common units outstanding — Diluted(2)	<u> </u>	395,470 (5,077) 390,393 5,077 73 395,543 641,127 8,337 363 5,620		344,633 (5,324) 339,309 5,324 194 344,827 540,084 8,477 925 5,029		753,091 (9,683) 743,408 9,683 156 753,247 640,832 8,347 448 5,139		721,058 (11,177) 709,881 11,177 364 <b>721,422</b> 539,547 8,495 945 5,079	

<sup>(1)</sup> The exchangeable limited partnership units include the units as discussed in Note 7. Earnings allocated to the exchangeable OP units not held by the Parent have been included in the numerator and exchangeable common units have been included in the denominator for the purpose of computing diluted earnings per share for all periods as the per share and unit amount is the same.

0.60 \$

0.62 \$

1.15 \$

1.30

(2) Our total weighted average potentially dilutive shares and units outstanding consisted of the following:

	Three Montl June		Six Months Ended June 30,		
	2019	2018	2019	2018	
Class A Units	8,337	8,477	8,347	8,495	
Other limited partnership units	363	925	448	945	
Equity awards	8,589	8,432	8,161	8,391	
Prologis, L.P.	17,289	17,834	16,956	17,831	
Common limited partnership units	10,856	7,445	10,842	7,120	
Prologis, Inc.	28,145	25,279	27,798	24,951	

# NOTE 10. FINANCIAL INSTRUMENTS AND FAIR VALUE MEASUREMENTS

# **Derivative Financial Instruments**

In the normal course of business, our operations are exposed to market risks, including the effect of changes in foreign currency exchange rates and interest rates. We may enter into derivative financial instruments to offset these underlying market risks. There have been no significant changes in our policy or strategy from what was disclosed in our Annual Report on Form 10-K for the year ended December 31, 2018.

The following table presents the fair value of our derivative financial instruments recognized within Other Assets and Other Liabilities on the Consolidated Balance Sheets (in thousands):

	June 3	30, 2019	December 31, 2018				
	 Asset	Liability	Asset	Liability			
Undesignated derivatives	 						
Foreign currency contracts							
Forwards							
Brazilian real	\$ -	\$ -	\$ 80	\$ -			
British pound sterling	7,805	90	2,266	324			
Canadian dollar	1,185	941	3,336	53			
Euro	12,315	560	7,895	1,922			
Japanese yen	1,680	923	3,334	1,318			
Mexican peso	-	-	159	-			
Interest rate swaps							
U.S. dollar	-	152	27	-			
Designated derivatives							
Foreign currency contracts							
Net investment hedges							
Brazilian real	-	-	-	3,165			
British pound sterling	6,403	-	-	949			
Canadian dollar	1,121	708	5,634	-			
Interest rate swaps							
Cash flow hedges							
Euro	-	277	-	428			
Total fair value of derivatives	\$ 30,509	\$ 3,651	\$ 22,731	\$ 8,159			

# **Undesignated Derivative Financial Instruments**

# **Foreign Currency Contracts**

The following table summarizes the activity of our undesignated foreign currency contracts for the six months ended June 30 (in millions, except for weighted average forward rates and number of active contracts):

		2019						2018							
	BRL	CAD	EUR	GBP	JPY	MXN	CAD	CNY	EUR	GBP	JPY	MXN			
Notional amounts at January 1	\$ 5	\$ 55	\$ 314	\$ 118	\$ 177	\$ -	\$ 56	\$ -	\$ 233	\$ 132	\$ 153	\$ -			
New contracts	489	144	86	625	37	5	13	80	54	-	28	10			
Matured, expired or settled contracts	(494)	(116)	(62)	(510)	(37)	(5)	(14)	(80)	(55)	(36)	(36)	(10)			
Notional amounts at June 30	<u>\$ -</u>	\$ 83	\$ 338	\$ 233	\$ 177	<u>\$ -</u>	\$ 55	<u>\$ -</u>	\$ 232	\$ 96	<u>\$ 145</u>	<u>\$ -</u>			
Weighted average forward rate at June 30	-	1.31	1.20	1.28	104.13	-	1.28	-	1.20	1.30	105.53	-			
Active contracts at June 30	-	30	34	30	34	-	24	-	29	16	32				

The following table summarizes the undesignated derivative financial instruments exercised and associated realized gains (losses) and unrealized gains (losses) in Foreign Currency and Derivative Gains, Net in the Consolidated Statements of Income (in millions, except for number of exercised contracts):

	Three Months Ended June 30,					Six Months Ended June 30,			
	2019 2018			2018	2019		2018		
Exercised contracts		25		16		48		31	
Realized gains (losses) on the matured, expired or settled contracts	\$	6	\$	(1)	\$	7	\$	(8)	
Unrealized gains (losses) on the change in fair value of outstanding contracts	\$	(3)	\$	30	\$	4	\$	17	

# **Designated Derivative Financial Instruments**

# **Foreign Currency Contracts**

The following table summarizes the activity of our foreign currency contracts designated as net investment hedgesfor the six months ended June 30(in millions, except for weighted average forward rates and number of active contracts):

_	2019					 20	18		
	BRL		CAD		GBP	 CAD		EUR	
Notional amounts at January 1	\$ 460	\$	100	\$	127	\$ 99	\$	-	
New contracts	489		48		391	100		35	
Matured, expired or settled contracts	(949)		(50)		(127)	 (99)		-	
Notional amounts at June 30	<u>-</u>	\$	98	\$	391	\$ 100	\$	35	
Weighted average forward rate at June 30	_		1.30		1.30	1.28		1.16	
Active contracts at June 30			2		6	2		1.10	

# **Interest Rate Swaps**

The following table summarizes the activity of our interest rate swaps designated as cash flow hedgesfor the six months ended June 30(in millions):

	201	9		2018	
	EUI	R	 CAD	 EUR	 USD
Notional amounts at January 1	\$	500	\$ 271	\$ -	\$ -
New contracts		-	-	500	300
Matured, expired or settled contracts		<u> </u>	 (271)	 =	 (300)
Notional amounts at June 30	\$	500	\$ <u>-</u>	\$ 500	\$ <u>-</u>

# **Designated Nonderivative Financial Instruments**

The following table summarizes our debt and accrued interest, designated as a hedge of our net investment in international subsidiaries (in millions):

	Jur	ne 30, 2019	December 31, 2018				
British pound sterling	\$	208	\$	269			
Euro	\$	2,942	\$	2,645			

The following table summarizes the recognized unrealized gains in Foreign Currency and Derivative Gains, Net on the remeasurement of the unhedged portion of our debt and accrued interest (in millions):

	Three Months Ended				Si	х Мо	Six Months Ende						
	 June 30,					Ju	ne 30,						
	 2019		2018		· ·	2019			2018				
Unrealized gains on the unhedged portion	\$ 1	\$		64	\$		1	\$		40			

#### Other Comprehensive Income (Loss)

The change in *Other Comprehensive Income* (*Loss*) in the Consolidated Statements of Comprehensive Income during the periods presented is due to the translation into U.S. dollars on consolidation of the financial statements of our consolidated subsidiaries whose functional currency is not the U.S. dollar. The change in fair value of the effective portion of our derivative financial instruments that have been designated as net investment hedges and cash flow hedges and the translation of our nonderivative financial instruments as discussed above are also included in *Other Comprehensive Income* (*Loss*).

The following table presents these changes in Other Comprehensive Income (Loss) (in thousands):

	Three Months Ended June 30,					0.54	nths Ended ne 30,		
		2019		2018		2019		2018	
Derivative net investment hedges	\$	8,464	\$	1,740	\$	(10,988)	\$	4,833	
Nonderivative net investment hedges		(31,033)		223,739		32,624		113,862	
Cumulative translation adjustment		(25,093)		(373,292)		(9,218)		(261,738)	
Total foreign currency translation gains (losses), net	\$	(47,662)	\$	(147,813)	\$	12,418	\$	(143,043)	
Cash flow hedges(1)	\$	1,153	\$	963	\$	2,258	\$	(8,322)	
Our share of derivatives from unconsolidated co-investment ventures		(4,878)		1,168		(8,616)		4,166	
Total unrealized gains (losses) on derivative contracts, net	\$	(3,725)	\$	2,131	\$	(6,358)	\$	(4,156)	
Total change in other comprehensive income (loss)	\$	(51,387)	\$	(145,682)	\$	6,060	\$	(147,199)	

<sup>(1)</sup> We estimate an additional expense of \$4.3 million will be reclassified to *Interest Expense* over the next 12 months from June 30, 2019, due to the amortization of previously settled derivatives designated as cash flow hedges.

# **Fair Value Measurements**

There have been no significant changes in our policy from what was disclosed in our Annual Report on Form 10-K for the year ended December 31, 2018.

# Fair Value Measurements on a Recurring Basis

At June 30, 2019 and December 31, 2018, other than the derivatives discussed previously, we did not have any significant financial assets or financial liabilities that were measured at fair value on a recurring basis in the Consolidated Financial Statements. All of our derivatives held at June 30, 2019 and December 31, 2018, were classified as Level 2 of the fair value hierarchy.

# Fair Value Measurements on Nonrecurring Basis

Acquired properties and assets we expect to sell or contribute met the criteria to be measured on a nonrecurring basis at fair value and the lower of their carrying amount or their estimated fair value less the costs to sell, respectively, at June 30, 2019 and December 31, 2018. At June 30, 2019 and December 31, 2018, we estimate the fair value of our properties using Level 2 or Level 3 inputs from the fair value hierarchy. See more information on our acquired properties and assets held for sale or contribution in Notes 2, 3 and 5, respectively.

## Fair Value of Financial Instruments

At June 30, 2019 and December 31, 2018, the carrying amounts of certain financial instruments, including cash and cash equivalents, accounts and notes receivable, accounts payable and accrued expenses were representative of their fair values.

The differences in the fair value of our debt from the carrying value in the table below were the result of differences in interest rates or borrowing spreads that were available to us at June 30, 2019 and December 31, 2018, as compared with those in effect when the debt was issued or assumed, including reduced borrowing spreads due to our improved credit ratings. The senior notes and many of the issuances of secured mortgage debt contain pre-payment penalties or yield maintenance provisions that could make the cost of refinancing the debt at lower rates exceed the benefit that would be derived from doing so.

