#### UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

# FORM 8-K

#### **CURRENT REPORT**

#### Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): April 16, 2019

# PROLOGIS, INC. PROLOGIS, L.P.

(Exact name of registrant as specified in charter)

Maryland (Prologis, Inc.) Delaware (Prologis, L.P.) (State or other jurisdiction of Incorporation) 001-13545 (Prologis, Inc.) 001-14245 (Prologis, L.P.) (Commission File Number)

Pier 1, Bay 1, San Francisco, California

(Address of Principal Executive Offices)

94111 (Zip Code)

94-3281941 (Prologis, Inc.)

94-3285362 (Prologis, L.P.) (I.R.S. Employer Identification

No.)

Registrants' Telephone Number, including Area Code: (415) 394-9000

N/A

(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

o Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

o Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

o Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

o Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

#### Item 2.02. Results of Operations and Financial Condition (Prologis, Inc.) and

#### Item 7.01. Regulation FD Disclosure (Prologis, Inc. and Prologis, L.P.).

On April 16, 2019, Prologis, Inc., the general partner of Prologis, L.P., issued a press release announcing first quarter 2019 financial results. A copy of the supplemental information as well as the press release is furnished with this report as Exhibit 99.1 and Exhibit 99.2, respectively, and incorporated herein by reference.

The information in this report and the exhibits attached hereto is being furnished, not filed, for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, and pursuant to Items 2.02 and 7.01 of Form 8-K will not be incorporated by reference into any filing under the Securities Act of 1933, as amended, unless specifically identified therein as being incorporated therein by reference.

Item 9.01. Financial Statements and Exhibits.					
(d)	Exhibits				
<u>Exhibit No.</u>	Description				
99.1	Supplemental information, dated April 16, 2019.				
99.2	Press release, dated April 16, 2019.				

### Exhibit No. Description

99.1 Supplemental information, dated April 16, 2019.

99.2 Press release, dated April 16, 2019.

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrants have duly caused this report to be signed on their behalf by the undersigned hereunto duly authorized.

April 16, 2019

April 16, 2019

PROLOGIS, INC.

By: /s/ Thomas S. Olinger

Name:Thomas S. Olinger Title:Chief Financial Officer

PROLOGIS, L.P., By: Prologis, Inc., its general partner

By: <u>/s/ Thomas S. Olinger</u> Name:Thomas S. Olinger Title:Chief Financial Officer



FIRST QUARTER 2019

# Prologis Supplemental Information

Unaudited

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A. Terms used throughout document are defined in the Notes and Definitions

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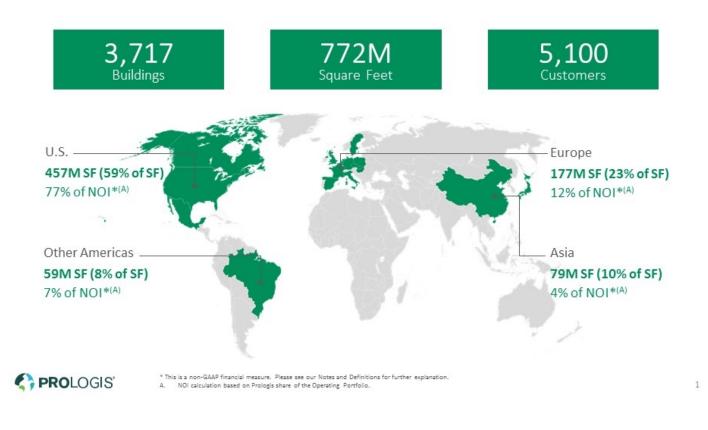
31 Components

#### Notes and Definitions

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### Highlights Company Profile

Prologis, Inc., is the global leader in logistics real estate with a focus on high-barrier, high-growth markets. As of March 31, 2019, the company owned or had investments in, on a wholly owned basis or through co-investment ventures, properties and development projects expected to total approximately 772 million square feet (72 million square meters) in 19 countries. Prologis leases modern logistics facilities to a diverse base of approximately 5,100 customers across two major categories: business-to-businessand retail/online fulfillment.