The following table reflects the carrying amounts and estimated fair values of our debt (in thousands):

		June 3	0, 2019	)	December 31, 2018			)18
	Ca	Carrying Value Fair Value		Carrying Value Fair Value Carrying Value				Fair Value
Credit Facilities	\$	112,906	\$	112,906	\$	50,500	\$	50,513
Senior notes		8,375,716		9,030,466		8,304,147		8,606,864
Term loans and unsecured other		1,891,032		1,908,643		1,921,428		1,946,335
Secured mortgage		588,666		626,434		813,740		849,417
Total	\$	10,968,320	\$	11,678,449	\$	11,089,815	\$	11,453,129

## **NOTE 11. BUSINESS SEGMENTS**

Our current business strategy includes two operating segments: Real Estate Operations and Strategic Capital. We generate revenues, earnings, net operating income and cash flows through our segments, as follows:

- Real Estate Operations. This operating segment represents the ownership and development of operating properties and is the largest component of our revenue and earnings. We collect rent from our customers through operating leases, including reimbursements for the majority of our property operating costs. Each operating property is considered to be an individual operating segment with similar economic characteristics; these properties are combined within the reportable business segment based on geographic location. Our Real Estate Operations segment also includes development activities that lead to rental operations, including land held for development and properties currently under development. Within this line of business, we utilize the following: (i) our land bank; (ii) the development expertise of our local teams; and (iii) our customer relationships. Land we own and lease to customers under ground leases, along with land and buildings we lease, is also included in this segment.
- Strategic Capital. This operating segment represents the management of unconsolidated co-investment ventures. We generate strategic capital revenues primarily from our unconsolidated co-investment ventures through asset management and property management services and we earn additional revenues by providing leasing, acquisition, construction, development, financing, legal and disposition services. Depending on the structure of the venture and the returns provided to our partners, we also earn revenues through promotes periodically during the life of a venture or upon liquidation. Each unconsolidated co-investment venture we manage is considered to be an individual operating segment with similar economic characteristics; these ventures are combined within the reportable business segment based on geographic location.

Reconciliations are presented below for: (i) each reportable business segment's revenues from external customers to *Total Revenues*; (ii) each reportable business segment's net operating income from external customers to *Operating Income* and *Earnings Before Income Taxes*, and (iii) each reportable business segment's assets to *Total Assets*. Our chief operating decision makers rely primarily on net operating income and similar measures to make decisions about allocating resources and assessing segment performance. The applicable components of *Total Revenues*, *Operating Income*, *Earnings Before Income Taxes* and *Total Assets* are allocated to each reportable business segment's revenues, net operating income and assets. Items that are not directly assignable to a segment, such as certain corporate income and expenses, are not allocated but reflected as reconciling items.

The following reconciliations are presented in thousands:

	ו	Three Months Ended June 30,			Six Months E June 30,			nded	
		2019		2018		2019		2018	
Revenues:									
Real estate operations segment:									
U.S.	\$	649,433	\$	491,051	\$	1,301,302	\$	990,308	
Other Americas		23,847		29,948		47,712		60,379	
Europe		12,263		12,908		20,820		30,110	
Asia		15,685		11,672		29,641		25,477	
Total real estate operations segment		701,228		545,579		1,399,475		1,106,274	
Strategic capital segment:									
U.S.		20,536		17,905		40,804		33,974	
Other Americas		13,624		12,256		21,524		18,409	
Europe		33,539		28,488		62,377		67,305	
Asia		21,445		17,048		38,244		88,970	
Total strategic capital segment		89,144		75,697		162,949		208,658	
Total revenues		790,372		621,276		1,562,424		1,314,932	
Segment net operating income:									
Real estate operations segment:									
U.S. (1)		481,631		367,935		952,707		737,299	
Other Americas		15,865		22,488		34,918		45,411	
Europe		6,888		8,693		12,432		21,152	
Asia		12,191		8,619		22,863		18,388	
Total real estate operations segment		516,575		407,735		1,022,920		822,250	
Strategic capital segment:									
U.S. (1)		7,794		5,893		11,121		1,657	
Other Americas		9,355		9,032		14,777		11,939	
Europe		23,223		19,382		42,374		47,045	
Asia		11,566		6,540		19,413		69,307	
Total strategic capital segment		51,938		40,847		87,685		129,948	
Total segment net operating income		568,513		448,582		1,110,605		952,198	
Reconciling items:									
General and administrative expenses		(66,276)		(57,615)		(135,977)		(120,043)	
Depreciation and amortization expenses	(	284,376)		(203,673)		(568,385)		(407,754)	
Gains on real estate transactions, net		224,195		94,261		412,403		289,372	
Operating income		442,056		281,555		818,646		713,773	
Earnings from unconsolidated entities, net		48,556		62,549		105,222		125,205	
Interest expense		(59,122)		(56,314)		(119,629)		(102,575)	
Interest and other income, net		4,312		5,641		12,222		7,617	
Foreign currency and derivative gains, net		2,041		85,382		10,775		44,288	
Gains (losses) on early extinguishment of debt, net		(385)		282		(2,501)		(702)	
Earnings before income taxes	\$	437,458	\$	379,095	\$	824,735	\$	787,606	

	June 30, 2019	December 31, 2018
Segment assets:		
Real estate operations segment:		
U.S.	\$ 28,180,614	\$ 27,666,200
Other Americas	1,224,892	1,712,862
Europe	1,228,961	1,040,061
Asia	833,922	1,012,253
Total real estate operations segment	31,468,389	31,431,376
Strategic capital segment: (2)		
U.S.	15,165	15,802
Europe	25,280	25,280
Asia	373	455
Total strategic capital segment	40,818	41,537
Total segment assets	31,509,207	31,472,913
•	<u> </u>	
Reconciling items:		
Investments in and advances to unconsolidated entities	5,813,582	5,745,294
Assets held for sale or contribution	609,121	622,288
Lease right-of-use assets	117,037	-
Cash and cash equivalents	401,190	343,856
Other assets	256,613	233,313
Total reconciling items	7,197,543	6,944,751
Total assets	\$ 38,706,750	\$ 38,417,664

- (1) This includes compensation and personnel costs for employees who were located in the U.S. but also support other regions.
- (2) Represents management contracts and goodwill recorded in connection with business combinations associated with the Strategic Capital segment. Goodwill was \$25.3 million at June 30, 2019 and December 31, 2018.

## NOTE 12. SUPPLEMENTAL CASH FLOW INFORMATION

Our significant noncash investing and financing activities for the six months ended June 30, 2019 and 2018 included the following:

- We recognized Lease ROU Assets and Lease Liabilities on the Consolidated Balance Sheets, including any new leases, renewals, modifications and terminations after January 1, 2019, of \$411.4 million and \$417.3 million, respectively.
- We capitalized \$12.1 million and \$14.1 million in 2019 and 2018 of equity-based compensation expense. Beginning January 1, 2019, upon adoption of the new lease standard, we capitalized equity-based compensation expenses related to development activities only. Internal costs related to our leasing activities are expensed as incurred.
- We received \$235.5 million and \$105.4 million in 2019 and 2018, respectively, of ownership interests in certain unconsolidated co-investment ventures as a portion of our proceeds from the contribution of properties to these entities, as disclosed in Note 3. Included in 2019 is our initial 20% investment in PBLV in exchange for our contribution of the initial portfolio of properties to PBLV upon formation.
- We issued 0.5 million shares in 2019 of the Parent's common stock upon redemption of an equal number of common limited partnership units in the OP.

We paid \$153.2 million and \$154.4 million for interest, net of amounts capitalized, for the six months ended June 30, 2019 and 2018, respectively.

We paid \$39.9 million and \$32.3 million for income taxes, net of refunds, for the six months ended June 30, 2019 and 2018, respectively.

# REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Stockholders and Board of Directors Prologis, Inc.:

## Results of Review of Interim Financial Information

We have reviewed the consolidated balance sheet of Prologis, Inc. and subsidiaries (the Company) as of June 30, 2019, the related consolidated statements of income and comprehensive income for the three-month and six-month periods ended June 30, 2019 and 2018, the related consolidated statements of equity for the three-month and six-month periods ended June 30, 2019 and 2018, the related consolidated statements of cash flows for the six-month periods ended June 30, 2019 and 2018, and the related notes (collectively, the consolidated interim financial information). Based on our reviews, we are not aware of any material modifications that should be made to the consolidated interim financial information for it to be in conformity with U.S. generally accepted accounting principles.

We have previously audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the consolidated balance sheet of the Company as of December 31, 2018, and the related consolidated statements of income, comprehensive income, equity, and cash flows for the year then ended (not presented herein); and in our report dated February 13, 2019, we expressed an unqualified opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying consolidated balance sheet as of December 31, 2018 is fairly stated, in all material respects, in relation to the consolidated balance sheet from which it has been derived.

# Adoption of a New Accounting Pronouncement

As discussed in Note 1 to the consolidated financial statements, the Company has changed its method of accounting for leases at January 1, 2019, on a prospective basis due to the adoption of Accounting Standards Codification Topic 842, Leases.

#### Basis for Review Results

This consolidated interim financial information is the responsibility of the Company's management. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our reviews in accordance with the standards of the PCAOB. A review of consolidated interim financial information consists principally of applying analytical procedures and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with the standards of the PCAOB, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

/s/ KPMG LLP

Denver, Colorado July 19, 2019

# REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Partners Prologis, L.P.:

## Results of Review of Interim Financial Information

We have reviewed the consolidated balance sheet of Prologis, L.P. and subsidiaries (the Company) as of June 30, 2019, the related consolidated statements of income and comprehensive income for the three-month and six-month periods ended June 30, 2019 and 2018, the related consolidated statements of capital for the three-month and six-month periods ended June 30, 2019 and 2018, the related consolidated statements of cash flows for the six-month periods ended June 30, 2019 and 2018, and the related notes (collectively, the consolidated interim financial information). Based on our reviews, we are not aware of any material modifications that should be made to the consolidated interim financial information for it to be in conformity with U.S. generally accepted accounting principles.

We have previously audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the consolidated balance sheet of the Company as of December 31, 2018, and the related consolidated statements of income, comprehensive income, capital, and cash flows for the year then ended (not presented herein); and in our report dated February 13, 2019, we expressed an unqualified opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying consolidated balance sheet as of December 31, 2018 is fairly stated, in all material respects, in relation to the consolidated balance sheet from which it has been derived.

## Adoption of a New Accounting Pronouncement

As discussed in Note 1 to the consolidated financial statements, the Company has changed its method of accounting for leases at January 1, 2019, on a prospective basis due to the adoption of Accounting Standards Codification Topic 842, Leases.

#### Basis for Review Results

This consolidated interim financial information is the responsibility of the Company's management. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our reviews in accordance with the standards of the PCAOB. A review of consolidated interim financial information consists principally of applying analytical procedures and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with the standards of the PCAOB, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

/s/ KPMG LLP

Denver, Colorado July 19, 2019

# ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following should be read in conjunction with the Consolidated Financial Statements and related Notes included in Item 1 of this report and our Annual Report on Form 10-K for the year ended December 31, 2018, as filed with the United States ("U.S.") Securities and Exchange Commission ("SEC").

The statements in this report that are not historical facts are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These forward-looking statements are based on current expectations, estimates and projections about the industry and markets in which we operate as well as management's beliefs and assumptions. Such statements involve uncertainties that could significantly impact our financial results. Words such as "expects," "anticipates," "intends," "plans," "believes," "seeks," and "estimates" including variations of such words and similar expressions are intended to identify such forward-looking statements, which generally are not historical in nature. All statements that address operating performance, events or developments that we expect or anticipate will occur in the future — including statements relating to rent and occupancy growth, development activity, contribution and disposition activity, general conditions in the geographic areas where we operate, our debt, capital structure and financial position, our ability to form new co-investment ventures and the availability of capital in existing or new co-investment ventures — are forward-looking statements. These statements are not guarantees of future performance and involve certain risks, uncertainties and assumptions that are difficult to predict. Although we believe the expectations reflected in any forward-looking statements are based on reasonable assumptions, we can give no assurance that our expectations will be attained, and therefore actual outcomes and results may differ materially from what is expressed or forecasted in such forward-looking statements. Some of the factors that may affect outcomes and results include, but are not limited to: (i) national, international, regional and local economic and political climates; (ii) changes in global financial markets, interest rates and foreign currency exchange rates; (iii) increased or unanticipated competition for our properties; (iv) risks associated with acquisitions, dispositions and development of properties; (v) maintenance of real estate investment trust ("REIT") status, tax structuring and changes in income tax laws and rates; (vi) availability of financing and capital, the levels of debt that we maintain and our credit ratings; (vii) risks related to our investments in our co-investment ventures, including our ability to establish new co-investment ventures; (viii) risks of doing business internationally, including currency risks; (ix) environmental uncertainties, including risks of natural disasters; and (x) those additional factors discussed under Part I, Item 1A. Risk Factors in our Annual Report on Form 10-K for the year ended December 31, 2018. We undertake no duty to update any forward-looking statements appearing in this report except as may be required by law.

Prologis, Inc. is a self-administered and self-managed REIT and is the sole general partner of Prologis, L.P. through which it holds substantially all of its assets. We operate Prologis, Inc. and Prologis, L.P. as one enterprise and, therefore, our discussion and analysis refers to Prologis, Inc. and its consolidated subsidiaries, including Prologis, L.P., collectively. We invest in real estate through wholly owned subsidiaries and other entities through which we co-invest with partners and investors. We have a significant ownership in the co-investment ventures, which may be consolidated or unconsolidated based on our level of control of the entity.

## **MANAGEMENT'S OVERVIEW**

Prologis is the global leader in logistics real estate with a focus on key markets in 19 countries on four continents. We own, manage and develop well-located, high-quality logistics facilities. Our local teams actively manage our portfolio, which encompasses leasing and property management, capital deployment and opportunistic dispositions allowing us to recycle capital to self-fund our development and acquisition activities. The majority of our properties in the U.S. are wholly owned, while our properties outside the U.S. are generally held in co-investment ventures to mitigate our exposure to foreign currency movements.

Our irreplaceable portfolio is focused on the world's most vibrant markets where consumption and supply chain reconfiguration drive logistics demand. In the developed markets of the U.S., Europe and Japan, key demand drivers include the reconfiguration of supply chains (strongly influenced by e-commerce trends), the demand for sustainable design features and the operational efficiencies that can be realized from high-quality logistics facilities. In emerging markets, such as Brazil, China and Mexico, growing affluence and the rise of a new consumer class have increased the need for modern distribution networks. Our strategy is to own the highest-quality logistics property portfolio in each of our target markets. These markets are characterized by what is most important for the consumption side of a logistics supply chain — large population centers with proximity to labor pools, surrounded by highways, rail service or ports. Customers turn to us because they know an efficient supply chain will make their businesses succeed, and that a strategic relationship with Prologis will create a competitive advantage.

We operate and manage our business on an owned and managed ("O&M") basis and therefore evaluate the operating performance of the properties for our O&M portfolio, which includes our consolidated properties and properties owned by our unconsolidated co-investment ventures. We make decisions based on our total O&M portfolio at 100%, as we manage these properties regardless of ownership. We also evaluate our operating results based on our proportionate economic ownership of each property included in the O&M portfolio ("our share") as it represents the financial results of our O&M portfolio.

At June 30, 2019, our total O&M portfolio at 100%, including properties and development projects (based on gross book value and total expected investment ("TEI"), totaled \$71.0 billion across 786 million square feet (73 million square meters) and four continents. Our share of the total O&M portfolio was \$42.6 billion. We lease modern logistics facilities to a diverse base of approximately 5,100 customers.

Our business comprises two operating segments: Real Estate Operations and Strategic Capital.

Below is information summarizing consolidated activity within our segments (in millions):



- (1) Net operating income ("NOI") is a non-U.S. generally accepted accounting principle ("GAAP") financial measure. NOI from Real Estate Operations is calculated directly from our Consolidated Financial Statements as *Rental Revenues* and *Development Management and Other Revenues* less *Rental Expenses* and *Other Expenses*. See the Results of Operations section for a reconciliation of NOI to *Operating Income*, the most directly comparable GAAP measure.
- (2) A developed property moves into the operating portfolio when it meets our definition of stabilization, which is the earlier of one year after completion or reaching 90% occupancy. Amounts represent our TEI, which is comprised of the estimated cost of development or expansion, including land, construction and leasing costs.

## **Real Estate Operations**

Rental. Rental operations comprise the largest component of our operating segments and generally contribute 85% to 90% of our consolidated revenues, earnings and funds from operations ("FFO"). FFO is a non-GAAP financial measure. See below for a reconciliation of *Net Earnings Attributable to Common Stockholders* in the Consolidated Statements of Income to our FFO measure. We collect rent from our customers through long-term operating leases, including reimbursements for the majority of our property operating costs. We expect to generate long-term internal growth by increasing rents, maintaining high occupancy rates and controlling expenses. The primary driver of our revenue growth will be rolling in-place leases to current market rents coupled with increasing market rents. We believe our active portfolio management, combined with the skills of our property, leasing, maintenance, capital, energy, sustainability and risk management teams, will allow us to maximize rental revenue across our portfolio. A significant amount of our rental revenue, NOI and cash flows are generated in the U.S.

**Development.** We develop properties to meet our customers' needs, deepen our market presence and refresh our portfolio quality. We believe we have a competitive advantage due to (i) the strategic locations of our land bank; (ii) the development expertise of our local teams; and (iii) the depth of our customer relationships. Successful development and redevelopment efforts provide significant earnings growth as projects lease up and generate income and increase the net asset value of our Real Estate Operations segment. Based on our current estimates, our consolidated land bank, excluding land we have under option contracts, has the potential to support the development of \$7.4 billion of TEI of new logistics space. Generally, we develop properties in the U.S. for long-term hold and outside the U.S. for contribution to our unconsolidated co-investment ventures.

## Strategic Capital

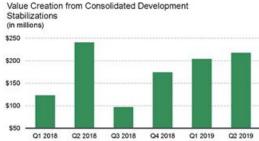
Real estate is a capital-intensive business that requires new capital to grow. Our strategic capital business gives us access to third-party capital, both private and public, allowing us to diversify our sources of capital and providing us with a broad range of options to fund our growth, while reducing our exposure to foreign currency movements for investments outside of the U.S. We partner with some of the world's largest institutional investors to grow our business and provide incremental revenues. We also access alternative sources of equity through two publicly traded vehicles: Nippon Prologis REIT, Inc. in Japan and FIBRA Prologis in Mexico. We align our interests with those of our partners by holding significant ownership interests in all of our unconsolidated co-investment ventures (ranging from 15% to 50%).

This segment produces stable, long-term cash flows and generally contributes 10% to 15% of our consolidated revenues, earnings and FFO. We generate strategic capital revenues from our unconsolidated co-investment ventures, principally through asset and property management services. Generally, all of these revenues are earned from long-term and open-ended ventures. We earn additional revenues by providing leasing, acquisition, construction, development, financing, legal and disposition services. In certain ventures, we also have the ability to earn revenues through incentive fees ("promotes" or "promote revenue") periodically during the life of a venture or upon liquidation. We plan to profitably grow this business by increasing our assets under management in existing or new ventures. Most of the strategic capital revenues are generated outside the U.S. NOI in this segment is calculated directly from our Consolidated Financial Statements as Strategic Capital Revenues less Strategic Capital Expenses and excludes property-related NOI.

## **FUTURE GROWTH**

We believe the quality and scale of our global portfolio, the expertise of our team, the depth of our customer relationships and the strength of our balance sheet give us unique competitive advantages to grow revenues, NOI, earnings, FFO and cash flows.





- Rent Growth. We expect market rents to continue to grow over the next few years, driven by demand for the location and quality of our properties. Due to strong market rent growth over the last several years, our in-place leases have considerable upside potential. We estimate that our leases are more than 15% below current market rent on the basis of our weighted average ownership at June 30, 2019. Therefore, even if market rents remain flat, a lease renewal will translate into increased future rental income, on a consolidated basis or through the earnings we recognize from our unconsolidated co-investment ventures based on our ownership. We have experienced positive rent change on rollover (comparing the net effective rent of the new lease to the prior lease for the same space) every quarter since 2013. We expect this trend to continue for several more years due to our current in-place rents being below market coupled with increasing market rents.
- Value Creation from Development. A successful development and redevelopment program involves maintaining control of well-located and entitled land. We believe the carrying value of our land bank is below its current fair value. Due to the strategic nature of our land bank and development expertise of our teams, we expect to realize future value creation as we build out the land bank. We measure the estimated development value as the margin above our anticipated cost to develop. We calculate the margin using estimated yield and capitalization rates from our underwriting models. As properties under development stabilize, we expect to realize the value creation principally through contributions to the unconsolidated co-investment ventures and increases in the NOI of our operating portfolio.

## **SUMMARY OF 2019**

During the six months ended June 30, 2019, operating fundamentals remained strong for our O&M portfolio and we ended the period with occupancy of 96.8%.

In 2019, we completed the following significant activities as described in the Notes to the Consolidated Financial Statements:

- In January, we formed Prologis Brazil Logistics Venture ("PBLV"), a Brazilian unconsolidated co-investment venture, with one partner. We contributed an initial portfolio of real estate properties to PBLV consisting of 14 operating properties totaling 7 million square feet and 371 acres of land. We received total proceeds of \$620 million, including cash and units, and retained a 20% equity interest.
- Excluding the contribution to PBLV, we generated net proceeds of \$921 million and realized net gains of \$270 million, primarily from the contribution of properties to our unconsolidated co-investment ventures in Japan and Europe in the second quarter.
- In February, we redeemed a portion of our investment in Prologis European Logistics Fund ("PELF") for proceeds of €278 million(\$313 million).
- · We completed the following financing activities:
  - We upsized our global senior credit facility by \$500 million to \$3.5 billion with maturity in January 2023. At June 30, 2019, we had \$3.8 billion of available borrowing capacity under our credit facilities.
  - We entered into two unsecured Japanese yen term loans for a total of ¥15.0 billion (\$137 million) that bear interest of Yen LIBOR plus 0.5% to 0.6% and are scheduled to mature in January 2028 and 2030.
  - We entered into an unsecured Japanese yen term loan agreement (the "March 2019 Yen Term Loan") under which we can draw Japanese yen in an aggregate amount not to exceed ¥85.0 billion (\$789 million at June 30, 2019). The March

2019 Yen Term Loan bears interest at Yen LIBOR plus 04% and is scheduled to mature in March 2026. We have the ability to increase the March 2019 Yen Term Loan to ¥120.0 billion (\$1.1 billion at June 30, 2019), subject to obtaining additional lender commitments. We used the proceeds from the March 2019 Yen Term Loan primarily to repay the outstanding balance of ¥100.0 billion (\$897 million) on our 2016 Japanese yen term loan.

• We completed a private placement for ¥10.0 billion (\$91 million) of senior notes with a stated interest rate of 1.2%, maturing in March 2039.