### Highlights Company Profile



# Highlights

#### Company Performance

ollars in millions, except per share/unit data	Three I	Months end	ded March 3
	2019		2018
Rental and other revenues	\$ 698	\$	56
Strategic capital revenues (8)	74		13
Total revenues	772		65
Net earnings attributable to common stockholders	347		3
Core FFO attributable to common stockholders/unitholders*	634		4
AFFO attributable to common stockholders/unitholders*	627		56
Adjusted EBITDA attributable to common stockholders/ unitholders*	654		7:
Estimated value creation from development stabilizations - Prologis Share	209		1
Common stock dividends and common limited partnership unit distributions	348		2
Per common share - di luted:			
Net earnings attributable to common stockholders	\$ 0.55	\$	0.0
Core FFO attributable to common stockholders/unitholders*	0.73		0.8
Business line reporting:			
Real estate operations*	0.68		0.6
Strategic capital*	0.05		0.1
Core FFO attributable to common stockholders/unitholders*	0.73		0.8
Realized development gains, net of taxes*	0.06		0.3
Dividends and distributions per common share/unit	0.53		0.4



#### AFFO\*



#### **ESTIMATED VALUE CREATION -STABILIZATIONS**

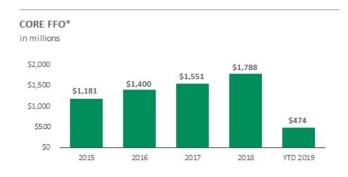


Amount attributable to realized development gains



\* This is a non-GAAP financial measure. Please see our Notes and Definitions for further explanation. A. In the third quarter 2018, Prologis completed the acquisition of DCT Industrial Trust (DCT). The first quarter of 2018 excludes all amounts related to DCT. B. Strategic capital revenue for first quarter of 2018 includes \$62.5 million of promote revenue.

### Highlights Company Performance





ESTIMATED VALUE CREATION





ASSET MANAGEMENT FEES AND NET PROMOTES







\* This is a non-GAAP financial measure. Please see our Notes and Definitions for further explanation.

# Highlights

# dollars in millions, except per share

2019 Guidance		ow	High
Net earnings <sup>(A)(B)</sup>	\$ 2	.08	\$ 2.18
Core FFO* (A)(B)	\$ 3	.20	\$ 3.26
Operations			
Year-end occupancy	96.	5%	97.5%
Same store NOI - Cash - Prologis share*	4.2	5%	5.00%
Same store NOI - Net effective - Prologis share*	3.5	0%	4.25%
Other Assumptions			
Strategic capital revenue, excluding promote revenue	\$	00	\$ 310
Net promote income	\$	90	\$ 90
General & administrative expenses	\$	45	\$ 255
Realized development gains	\$	00	\$ 400

Capital Deployment	PROLOGIS SHARE				OWNED AND MANAGED				
	Low		High						
Development stabilizations	\$ 2,000	\$	2,300	\$	2,500	\$	2,800		
Development starts	\$ 1,800	\$	2,200	\$	2,300	\$	2,700		
Building acquisitions	\$ 500	\$	700	\$	1,200	\$	1,500		
Building and land dispositions	\$ 500	\$	800	\$	600	\$	900		
Building contributions (D)	\$ 1,100	\$	1,400	\$	1,400	\$	1,800		

#### Exchange Rates

We have hedged the rates for the majority of our estimated 2019 Euro, Sterling and Yen Core FFO, effectively insulating 2019 results from FX movements in these currencies. For purposes of capital deployment and other metrics, we assumed effective rates for EUR, GBP and JPY of 1.12 (\$/€), 1.31 (\$/£) and 110.77 (¥/\$), respectively.

- \* This is a non-GAAP financial measure. Please see our Notes and Definitions for further explanation.
   A. The difference between Core FFO and Net Earnings predominately relates to real estate depreciation and gains or losses on real estate transactions. See the Notes and Definitions for more information.
   B. Our guidance reflects the adoption of the new lease accounting standard. For a year-over-year comparison, our 2018 earnings results would have been



reduced by approximately \$0.04 per share. C. Excludes \$313 million of proceeds from the redemption of a portion of our ownership in Prologis European Logistics Fund. D. Includes the first quarter contribution of properties to Prologis Brazil Logistics Venture.