On July 15, 2019, we entered into a merger agreement to acquire the wholly-owned real estate assets of Industrial Property Trust Inc. ("IPT") for approximately \$4.0 billion in a cash transaction, including the assumption and repayment of debt. The transaction, currently expected to close in the fourth quarter of 2019 or first quarter of 2020, is subject to the approval of IPT stockholders and other customary closing conditions. Following the closing, we intend to hold the portfolio through either one or both of our U.S. co-investment ventures.

Throughout this discussion, we reflect amounts in U.S. dollars, our reporting currency. Included in these amounts are consolidated and unconsolidated investments denominated in foreign currencies, principally the British pound sterling, euro and Japanese yen that are impacted by fluctuations in exchange rates when translated to U.S. dollars. We mitigate our exposure to foreign currency fluctuations by investing outside the U.S. through co-investment ventures, borrowing in the functional currency of our consolidated subsidiaries and utilizing derivative financial instruments.

## **RESULTS OF OPERATIONS - SIX MONTHS ENDED JUNE 30, 2019 AND 2018**

We evaluate our business operations based on the NOI of our two operating segments: Real Estate Operations and Strategic Capital. NOI by segment is a non-GAAP performance measure that is calculated using revenues and expenses directly from our financial statements. We consider NOI by segment to be an appropriate supplemental measure of our operating performance because it helps management and investors understand our operating results.

Below is a reconciliation of our NOI by segment to Operating Income per the Consolidated Financial Statements for the six months ended June 30 (in millions). Each segment's NOI is reconciled to the respective line items in the Consolidated Financial Statements in the respective segment discussion below.

	 2019	 2018
Real Estate Operations – NOI	\$ 1,023	\$ 822
Strategic Capital – NOI	88	130
General and administrative expenses	(136)	(120)
Depreciation and amortization expenses	 (568)	 (408)
Operating income before gains on real estate transactions, net	407	424
Gains on real estate transactions, net	412	290
Operating income	\$ 819	\$ 714

See Note 11 to the Consolidated Financial Statements for more information on our segments and a reconciliation of each business segment's NOI toperating Income and Earnings Before Income Taxes.

## **Real Estate Operations**

This operating segment principally includes rental revenue and rental expenses recognized from our consolidated properties. We allocate the costs of our property management and leasing functions to the Real Estate Operations segment through *Rental Expenses* and the Strategic Capital segment through *Strategic Capital Expenses* based on the square footage of the relative portfolios. The operating fundamentals in the markets in which we operate continue to be strong, which has increased rents, kept occupancies high and fueled development activity. In addition, this segment is impacted by our development, acquisition and disposition activities.

Below are the components of Real Estate Operations revenues, expenses and NOI for the six months ended June 30, derived directly from line items in the Consolidated Financial Statements (in millions):

	2019	2018
Rental revenues (1)	\$ 1,39	97 \$ 1,100
Development management and other revenues		2 6
Rental expenses	(30	69) (276)
Other expenses		(7) (8)
Real Estate Operations – NOI	\$ 1,0	23 \$ 822

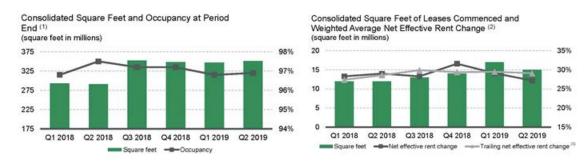
(1) As disclosed in Note 1 to the Consolidated Financial Statements, under the new lease standard, we adopted the practical expedient t present rental revenue and rental recoveries as a single component under *Rental Revenues* in our Consolidated Statements of Income.

The change in Real Estate Operations NOI for the six months ended June 30, 2019 from the same period in 2018,was impacted by the following items (in millions):



- (1) Acquisition activity increased NOI in 2019, compared to 2018, primarily due to the acquisition of DCT Industrial Trust Inc. and DCT Industrial Operating Partnership LP (collectively "DCT"), which was completed for \$8.5 billion on August 22, 2018 ("DCT Transaction").
- (2) During both periods, we experienced positive rent rate growth. Rent rate growth (or rent change) is a combination of the rollover of existing leases and increases in certain rental rates from contractual rent increases on existing leases. If a lease has a contractual rent increase that is not known at the time the lease commences, such as the consumer price index or a similar metric, the rent increase is not included in rent leveling and therefore, impacts the rental revenue we recognize. See below for key metrics on occupancy and rent change on rollover for the consolidated operating portfolio.
- (3) We calculate changes in NOI from development completions period over period by comparing the change in NOI generated on the pool of developments that were completed on or after January 1, 2018 through June 30, 2019.
- (4) Other items include internal costs related to leasing activities, expense recoveries, non-recoverable expenses and changes in foreign currency exchange rates.

Below are key operating metrics of our consolidated operating portfolio.



- (1) In August 2018, we completed the DCT Transaction and acquired aportfolio of logistics real estate assets.
- (2) Consolidated square feet of leases commenced and weighted average net effective rent change were calculated for leases with initial terms of one year or greater.
- (3) Calculated using the trailing twelve months immediately prior to the period ended.

## **Development Activity**

The following table summarizes consolidated development activity for the six months ended June 30 (dollars and square feet in millions):

	20	119	2018
Starts:			 
Number of new development projects during the period		23	32
Square feet		5	11
TEI	\$	516	\$ 1,150
Percentage of build-to-suits based on TEI		35.5 %	38.0 %
Stabilizations:			
Number of development projects stabilized during the period		31	31
Square feet		12	13
TEI	\$	1,166	\$ 1,022
Weighted average stabilized yield (1)		6.5 %	6.6 %
Estimated value at completion	\$	1,588	\$ 1,386
Estimated weighted average margin		36.2 %	35.6 %

(1) We calculate the weighted average stabilized yield as estimated NOI assuming stabilized occupancy divided by TEI.

At June 30, 2019, our development portfolio, including properties under development and prestabilized properties, was 46.7% leased and expected to be completed before December 2020.

# Capital Expenditures

We capitalize costs incurred in renovating and improving our operating properties as part of the investment basis. With the adoption of the new lease standard on January 1, 2019, we no longer capitalize internal costs related to our leasing activities. The prior period amounts were not adjusted and continue to be recognized in accordance with previously applicable guidance, as detailed in Note 1 to the Consolidated Financial Statements. The following graph summarizes our total capital expenditures, excluding development costs, and property improvements per square foot of our consolidated operating properties during each quarter:



# Strategic Capital

This operating segment includes revenues from asset and property management and other fees for services performed, as well as promote revenue earned from the unconsolidated entities. Revenues associated with the Strategic Capital segment fluctuate because of changes in the fair value of the properties owned by the ventures, transactional activity including acquisitions and dispositions, foreign currency exchange rates and the timing of promotes. These revenues are reduced by the costs associated with the asset and property-level management expenses we incur in managing the properties owned by these ventures. We allocate the costs of our property management and leasing functions to the Strategic Capital segment through Strategic Capital Expenses and to the Real Estate Operations segment through Rental Expenses based on the square footage of the relative portfolios.

Below are the components of Strategic Capital revenues, expenses and NOlfor the six months ended June 30, derived directly from the line items in the Consolidated Financial Statements (in millions):

	2	019	- 2	2018
Strategic capital revenues	\$	163	\$	209
Strategic capital expenses		(75)		(79)
Strategic Capital – NOI	\$	88	\$	130

Below is additional detail of our Strategic Capital revenues, expenses and NOI for the six months ended June 30 (in millions):

	U.S.	(1)	Other An	nericas	Euro	ре	Asia		Total	
	2019	2018	2019	2018	2019	2018	2019	2018	2019	2018
Strategic capital revenues (\$)										
Recurring fees (2)	35	31	15	12	51	48	27	23	128	114
Transactional fees (3)	6	3	2	1	8	11	12	12	28	27
Promote revenue (4)			5	5	2	9		54	7	68
Total strategic capital revenues (\$)	41	34	22	18	61	68	39	89	163	209
Strategic capital expenses (\$)	(30)	(32)	(7)	(6)	(18)	(21)	(20)	(20)	(75)	(79)
Strategic Capital – NOI (\$)	11	2	15	12	43	47	19	69	88	130

- (1) The U.S. expenses include compensation and personnel costs for employees who were based in the U.S. but also support other regions.
- (2) Recurring fees include asset and property management fees.
- (3) Transactional fees include leasing commission, acquisition, development and other fees.
- (4) Promote revenue is earned based on a ventures' cumulative returns over a certain time period, generally three years. We include promote revenue in proportion to the third-party investor's equity interest in *Strategic Capital Revenues*. Approximately 40% of the promote revenue included in *Strategic Capital Revenues* is paid to our employees as a combination of cash and stock awards pursuant to the terms of the Prologis Promote Plan and expensed through *Strategic Capital Expenses*, as vested.

The following real estate investments were held by our unconsolidated co-investment ventures based on historical cost (dollars and square feet in millions):

	U.S	<b>3</b> .	Other An	nericas	Euro	ppe	Asia		Tot	al
	Jun 30, 2019	Dec 31, 2018	Jun 30, 2019 (1)	Dec 31, 2018	Jun 30, 2019	Dec 31, 2018	Jun 30, 2019	Dec 31, 2018	Jun 30, 2019	Dec 31, 2018
Ventures	1	1	2	2	3	3	2	2	8	8
Operating properties	585	566	213	209	698	669	138	125	1,634	1,569
Square feet	93	91	44	39	168	159	58	51	363	340
Total assets (\$)	7,464	7,303	2,751	2,137	13,948	13,028	7,941	7,089	32,104	29,557

(1) PBLV and our other Brazilian joint ventures are combined as one venture for the purpose of this table.

See Note 4 to the Consolidated Financial Statements for additional information on our unconsolidated co-investment ventures.

### General and Administrative ("G&A") Expenses

G&A expenses were \$136 million and \$120 million for the six months ended June 30, 2019 and 2018, respectively. G&A expenses increased over the last year due to higher compensation expenses based largely on the increase of our share price.

We capitalize certain internal costs, including salaries and related expenses, directly related to our development activities. We previously capitalized G&A related to our internal leasing activities, however, with the adoption of the new lease standard on January 1, 2019 these costs are expensed and recorded to *Rental Expenses* in the Consolidated Statements of Income. See Note 1 to the Consolidated Financial Statements for additional information.

The following table summarizes capitalized G&A for the six months ended June 30 (in millions):

	20	019	2	018
Building and land development activities	\$	35	\$	31
Leasing activities		-		11
Operating building improvements and other		10		8
Total capitalized G&A expenses	\$	45	\$	50
Capitalized salaries and related costs as a percent of total salaries and related costs		19.5 %		23.7 %

## **Depreciation and Amortization Expenses**

Depreciation and amortization expenses were \$568 million and \$408 million for the six months ended June 30, 2019 and 2018, respectively.

The following table highlights the key changes in depreciation and amortization expenses during the six months ended June 30, 2019 from the same period in 2018 (in millions):



(1) The acquisition of properties primarily includes the DCT Transaction through which we acquired operating properties and the related intangible assets in the third quarter of 2018. See Note 2 for more information on the DCT Transaction.