### Financial Information

#### Consolidated Balance Sheets

in thousands	March 31, 2019	December 31, 201
Assets:		
Investments in real estate properties:		
Operating properties	\$ 30,667,227	\$ 30,632,15
Development portfolio	1,939,637	2,142,80
Land	1,143,294	1,192,22
Other real estate investments	645,540	619,81
	34,395,698	34,586,98
Less accumulated depreciation	4,868,611	4,656,68
Net investments in real estate properties	29,527,087	29,930,30
Investments in and advances to unconsolidated entities	5,613,060	5,745,29
Assets held for sale or contribution	899,976	622,28
Net investments in real estate	36,040,123	36,297,88
Cash and cash equivalents	251,030	343,85
Other assets (A)	2,100,959	1,775,91
Total assets	\$ 38,392,112	\$ 38,417,66
Liabilities and Equity:		
Liabilities:		
Debt	\$ 10,706,139	\$ 11,089,81
Accounts payable, accrued expenses and other liabilities (A)	1,861,912	1,526,96
Total liabilities	12,568,051	12,616,77
Equity:		
Stockholders' equity	22,334,483	22,298,09
Noncontrolling interests	2,799,521	2,836,46
Noncontrolling interests - limited partnership unitholders	690,057	666,32
Total equity	25,824,061	25,800,88
Total liabilities and equity	\$ 38,392,112	\$ 38,417,66



A. In connection with the adoption of the new lease accounting standard, we recognized right of use assets of \$391 million and lease liabilities of \$398 million as of January 1, 2019.

Consolidated Statements of Income		Three Months Ended
nues: Rental Brategic capital Development management and other Total revenues nses: Rental Strategic capital General and administrative Depreciation and amortization Other Total expenses ating Income before gains Gains on dispositions of development properties and land, net Gains on real estate transactions, net (excluding development properties and land) ating Income rincome (expense):		March 31,
in thousands, except per share amounts	2019	2018
Revenues:		
	\$ 696,807	+
	73,805	
	1,440	/
Total revenues	772,052	693,656
Expenses:		
Rental	188,068	142,941
Strategic capital	38,058	43,860
General and administrative	69,701	62,428
Depreciation and amortization	284,009	204,081
Other	3,834	3,239
Total expenses	583,670	456,549
Operating income before gains	188.382	237,107
Gains on dispositions of development properties and land, net	42,441	
Gains on real estate transactions, net (excluding development properties and land)	145,767	37,543
Operating Income	376,590	432,218
Other income (expense):		
Earnings from un consolidated co-investment ventures, net	53,087	55, 295
Earnings from other unconsolidated ventures, net	3,579	7,361
Interest expense	(60,507)	(47,245)
Foreign currency and derivative gains (losses) and interest and other income, net	16,644	(39, 118)
Losses on early extinguishment of debt, net	(2,116)	-
Total other income (expense)	10,687	(23,707)
Earnings before income taxes	387,277	408,511
Current income tax expense	(12,719)	(18.616)
Deferred income tax benefit (expense)	(793)	2,064
Consolidated net earnings	373.765	391,959
Net earnings attributable to noncontrolling interests	(14,645)	(14,058)
Net earnings attributable to noncontrolling interests - limited partnership units	(10,574)	(10,523)
Net earnings attributable to controlling interests	348,546	367, 378
Preferred stock dividends	(1,499)	(1,476)
Net earnings attributable to common stockholders <sup>(A)</sup>	\$ 347,047	\$ 365,902
Weighted average common shares outstanding - Diluted	654,359	554, 123
Net earnings per share attributable to common stockholders - Diluted	\$ 0.55	\$ 0.68

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A. In connection with the adoption of the new lease accounting standard, beginning in 2019, we expense internal leasing costs that were previously capitalized. Had we adopted in 2018, we would have expensed an additional \$5.4 million of such costs in the first quarter of 2018.

#### **Financial Information**

#### 1Q 2019 Supplemental

		т	hree M	onths Ended
				March 31
In thousands		2019		2018
Net earnings attributable to common stockholders	S	347,047	\$	365,902
Add (deduct) NAREIT defined adjustments:				
Real estate related depreciation and amortization		274,887		195,903
Gains on real estate transactions, net (excluding development properties and land)		(145,767)		(37,543
Reconciling items related to noncontrolling interests		(13,470)		(10,471
Our share of reconciling items related to unconsolidated co-investment ventures		53,700		51,48
Our share of reconciling items related to other unconsolidated ventures		3,012		1,760
Subtotal-NAREIT defined FFO attributable to common stockholders/unitholders*	\$	519,409	\$	567,03
Add (deduct) our defined adjustments:				
Unrealized foreign currency and derivative losses (gains), net		(7,488)		33,96
Deferred income tax expense (benefit)		793		(2,064
Current income tax expense on dispositions related to acquired tax assets		-		87
Reconciling items related to noncontrolling interests		20		10
Our share of reconciling items related to unconsolidated co-investment ventures		(1,144)		(1,908
FO, as modified by Prologis attributable to common stockholders/unitholders*	\$	511,590	\$	598,00
Adjustments to arrive at Core FFO attributable to common stockholders/unitholders*:				
Gains on dispositions of development properties and land, net		(42,441)		(157,568
Current income tax expense on dispositions		2,399		6,61
Losses on early extinguishment of debt, net		2,116		98
Reconciling items related to noncontrolling interests		-		(600
Our share of reconciling items related to unconsolidated co-investment ventures		584		2,10
Our share of reconciling items related to other unconsolidated ventures		3		(6,414
Core FFO attributable to common stockholders/unitholders*	\$	474,251	\$	443,12
Adjustments to arrive at Adjusted FFO ("AFFO") attributable to common stockholders/unitholders*, including our share of				
unconsolidated ventures less noncontrolling interest:				
Gains on dispositions of development properties and land, net		42,441		157,56
Current income tax expense on dispositions		(2, 399)		(6,611
Straight-lined rents and amortization of lease intangibles		(29,549)		(15,060
Property improvements		(8,697)		(8,998
Turnover costs		(40,338)		(28,027
Amortization of debt discount (premium), financing costs and management contracts, net		4,480		3,53
Stock compensation expense		31,758		19,99
Reconciling items related to noncontrolling interests		5,364		7,44
Our share of reconciling items related to unconsolidated ventures		(10,476)		(9,025

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\* This is a non-GAAP financial measure. Please see our Notes and Definitions for further explanation.

# Financial Information

### Reconciliations of Net Earnings to Adjusted EBITDA\*

	Т	hree Mo	onths Ended
in thousands			March 31,
	 2019		2018
Net earnings attributable to common stockholders	\$ 347,047	\$	365,902
Gains on real estate transactions, net (excluding development properties and land)	(145,767)		(37,543)
Depreciation and amortization expenses	284,009		204,081
Interest expense	60,507		47,245
Losses on early extinguishment of debt, net	2,116		-
Current and deferred incometax expense, net	13,512		16,552
Net earnings attributable to noncontrolling interests - limited partnership unitholders	10,574		10,523
Proforma adjustments	2,547		(967)
Preferred stock dividends and repurchase	1,499		1,476
Unrealized for eign currency and derivative losses (gains), net	(7,488)		33,964
Stock compensation expense	31,758		19,996
Adjusted EBITDA, consolidated*	\$ 600,314	\$	661, 229
Reconciling items related to noncontrolling interests	(24,171)		(21,792)
Our share of reconciling items related to unconsolidated ventures	78,267		75,382
Adjusted EBITDA attributable to common stockholders/unitholders*	\$ 654,410	\$	714,819



\* This is a non-GAAP financial measure. Please see our Notes and Definitions for further explanation.

### Strategic Capital Summary and Financial Highlights

Co-Investment Ventures	Region	Туре	Established	Accounting Method	Ownership	Structure	Next Promote Opportunity
Prologis U.S. Logistics Venture	U.S.	Core	2014	Consolidated	55.0%	Open end	Q4 2019
Prologis Targeted U.S. Logistics Fund	U.S.	Core	2004	Unconsolidated	27.2%	Open end	Q2 2020
FIBRA Prologis	Mexico	Core	2014	Unconsolidated	46.7%	Public, Mexican Exchange	Q2 2019
Prologis Brazil Logistics Venture	Brazil	Core/Development	2019	Unconsolidated	20.0%	Closed end	Q4 2019
Prologis European Logistics Fund	Europe	Core	2007	Unconsolidated	24.3%	Open end	Q3 2019
Prologis European Logistics Partners	Europe	Core	2013	Unconsolidated	50.0%	Open end	Q4 2019
Prologis UK Logistics Venture	Europe	Core/Development	2017	Unconsolidated	15.0%	Closed end	Q4 2019
Nippon Prologis REIT	Japan	Core	2013	Unconsolidated	15.1%	Public, Tokyo Exchange	n/a
Prologis China Logistics Venture	China	Core/Development	2011	Unconsolidated	15.0%	Closed end	Q4 2020