### Gains on Real Estate Transactions, Net

The following table summarizes our gains on real estate transactions, net for the six months ended June 30 (in millions):

	2	019	2	018
Contributions to unconsolidated entities (1)	\$	258	\$	202
Dispositions to third parties (1)		19		88
Total gains on contributions and dispositions, net	\$	277	\$	290
Gain on partial redemption of investment in an unconsolidated co-investment venture		135		<u> </u>
Total gains on real estate transactions, net	\$	412	\$	290

(1) Includes \$239 million and \$221 million of gains recognized upon the sale of land and properties, that were developed with the intent to contribute or sell upon completion, for the six months ended June 30, 2019 and 2018, respectively.

We utilized the proceeds from these transactions primarily to fund our capital investments during both periods. See Notes 3 and 4 to the Consolidated Financial Statements for further information on the gains we recognized.

# Our O&M Operating Portfolio

We manage our business and review our operating fundamentals on an O&M basis, which includes consolidated properties and properties owned our unconsolidated co-investment ventures. We believe reviewing these fundamentals this way allows management to understand the entire impact to the financial statements, as it will affect both the Real Estate Operations and Strategic Capital segments, as well as the net earnings we recognize from our unconsolidated co-investment ventures based on our ownership. We do not control the unconsolidated co-investment ventures for purposes of GAAP and the presentation of the ventures' operating information does not represent a legal claim.

Our O&M operating portfolio does not include our development portfolio, value-added properties non-industrial properties or properties held for sale to third parties. Value-added properties are properties that are expected to be repurposed or redeveloped to a higher and better use and recently acquired properties that present opportunities to create greater value.

See below for information on our O&M operating portfolio (square feet in millions):

	June	30, 2019		December 31, 2018				
	Number of Properties	Square Feet	Percentage Occupied	Number of Properties	Square Feet	Percentage Occupied		
Consolidated	1,856	351	96.9 %	1,835	348	97.2%		
Unconsolidated	1,617	361	96.6 %	1,561	339	97.8%		
Total	3,473	712	96.8%	3,396	687	97.5%		

Below are the key operating metrics summarizing the leasing activity of our O&M operating portfolio.



- (1) Square feet of leases commenced and weighted average net effective rent change were calculated for leases with initial terms of one year or greater. We retained more than 70% of our customers, based on the total square feet of leases commenced during these periods.
- (2) Calculated using the trailing twelve months immediately prior to the period ended.
- (3) Turnover costs are defined as leasing commissions and tenant improvements and represent the obligations incurred in connection with the lease commencement for leases greater than one year.

## Same Store Analysis

Our same store metrics are non-GAAP financial measures, which are commonly used in the real estate industry and expected from the financial community, on both a net effective and cash basis. We evaluate the performance of the operating properties we own and manage using a "same store" analysis because the population of properties in this analysis is consistent from period to period, which allows us and investors to analyze our ongoing business operations. We determine our same store metrics on property NOI, which is calculated as rental revenue less rental expense for the applicable properties in the same store population for both consolidated and unconsolidated properties based on our ownership interest, as further defined below.

We define our same store population for the three months ended June 30, 2019 as the properties in our O&M operating portfolio, including the property NOI for both consolidated properties and properties owned by the unconsolidated co-investment ventures at January 1, 2018 and owned throughout the same three-month period in both 2018 and 2019. We believe the drivers of property NOI for the consolidated portfolio are generally the same for the properties owned by the ventures in which we invest and therefore we evaluate the same store metrics of the O&M portfolio based on Prologis' ownership in the properties ("Prologis Share"). The same store population excludes properties held for sale to third parties, along with development properties that were not stabilized at the beginning of the period (January 1, 2018) and properties acquired or disposed of to third parties during the period. To derive an appropriate measure of period-to-period operating performance, we remove the effects of foreign currency exchange rate movements by using the reported period-end exchange rate to translate from local currency into the U.S. dollar, for both periods.

As non-GAAP financial measures, the same store metrics have certain limitations as an analytical tool and may vary among real estate companies. As a result, we provide a reconciliation of *Rental Revenues* less *Rental Expenses* ("Property NOI") (from our Consolidated Financial Statements prepared in accordance with U.S. GAAP) to our Same Store Property NOI measures, as follows for the three months ended June 30 (dollars in millions):

	2019		2018		Percentage Change
Reconciliation of Consolidated Property NOI to Same Store Property NOI measures:					- Citaligo
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Rental revenues	\$	701	\$	544	
Rental expenses		(181)		(133)	
Consolidated Property NOI		520		411	
Adjustments to derive same store results:					
Property NOI from consolidated properties not included in same store portfolio and					
other adjustments (1)(2)		(142)		(40)	
Property NOI from unconsolidated co-investment ventures included in same store					
portfolio (1)(2)		454		434	
Third parties' share of Property NOI from properties included in same store					
portfolio (1)(2)		(366)		(357)	
Prologis Share of Same Store Property NOI – Net Effective (2)	\$	466	\$	448	4.2 %
Consolidated properties straight-line rent and fair value lease adjustments					
included in same store portfolio (3)		(4)		(4)	
Unconsolidated co-investment ventures straight-line rent and fair value lease					
adjustments included in same store portfolio (3)		(3)		(9)	
Third parties' share of straight-line rent and fair value lease adjustments included				_	
in same store portfolio (2)(3)		3		7	
Prologis Share of Same Store Property NOI – Cash (2)(3)	\$	462	\$	442	4.6 %

- (1) We exclude properties held for sale to third parties, along with development properties that were not stabilized at the beginning of the period and properties acquired or disposed of to third parties during the period. We also exclude net termination and renegotiation fees to allow us to evaluate the growth or decline in each property's rental revenues without regard to one-time items that are not indicative of the property's recurring operating performance. Net termination and renegotiation fees represent the gross fee negotiated to allow a customer to terminate or renegotiate their lease, offset by the write-off of the asset recorded due to the adjustment to straight-line rents over the lease term. Same Store Property NOI is adjusted to include an allocation of property management expenses for our consolidated properties based on the property management services provided to each property (generally, based on a percentage of revenues). On consolidation, these amounts are eliminated and the actual costs of providing property management services are recognized as part of our consolidated rental expense.
- (2) We include the Property NOI for the same store portfolio for both consolidated properties and properties owned by the co-investment ventures based on our investment in the underlying properties. In order to calculate our share of Same Store Property NOI from the co-investment ventures in which we own less than 100%, we use the co-investment ventures' underlying Property NOI for the same store portfolio and apply our ownership percentage at June 30, 2019 to the Property NOI for both periods, including the properties contributed during the period. We adjust the total Property NOI from the same store portfolio of the co-investment ventures by subtracting the third parties' share of both consolidated and unconsolidated co-investment ventures.

During the periods presented, certain wholly owned properties were contributed to a co-investment venture and are included in the same store portfolio. Neither our consolidated results nor those of the co-investment ventures, when viewed individually, would be comparable on a same store basis because of the changes in composition of the respective portfolios from period to period (e.g. the results of a contributed property are included in our consolidated results through the contribution date and in the results of the venture subsequent to the contribution date based on our ownership interest at the end of the period). As a result, only line items labeled "Prologis Share of Same Store Property NOI" are comparable period over period.

(3) We further remove certain noncash items (straight-line rent and amortization of fair value lease adjustments) included in the financial statements prepared in accordance with U.S. GAAP to reflect a Same Store Property NOI – Cash measure.

We manage our business and compensate our executives based on the same store results of our O&M portfolio at 100% as we manage our portfolio on an ownership blind basis. We calculate those results by including 100% of the properties included in our same store portfolio.

## Other Components of Income (Expense)

# Earnings from Unconsolidated Entities, Net

We recognized net earnings from unconsolidated entities, which are accounted for using the equity method, of \$105 million and \$125 million for the six months ended June 30, 2019 and 2018, respectively. The earnings we recognize can be impacted by: (i) variances in

revenues and expenses of each venture; (ii) the size and occupancy rate of the portfolio of properties owned by each venture; (iii) gains or losses from the dispositions of properties and extinguishment of debt; (iv) our ownership interest in each venture; and (v) fluctuations in foreign currency exchange rates used to translate our share of net earnings to U.S. dollars.

See the discussion of our unconsolidated entities above in the Strategic Capital segment discussion and in Note 4 to the Consolidated Financial Statements for further breakdown of our share of net earnings recognized.

### Interest Expense

The following table details our net interest expense for the six months ended June 30 (dollars in millions):

	2	019	2	2018
Gross interest expense	\$	137	\$	120
Amortization of debt discount and debt issuance costs, net		9		6
Capitalized amounts		(26)		(23)
Net interest expense	\$	120	\$	103
Weighted average effective interest rate during the period		2.5 %		2.9 %

Interest expense increased due to the DCT Transaction and the gain recognized upon settlement of the interest rate swaps on the Canadian term loan in 2018, offset partially by refinancing of debt with lower interest rates.

See Note 6 to the Consolidated Financial Statements and the Liquidity and Capital Resources section below, for further discussion of our debt and borrowing costs.

# Foreign Currency and Derivative Gains, Net

The following table details our foreign currency and derivative gains (losses), net for the six months ended June 30 (in millions):

	2019		2018
Realized foreign currency and derivative gains (losses), net:			
Gains (losses) on the settlement of undesignated derivative transactions	\$	7	\$ (8)
Losses on the settlement of transactions with third parties		<u>-</u>	(1)
Total realized foreign currency and derivative gains (losses), net		7	(9)
		,	
Unrealized foreign currency and derivative gains (losses), net:			
Gains on the change in fair value of undesignated derivatives and unhedged nonderivative			
net investment hedges (1)		5	58
Losses on remeasurement of certain assets and liabilities(2)		(1)	 (5)
Total unrealized foreign currency and derivative gains, net		4	53
Total foreign currency and derivative gains, net	\$	11	\$ 44

- (1) We borrow in the functional currencies of the countries where we invest and may designate these borrowings as nonderivative net investment hedges. We recognize gains or losses on the remeasurement of the unhedged portion of this debt and the related accrued interest.
- (2) Unrealized gains or losses were primarily related to the remeasurement of assets and liabilities that are denominated in currencies other than the functional currency of the entity, such as short-term intercompany loans between the U.S. parent and certain foreign consolidated subsidiaries and tax receivables and payables. Realized gains or losses are recognized upon settlement.

See Note 10 to the Consolidated Financial Statements for more information about our derivative and nonderivative transactions.

### **Income Tax Expense**

We recognize income tax expense related to our taxable REIT subsidiaries and in the local, state and foreign jurisdictions in which we operate. Our current income tax expense fluctuates from period to period based primarily on the timing of our taxable income. Deferred income tax expense (benefit) is generally a function of the period's temporary differences and the utilization of net operating losses generated in prior years that had been previously recognized as deferred income tax assets in taxable subsidiaries.

The following table summarizes our income tax expense for the six months ended June 30 (in millions):

	20	19	20	18
Current income tax expense:		_		
Income tax expense	\$	21	\$	21
Income tax expense on dispositions		10		10
Income tax expense on dispositions related to acquired tax liabilities		-		1
Total current income tax expense		31		32
Deferred income tax expense (benefit):				
Income tax expense		9		-
Income tax benefit on dispositions related to acquired tax liabilities				(1)
Total deferred income tax expense (benefit)		9		(1)
Total income tax expense	\$	40	\$	31

### **Net Earnings Attributable to Noncontrolling Interests**

This amount represents the third-party investors' share of the earnings generated in consolidated entities in which we do not own 100% of the equity, reduced by the third-party share of fees or promotes payable to us and earned during the period. We had net earnings attributable to noncontrolling interests of \$51 million and \$53 million for the six months ended June 30, 2019 and 2018, respectively. Included in these amounts were \$22 million and \$21 million for the six months ended June 30, 2019 and 2018, of net earnings attributable to the common limited partnership unitholders of Prologis, L.P.

See Note 7 to the Consolidated Financial Statements for further information on our noncontrolling interests.

Other Comprehensive Income (Loss)

See Note 10 to the Consolidated Financial Statements for more information about our derivative and nonderivative transactions and other comprehensive income (loss).

### RESULTS OF OPERATIONS - THREE MONTHS ENDED JUNE 30, 2019 AND 2018

Except as separately discussed above, the changes in comprehensive income attributable to common stockholders and unitholders and its components for the three months ended June 30, 2019, as compared to the three months ended June 30, 2018, are similar to the changes for the six-month periods ended on the same dates.

#### LIQUIDITY AND CAPITAL RESOURCES

#### Overview

We consider our ability to generate cash from operating activities, distributions from our co-investment ventures, contributions and dispositions of properties and available financing sources to be adequate to meet our anticipated future development, acquisition, operating, debt service, dividend and distribution requirements.

### **Near-Term Principal Cash Sources and Uses**

In addition to dividends and distributions, we expect our primary cash needs will consist of the following:

- completion of the development and leasing of the properties in our consolidated development portfolio (at June 30, 2019, 93 properties in our development portfolio were 46.7% leased with a current investment of \$2.0 billion and a TEI of \$3.0 billion when completed and leased, leaving \$1.0 billion of estimated additional required investment):
- development of new properties for long-term investment or contributions to unconsolidated co-investment ventures, including the acquisition of land in certain markets:
- · capital expenditures and leasing costs for properties in our operating portfolio;
- repayment of debt and scheduled principal payments of \$16 million in 2019;
- · additional investments in current unconsolidated entities or new investments in future unconsolidated entities;
- acquisition of operating properties or portfolios of operating properties, including the acquisition of IPT described above, (depending on market and other conditions) for direct, long-term investment in our consolidated portfolio (this might include

acquisitions from our co-investment ventures); and

• repurchase of our outstanding debt or equity securities (depending on prevailing market conditions, our liquidity, contractual restrictions and other factors) through cash purchases, open-market purchases, privately negotiated transactions, tender offers or otherwise.

We expect to fund our cash needs principally from the following sources (subject to market conditions):

- available unrestricted cash balances (\$401 million at June 30, 2019);
- net cash flow from property operations;
- · fees earned for services performed on behalf of the co-investment ventures, including promotes;
- · distributions received from the co-investment ventures;
- · proceeds from the disposition of properties, land parcels or other investments to third parties;
- proceeds from the contribution of properties to current or future co-investment ventures;
- · proceeds from the sale of a portion of our investments in co-investment ventures to align with long-term ownership targets;
- · borrowing capacity under our current credit facility arrangements (\$3.8 billion available at June 30, 2019); and
- · proceeds from the issuance of debt.

We may also generate proceeds from the issuance of equity securities, subject to market conditions.

### Debt

The following table summarizes information about our consolidated debt by currency (dollars in millions):

	June 30, 201	19		December 31, 2018				
	Weighted Average Interest Rate	Amount Outstanding	% of Total	Weighted Average Interest Rate	Amount Outstanding	% of Total		
British pound sterling	2.3 %	\$ 656	6.0 %	2.3 %	\$ 636	5.8 %		
Canadian dollar	3.4 %	278	2.5 %	3.6 %	266	2.4 %		
Euro	2.2 %	5,003	45.6%	2.2 %	4,894	44.1%		
Japanese yen	0.7 %	2,113	19.3 %	0.9 %	1,952	17.6%		
U.S. dollar	4.2 %	2,918	26.6 %	4.5 %	3,342	30.1%		
Total debt (1)	2.5 %	\$ 10,968		2.7 %	\$ 11,090			

(1) The weighted average maturity for total debt outstanding at June 30, 2019 and December 31, 2018 was 77 months and 76 months, respectively.

Our credit ratings at June 30, 2019, were A3 from Moody's and A- from S&P, both with stable outlook. These ratings allow us to borrow at an advantageous rateAdverse changes in our credit ratings could negatively impact our business and, in particular, our refinancing and other capital market activities, our ability to manage debt maturities, our future growth and our development and acquisition activity. A securities rating is not a recommendation to buy, sell or hold securities and is subject to revision or withdrawal at any time by the rating organization.

At June 30, 2019, we were in compliance with all of our financial debt covenants. These covenants include customary financial covenants for total debt, encumbered debt and fixed charge coverage ratios.

See Note 6 to the Consolidated Financial Statements for further discussion on our debt.

### Equity Commitments Related to Certain Co-Investment Ventures

Certain co-investment ventures have equity commitments from us and our venture partners. Our venture partners fulfill their equity commitment with cash. We may fulfill our equity commitment through contributions of properties or cash.

The following table summarizes the remaining equity commitments at June 30, 2019 (dollars in millions):

			Equity	y Commitments				
				Venture				
	Pro	logis		Partners		Γotal	Exchange Rate	Expiration Date
Prologis Targeted U.S. Logistics Fund	\$	-	\$	732	\$	732	N/A	2021 – 2022
							1.14 U.S. dollar/	
Prologis European Logistics Fund		-		703		703	1 euro	2020 – 2022
							1.27 U.S. dollar/	
Prologis UK Logistics Venture		18		98		116	1 British pound sterling	2021
Prologis China Logistics Venture		207		1,173		1,380	N/A	2020 - 2024
							3.83 Brazilian real/	
Prologis Brazil Logistics Venture		52		209		261	1 U.S. dollar	2026
Total	\$	277	\$	2,915	\$	3,192		

See the Cash Flow Summary below for more information about our investment activity in our co-investment ventures.

### **Cash Flow Summary**

The following table summarizes our cash flow activity for the six months ended June 30(in millions):

	7	2019	2018	
Net cash provided by operating activities	\$	1,004	\$ 773	
Net cash provided by (used in) investing activities	\$	82	\$ (187)	
Net cash used in financing activities	\$	(1,034)	\$ (500)	
Net increase in cash and cash equivalents, including the effect of foreign				
currency exchange rates on cash	\$	57	\$ 81	

## **Operating Activities**

Cash provided by operating activities, exclusive of changes in receivables and payables, is impacted by the following significant activity during the six months ended June 30, 2019 and 2018:

- Real estate operations. We receive the majority of our operating cash through the net revenues of our Real Estate Operations segment. See the Results of Operations section above for further explanation of our Real Estate Operations segment. The revenues from this segment include noncash adjustments for straight-lined rents and amortization of above and below market leases of \$52 million and \$26 million for 2019 and 2018, respectively.
- Strategic capital. We also generate operating cash through our Strategic Capital segment by providing management services to our unconsolidated co-investment ventures. See the Results of Operations section above for the key drivers of net revenues from our Strategic Capital segment. Included in Strategic Capital Revenues is promote revenue in proportion to the third-party investor's equity interest of the total promote revenue, which is recognized in operating activities in the period it is received.
- **G&A** expenses and equity-based compensation awards. We incurred \$136 million and \$120 million of G&A expenses in 2019 and 2018, respectively. Included in these amounts are equity-based, noncash compensation expenses of \$52 million and \$39 million in 2019 and 2018, respectively, which were recorded to *Rental Expenses* in the Real Estate Operations segment, *Strategic Capital Expenses* in the Strategic Capital segment and *G&A Expenses*.
- Operating distributions from unconsolidated entities. We received \$180 million and \$176 million of distributions from our unconsolidated entities in 2019 and 2018, respectively. Certain unconsolidated co-investment ventures distribute the total promote, including our share, which is recorded to *Investment In and Advances to Unconsolidated Entities* and is included in operating activities in the period it is received.
- Cash paid for interest and income taxes. As disclosed in Note 12 to the Consolidated Financial Statements, we paid combined amounts for interest and income taxes, net of amounts received, of \$193 million and \$187 million in 2019 and 2018, respectively.

### **Investing Activities**

Cash provided by investing activities is driven by proceeds from contributions and dispositions of real estate properties, including the contribution of the initial portfolio of properties to PBLV. Cash used in investing activities is principally driven by our investments in real estate development, acquisitions and capital expenditures. See Note 3 to the Consolidated Financial Statements for further information on these real estate activities. The following significant transactions also impacted our cash provided by investing activities during the six months ended June 30, 2019 and 2018:

- Investments in and advances to. We invested cash in our unconsolidated entities, which generally represents our proportionate share, of \$186 million and \$83 million in 2019 and 2018, respectively. The ventures use the funds for the acquisition of operating properties, development activity and repayment of debt. See Note 4 to the Consolidated Financial Statements for more detail on our unconsolidated co-investment ventures.
- Return of investment. We received distributions from unconsolidated entities as a return of investment of \$359 million and \$135 million in 2019 and 2018, respectively. Included in these amounts were proceeds generated from property sales, debt refinancing and sales or redemption of our investment in unconsolidated entities.
- Proceeds from repayment of notes receivable backed by real estate. We received \$34 million in 2018 for the repayment of notes received in connection with the disposition of real estate to a third party in 2017.
- Settlement of net investment hedges. We paid a net \$16 million on the settlement of net investment hedges during 2019. See Note 10 to the Consolidated Financial Statements for further information on our derivative transactions.

## **Financing Activities**

Cash provided by and used in financing activities is primarily driven by proceeds from and payments on credit facilities and other debt, along with dividends paid on common and preferred stock and noncontrolling interest contributions and distributions.

Our repurchase of and payments on debt and proceeds from the issuance of debt consisted of the following activity for the six months ended June 30 (in millions):

	2019		:	2018	
Repurchase of and payments on debt (including extinguishment costs)					
Regularly scheduled debt principal payments and payments at maturity	\$	24	\$	4	
Secured mortgage debt		413		89	
Term loans		1,672		1,159	
Total	\$	2,109	\$	1,252	
Proceeds from the issuance of debt					
Senior notes	\$	91	\$	1,190	
Secured mortgage debt		195		32	
Term loans		1,612		500	
Total	\$	1,898	\$	1,722	

## **Off-Balance Sheet Arrangements**

### **Unconsolidated Co-Investment Venture Debt**

We had investments in and advances to unconsolidated co-investment ventures, at June 30, 2019, of \$5.5 billion. These ventures had total third-party debt of \$8.8 billion at June 30, 2019. The weighted average loan-to-value ratio for all unconsolidated co-investment ventures was 26.8% at June 30, 2019. Loan-to-value, a non-GAAP measure, was calculated as the percentage of total third-party debt to the gross book value of real estate for each venture and weighted based on the cumulative gross book value of all unconsolidated co-investment ventures.

At June 30, 2019, we did not guarantee any third-party debt of the unconsolidated co-investment ventures.

# Contractual Obligations

## **Dividend and Distribution Requirements**

Our dividend policy on our common stock is to distribute a percentage of our cash flow to ensure that we will meet the dividend requirements of the Internal Revenue Code ("IRC"), relative to maintaining our REIT status, while still allowing us to retain cash to fund capital improvements and other investment activities.

Under the IRC, REITs may be subject to certain federal income and excise taxes on our undistributed taxable income.

We paid a cash dividend of \$0.53 per common share in the first two quarters of 2019. Our future common stock dividends, if and as declared, may vary and will be determined by the board of directors ("Board") upon the circumstances prevailing at the time, including our financial condition, operating results and REIT distribution requirements, and may be adjusted at the discretion of the Board during the year.

We make distributions on the common limited partnership units outstanding at the same per unit amount as our common stock dividend. The Class A Units in Prologis, L.P. are entitled to a quarterly distribution equal to \$0.64665 per unit so long as the common units receive a quarterly distribution of at least \$0.40 per unit. We paid a quarterly distribution of \$0.64665 per Class A Unit in the first two quarters of 2019.

At June 30, 2019, we had one series of preferred stock outstanding, the series Q. The annual dividend rate is 8.54% per share and dividends are payable quarterly in arrears.

Pursuant to the terms of our preferred stock, we are restricted from declaring or paying any dividend with respect to our common stock unless and until all cumulative dividends with respect to the preferred stock have been paid and sufficient funds have been set aside for dividends that have been declared for the relevant dividend period with respect to the preferred stock.

### Other Commitments

On a continuing basis, we are engaged in various stages of negotiations for the acquisition or disposition of individual properties or portfolios of properties, including the recently announced acquisition of IPT.

#### **NEW ACCOUNTING PRONOUNCEMENTS**

See Note 1 to the Consolidated Financial Statements.

## FUNDS FROM OPERATIONS ATTRIBUTABLE TO COMMON STOCKHOLDERS/UNITHOLDERS ("FFO")

FFO is a non-GAAP financial measure that is commonly used in the real estate industry. The most directly comparable GAAP measure to FFO is net earnings.

The National Association of Real Estate Investment Trusts ("NAREIT") defines FFO as earnings computed under GAAP to exclude historical cost depreciation and gains and losses from the sales, along with impairment charges, of previously depreciated properties. We also exclude the gains on revaluation of equity investments upon acquisition of a controlling interest and the gain recognized from a partial sale of our investment, as these are similar to gains from the sales of previously depreciated properties. We exclude similar adjustments from our unconsolidated entities and the third parties' share of our consolidated co-investment ventures.

### **Our FFO Measures**

Our FFO measures begin with NAREIT's definition and we make certain adjustments to reflect our business and the way that management plans and executes our business strategy. While not infrequent or unusual, the additional items we adjust for in calculating FFO, as modified by Prologis and Core FFO, both as defined below, are subject to significant fluctuations from period to period. Although these items may have a material impact on our operations and are reflected in our financial statements, the removal of the effects of these items allows us to better understand the core operating performance of our properties over the long term. These items have both positive and negative short-term effects on our results of operations in inconsistent and unpredictable directions that are not relevant to our long-term outlook.

We calculate our FFO measures, as defined below, based on our proportionate ownership share of both our unconsolidated and consolidated ventures. We reflect our share of our FFO measures for unconsolidated ventures by applying our average ownership percentage for the period to the applicable reconciling items on an entity by entity basis. We reflect our share for consolidated ventures in which we do not own 100% of the equity by adjusting our FFO measures to remove the noncontrolling interests share of the applicable reconciling items based on our average ownership percentage for the applicable periods.

These FFO measures are used by management as supplemental financial measures of operating performance and we believe that it is important that stockholders, potential investors and financial analysts understand the measures management uses. We do not use our FFO measures as, nor should they be considered to be, alternatives to net earnings computed under GAAP, as indicators of our operating performance, as alternatives to cash from operating activities computed under GAAP or as indicators of our ability to fund our cash needs.

We analyze our operating performance principally by the rental revenue of our real estate and the revenues from our strategic capital business, net of operating, administrative and financing expenses. This income stream is not directly impacted by fluctuations in the market value of our investments in real estate or debt securities.

FFO, as modified by Prologis attributable to common stockholders/unitholders ("FFO, as modified by Prologis")

To arrive at FFO, as modified by Prologis, we adjust the NAREIT defined FFO measure to exclude the impact of foreign currency related items and deferred tax, specifically:

- deferred income tax benefits and deferred income tax expenses recognized by our subsidiaries;
- current income tax expense related to acquired tax liabilities that were recorded as deferred tax liabilities in an acquisition, to the extent the expense is offset with a deferred income tax benefit in earnings that is excluded from our defined FFO measure;
- unhedged foreign currency exchange gains and losses resulting from debt transactions between us and our foreign consolidated subsidiaries and our foreign unconsolidated entities;
- foreign currency exchange gains and losses from the remeasurement (based on current foreign currency exchange rates) of certain third-party debt of our foreign consolidated and unconsolidated entities; and
- mark-to-market adjustments associated with derivative financial instruments.

We use FFO, as modified by Prologis, so that management, analysts and investors are able to evaluate our performance against other REITs that do not have similar operations or operations in jurisdictions outside the U.S.

Core FFO attributable to common stockholders/unitholders ("Core FFO")

In addition to FFO, as modified by Prologis, we also use Core FFO. To arrive at Core FFO, we adjust FFO, as modified by Prologis, to exclude the following recurring and nonrecurring items that we recognized directly in FFO, as modified by Prologis.

- gains or losses from the disposition of land and development properties that were developed with the intent to contribute or sell;
- income tax expense related to the sale of investments in real estate;
- · impairment charges recognized related to our investments in real estate generally as a result of our change in intent to contribute or sell these properties;
- · gains or losses from the early extinguishment of debt and redemption and repurchase of preferred stock; and
- expenses related to natural disasters.

We use Core FFO, including by segment and region, to: (i) assess our operating performance as compared to other real estate companies; (ii) evaluate our performance and the performance of our properties in comparison with expected results and results of previous periods; (iii) evaluate the performance of our management; (iv) budget and forecast future results to assist in the allocation of resources; (v) provide guidance to the financial markets to understand our expected operating performance; and (vi) evaluate how a specific potential investment will impact our future results.

Limitations on the use of our FFO measures

While we believe our modified FFO measures are important supplemental measures, neither NAREIT's nor our measures of FFO should be used alone because they exclude significant economic components of net earnings computed under GAAP and are, therefore, limited as an analytical tool. Accordingly, these are only a few of the many measures we use when analyzing our business. Some of the limitations are:

- · The current income tax expenses that are excluded from our modified FFO measures represent the taxes and transaction costs that are payable.
- Depreciation and amortization of real estate assets are economic costs that are excluded from FFO. FFO is limited, as it does not reflect the cash requirements that
  may be necessary for future replacements of the real estate assets. Furthermore, the amortization of capital expenditures and leasing costs necessary to maintain
  the operating performance of logistics facilities are not reflected in FFO.
- Gains or losses from non-development property dispositions and impairment charges related to expected dispositions represent changes in value of the properties. By excluding these gains and losses, FFO does not capture realized changes in the value of disposed properties arising from changes in market conditions.
- The deferred income tax benefits and expenses that are excluded from our modified FFO measures result from the creation of a deferred income tax asset or liability that may have to be settled at some future point. Our modified FFO measures do not currently reflect any income or expense that may result from such settlement.

- The foreign currency exchange gains and losses that are excluded from our modified FFO measures are generally recognized based on movements in foreign currency exchange rates through a specific point in time. The ultimate settlement of our foreign currency-denominated net assets is indefinite as to timing and amount. Our FFO measures are limited in that they do not reflect the current period changes in these net assets that result from periodic foreign currency exchange rate movements.
- The gains and losses on extinguishment of debt or preferred stock that we exclude from our Core FFO, may provide a benefit or cost to us as we may be settling our obligation at less or more than our future obligation.
- The natural disaster expenses that we exclude from Core FFO are costs that we have incurred.

We compensate for these limitations by using our FFO measures only in conjunction with net earnings computed under GAAP when making our decisions. This information should be read with our complete Consolidated Financial Statements prepared under GAAP. To assist investors in compensating for these limitations, we reconcile our modified FFO measures to our net earnings computed under GAAP for six months ended June 30 as follows (in millions):

		2019		2018	
Reconciliation of net earnings attributable to common stockholders to FFO measures:					
Net earnings attributable to common stockholders	\$	731	\$	701	
Add (deduct) NAREIT defined adjustments:					
Real estate related depreciation and amortization		551		390	
Gains on real estate transactions, net (excluding development properties and land)		(173)		(68)	
Reconciling items related to noncontrolling interests		(25)		(23)	
Our share of reconciling items included in earnings related to unconsolidated entities		117		104	
NAREIT defined FFO		1,201		1,104	
Add (deduct) our modified adjustments:					
Unrealized foreign currency and derivative gains, net		(4)		(53)	
Deferred income tax expense (benefit)		9		(1)	
Current income tax expense on dispositions related to acquired tax liabilities		-		1	
Our share of reconciling items included in earnings related to unconsolidated entities		(3)		2	
FFO, as modified by Prologis		1,203		1,053	
Adjustments to arrive at Core FFO:					
Gains on dispositions of development properties and land, net		(239)		(221)	
Current income tax expense on dispositions		10		10	
Losses on early extinguishment of debt, net		2		1	
Reconciling items related to noncontrolling interests		-		5	
Our share of reconciling items included in earnings related to unconsolidated entities		4		(14)	
Core FFO	\$	980	\$	834	

# ITEM 3. Quantitative and Qualitative Disclosures About Market Risk

We are exposed to the impact of foreign exchange-related variability and earnings volatility on our foreign investments and interest rate changes. See our risk factors in Part 1, Item 1A. Risk Factors in our Annual Report on Form 10-K for the year ended December 31, 2018. See also Note 10 in the Consolidated Financial Statements in Item 1 for more information about our foreign operations and derivative financial instruments.

We monitor our market risk exposures using a sensitivity analysis. Our sensitivity analysis estimates the exposure to market risk sensitive instruments assuming a hypothetical 10% adverse change in foreign currency exchange rates or interest rates at June 30, 2019. The results of the sensitivity analysis are summarized in the following sections. The sensitivity analysis is of limited predictive value. As a result, revenues and expenses, as well as our ultimate realized gains or losses with respect to foreign currency exchange rate and interest rate fluctuations will depend on the exposures that arise during a future period, hedging strategies at the time and the prevailing foreign currency exchange rates and interest rates.

## **Foreign Currency Risk**

We are exposed to foreign currency exchange variability related to investments in and earnings from our foreign investments. Foreign currency market risk is the possibility that our results of operations or financial position could be better or worse than planned because of changes in foreign currency exchange rates. We primarily hedge our foreign currency risk by borrowing in the currencies in which we invest thereby providing a natural hedge. We may designate the debt as a nonderivative net investment hedge. We may also hedge our foreign currency risk by entering into derivative financial instruments that we designate as net investment hedges, as these amounts

offset the translation adjustments on the underlying net assets of our foreign investments. At June 30, 2019, after consideration of our derivative and nonderivative financial instruments as discussed in Note 10 to the Consolidated Financial Statements, we had minimal net equity denominated in a currency other than the U.S. dollar.

During the six months ended June 30, 2019, \$192 million or 12.3% of our total consolidated revenues was denominated in foreign currencies. We enter into other foreign currency contracts, such as forwards, to reduce fluctuations in foreign currency associated with the translation of the future earnings of our international subsidiaries. We have British pound sterling, Canadian dollar, euro and Japanese yen forward contracts, which were not designated as hedges, and have an aggregate notional amount of \$831 million at June 30, 2019 to mitigate risk associated with the translation of the future earnings of our subsidiaries denominated in these currencies. Although the impact to net earnings is mitigated through higher translated U.S. dollar earnings from these currencies, a weakening of the U.S. dollar against these currencies by 10% would result in a \$83 million cash payment on settlement of these contracts.

### Interest Rate Risk

We are also exposed to the impact of interest rate changes on future earnings and cash flows. To mitigate that risk, we generally borrow with fixed rate debt and we may use derivative instruments to fix the interest rate on our variable rate debt. At June 30, 2019, \$9.1 billion of our debt bore interest at fixed rates and therefore the fair value of these instruments is affected by changes in market interest rates. At June 30, 2019, \$1.9 billion of our debt bore interest at variable rates. The following table summarizes the principal payments, including net discounts and debt issuance costs, by maturity date at June 30, 2019 (dollars in millions):

	20	19	:	2020	2	021	2	022	The	ereafter	Total	Fai	ir Value
Fixed rate debt (1)	\$	11	\$	1,143	\$	814	\$	798	\$	6,292	\$ 9,058	\$	9,760
Weighted average interest rate (2)		5.8 %		0.9 %		1.7 %		3.1 %		3.2 %	2.8 %		
Variable rate debt													
Credit facilities	\$	-	\$	-	\$	-	\$	-	\$	113	\$ 113	\$	113
Term loans		-		440		-		-		1,142	1,582		1,591
Secured mortgage debt		<u> </u>		20		65		<u>-</u>		130	215		214
Total variable rate debt	\$	-	\$	460	\$	65	\$	-	\$	1,385	\$ 1,910	\$	1,918

- (1) At June 30, 2019, we had interest rate swap agreements to fix €400 million (\$500 million) of our floating rate euro senior notes, which are included in fixed rate debt.
- (2) The interest rates represent the effective interest rates (including amortization of the debt issuance costs and the noncash premiums and discounts) at June 30, 2019 for the debt outstanding and include the impact of interest rate swaps, which effectively fix the interest rate on our variable rate debt.

At June 30, 2019, the weighted average effective interest rate on our variable rate debt was 1.4%. Changes in interest rates can cause interest expense to fluctuate on our variable rate debt. On the basis of our sensitivity analysis, a 10% increase in interest rates based on our average outstanding variable rate debt balances, not subject to interest rate swap agreements, would result in additional annual interest expense of \$2 million which equates to a change in interest rates of 13 basis points.

## ITEM 4. Controls and Procedures

## **Controls and Procedures (The Parent)**

The Parent carried out an evaluation under the supervision and with the participation of management, including the Chief Executive Officer and Chief Financial Officer, of the effectiveness of the disclosure controls and procedures (as defined in Rule 13a-14(c)) under the Securities and Exchange Act of 1934 (the "Exchange Act") at June 30, 2019. On the basis of this evaluation, the Chief Executive Officer and the Chief Financial Officer have concluded that the disclosure controls and procedures are effective to ensure that the information required to be disclosed in reports that are filed or submitted under the Exchange Act are recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission ("SEC") rules and forms.

## Controls and Procedures (The OP)

The OP carried out an evaluation under the supervision and with the participation of management, including the Chief Executive Officer and Chief Financial Officer, of the effectiveness of the disclosure controls and procedures (as defined in Rule 13a-14(c)) under the Exchange Act at June 30, 2019. On the basis of this evaluation, the Chief Executive Officer and the Chief Financial Officer have concluded that the disclosure controls and procedures are effective to ensure that the information required to be disclosed in reports that are filed or submitted under the Exchange Act are recorded, processed, summarized and reported within the time periods specified in the SEC rules and forms.

# PART II. OTHER INFORMATION

# ITEM 1. Legal Proceedings

Prologis and our unconsolidated entities are party to a variety of legal proceedings arising in the ordinary course of business. With respect to any such matters to which we are currently a party, the ultimate disposition of any such matters will not result in a material adverse effect on our business, financial position or results of operations.

## ITEM 1A. Risk Factors

At June 30, 2019, no material changes had occurred in our risk factors as discussed in Item 1A in our Annual Report on Form 10-K for the year ended December 31, 2018.

# ITEM 2. Unregistered Sales of Equity Securities and Use of Proceeds

During the six months ended June 30, 2019, we issued 0.5 million shares of common stock of the Parent in connection with the redemption of common units of the OP in reliance on the exemption from registration requirements of the Securities Act of 1933, as amended, afforded by Section 4(a)(2) thereof.

# ITEM 3. Defaults Upon Senior Securities

None

# ITEM 4. Mine Safety Disclosures

Not Applicable.

## ITEM 5. Other Information

None.

# ITEM 6. Exhibits

The exhibits required by this item are set forth on the Exhibit Index attached hereto.

# **INDEX TO EXHIBITS**

Certain of the following documents are filed herewith. Certain other of the following documents that have been previously filed with the Securities and Exchange Commission and, pursuant to Rule 12-b-32, are incorporated herein by reference.

2.1	Agreement and Plan of Merger, dated as of July 15, 2019, by and among Prologis, L.P., Rockies Acquisition LLC, and Industrial Property Trust Inc. (incorporated by reference to Exhibit 2.1 to Prologis' Current Report From 8-K filed on July 15, 2019).
10.1	Amended and Restated Change in Control and Noncompetition Agreement, dated April 30, 2019, between Prologis, Inc. and Hamid R. Moghadam (incorporated by reference to Exhibit 10.1 to Prologis' Current Report From 8-K filed on May 3, 2019).
15.1†	KPMG LLP Awareness Letter of Prologis, Inc.
15.2†	KPMG LLP Awareness Letter of Prologis, L.P.
31.1†	Certification of Chief Executive Officer of Prologis, Inc.
31.2†	Certification of Chief Financial Officer of Prologis, Inc.
31.3†	Certification of Chief Executive Officer for Prologis, L.P.
31.4†	Certification of Chief Financial Officer for Prologis, L.P.
32.1†	Certification of Chief Executive Officer and Chief Financial Officer of Prologis, Inc., pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2†	Certification of Chief Executive Officer and Chief Financial Officer for Prologis, L.P., pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101.INS†	XBRL Instance Document – the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL Document.
101.SCH†	XBRL Taxonomy Extension Schema
101.CAL†	XBRL Taxonomy Extension Calculation Linkbase
101.DEF†	XBRL Taxonomy Extension Definition Linkbase
101.LAB†	XBRL Taxonomy Extension Label Linkbase
101.PRE†	XBRL Taxonomy Extension Presentation Linkbase
†	Filed herewith

# **SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Exchange Act, the registrants have duly caused this report to be signed on their behalf by the undersigned, thereunto duly authorized.

# PROLOGIS, INC.

By: <u>/s/ Thomas S. Olinger</u> Thomas S. Olinger *Chief Financial Officer* 

By:<u>/s/ Lori A. Palazzolo</u> Lori A. Palazzolo Managing Director and Chief Accounting Officer

# PROLOGIS, L.P.

By:Prologis, Inc., its general partner

By:/s/ Thomas S. Olinger Thomas S. Olinger Chief Financial Officer

By:<u>/s/ Lori A. Palazzolo</u>
Lori A. Palazzolo
Managing Director and Chief Accounting Officer

Date: July 19, 2019

To the Board of Directors Prologis, Inc.:

Re: Registration Statement No. 333-216491 on Form S-3; and Registration Statement Nos. 333-42015, 333-78779, 333-90042, 333-100214, 333-144489, 333-177378, 333-178955, and 333-181529 on Form S-8.

With respect to the subject registration statements, we acknowledge our awareness of the use therein of our report dated July 19, 2019, related to our review of interim financial information

Pursuant to Rule 436 under the Securities Act of 1933 (the Act), such report is not considered part of a registration statement prepared or certified by an independent registered public accounting firm, or a report prepared or certified by an independent registered public accounting firm within the meaning of Sections 7 and 11 of the Act.

/s/ KPMG LLP

Denver, Colorado July 19, 2019 To the Partners Prologis, L.P.:

Re: Registration Statement No. 333-216491 on Form S-3; and Registration Statement No. 333-100214 on Form S-8.

With respect to the subject registration statements, we acknowledge our awareness of the use therein of our report dated July 19, 2019, related to our review of interim financial information.

Pursuant to Rule 436 under the Securities Act of 1933 (the Act), such report is not considered part of a registration statement prepared or certified by an independent registered public accounting firm, or a report prepared or certified by an independent registered public accounting firm within the meaning of Sections 7 and 11 of the Act.

/s/ KPMG LLP

Denver, Colorado July 19, 2019

### I, Hamid R. Moghadam, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of Prologis, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures, (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Dated: July 19, 2019 <u>/s/ Hamid R. Moghadam</u>

Name: Hamid R. Moghadam
Title: Chief Executive Officer

### I, Thomas S. Olinger, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of Prologis, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures, (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Dated: July 19, 2019

Name: /s/ Thomas S. Olinger
Thomas S. Olinger
Chief Financial Officer

### I, Hamid R. Moghadam, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of Prologis, L.P.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures, (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Dated: July 19, 2019

/s/ Hamid R. Moghadam
Name: Hamid R. Moghadam
Title: Chief Executive Officer

### I, Thomas S. Olinger, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of Prologis, L.P.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures, (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Dated: July 19, 2019

Name: /s/ Thomas S. Olinger
Thomas S. Olinger
Chief Financial Officer

Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, each of the undersigned officers of Prologis, Inc. ("the Company"), hereby certifies, to such officer's knowledge, that the Company's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2019 (the "Report"), which accompanies these certifications, fully complies with the requirements of Section 13(a) of the Securities Exchange Act of 1934, as amended, and that the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: July 19, 2019 /s/ Hamid R. Moghadam

Name: Hamid R. Moghadam
Title: Chief Executive Officer

Dated: July 19, 2019 /s/ Thomas S. Olinger

Name: Thomas S. Olinger
Title: Chief Financial Officer

Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, each of the undersigned officers of Prologis, L.P. ("the Company"), hereby certifies, to such officer's knowledge, that the Company's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2019 (the "Report"), which accompanies these certifications, fully complies with the requirements of Section 13(a) of the Securities Exchange Act of 1934, as amended, and that the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: July 19, 2019 /s/ Hamid R. Moghadam

Name: Hamid R. Moghadam
Title: Chief Executive Officer

Dated: July 19, 2019 /s/ Thomas S. Olinger

Name: Thomas S. Olinger
Title: Chief Financial Officer