		Venture (at 100%) (A)						
in thousands	Square Feet	GBV of Operating Bldgs	Debt					
Unconsolidated Co-Investment Ventures								
Prologis Targeted U.S. Logistics Fund	90,909	\$ 7,938,637	\$ 2,089,832					
FIBRA Prologis (B)	34,960	2,088,175	774,656					
Prologis Brazil Logistics Venture and other joint ventures (c)	9,741	647,436	-					
Prologis European Logistics Fund	107,905	9,418,033	2,617,751					
Prologis European Logistics Partners	50,570	3,749,983	-					
Prologis UK Logistics Venture	2,951	485,136	375,009					
Nippon Prologis REIT <sup>(8)</sup>	29,137	5,275,698	1,941,983					
Prologis China Logistics Venture	24,317	1,299,528	893,291					
Unconsolidated Co-Investment Ventures Total	350,490	30,902,626	8,692,522					
Consolidated Co-Investment Ventures								
Prologis U.S. Logistics Venture	67,088	6,203,979	5,796					
Consolidated Co-Investment Ventures Total	67,088	6,203,979	5,796					
Total	417,578	\$ 37,106,605	\$ 8,698,318					



- Values represent the entire venture at 100% not Prologis proportionate share. Values are presented at Prologis' adjusted basis derived from the ventures' U.S. GAAP information and may not be comparable to values reflected in the ventures' stand alone financial statements calculated on a different basis.
   Throughout this document we use the most recent public information for these co-investment ventures.
   On January 18, 2019, Prologis contributed an initial portfolio of sasets of approximately 0.9 million square feet of operating properties and 371 acres of land to a newly formed unconsolidated co-investment venture.

# Strategic Capital

#### Operating and Balance Sheet Information of the Unconsolidated Co-Investment Ventures (at 100%) <sup>(A)</sup>

dollars in thousands		U.S.	Ot	ther Americas		Europe		Asia	Total
Operating Information				For the Thre	e Mo	nths Ended Ma	rch 31,	2019	
Rental revenues	\$	178, 712	\$	67,197	\$	271,260	\$	120,126	\$ 637,295
Rental expenses		(49,847)		(11,037)		(58,909)		(27,125)	(146,918)
General and administrative expenses		(8,829)		(5,747)		(13,799)		(12,170)	(40,545)
Depreciation and amortization expenses		(69,230)		(18,997)		(97,203)		(33,019)	(218,449)
Other operating revenues (expenses)		(14)		99		(74)		33	44
Operating income before gains		50, 792		31,515		101,275		47,845	231,427
Gains (losses) on real estate transactions, net		(91)		13,066		(419)		-	12,556
Operating income		50,701		44,581		100,856		47,845	243,983
Interest expense		(22,876)		(11,483)		(17,111)		(14,707)	(66,177)
Current and deferred income tax expense		(245)		(52)		(11,428)		(3,170)	(14,895)
Otherincome (expense)		1, 132		540		(749)		6,850	7,773
Netearnings		28,712		33,586		71,568		36,818	170,684
Real estate related depreciation and amortization expenses		68,608		18,475		94,810		31,300	213,193
Losses (gains) on dispositions of real estate transactions, net (excluding land)		91		(13,066)		419		-	(12,556)
Unrealized foreign currency and derivative losses (gains), net		-		(130)		250		(6,380)	(6,260)
FFO, as modified by Prologis*		97,411		38,865		167,047		61,738	365,061
Reconciling Items to Core FFO		-		817		873		-	1,690
Core FFO*	\$	97,411	\$	39,682	\$	167,920	\$	61,738	\$ 366,751
Balance Sheet Information					As of I	March 31, 2019			
Operating properties, before depreciation	\$	7,938,637	\$	2,735,611	\$	13,653,152	\$	6,575,226	\$ 30,902,626
Accumulated depreciation		(1,091,476)		(243,424)		(1,676,626)		(465,064)	(3,476,590)
Properties under development and land		-		63,376		385,745		562,165	1,011,286
Otherassets		529, 339		235,256		1,252,367		446,399	2,463,361
Total assets	\$	7,376,500	\$	2,790,819	\$	13,614,638	\$	7,118,726	\$ 30,900,683
Third party debt	s	2,089,832	s	774,656	\$	2,992,760	\$	2,835,274	\$ 8,692,522
Otherliabilities		320, 856		41,050		1,233,315		338,956	1,934,177
Total II abilities	\$	2,410,688	\$	815,706	\$	4, 226,075	\$	3,174,230	\$ 10,626,699
Weighted average ownership		27.2%		38.5%		30.6%		15.1%	27.0%



\* This is a non-GAAP financial measure. Please see our Notes and Definitions for further explanation.
A. Values represent the entire venture at 100%, not Prologis proportionate share. Values are presented at Prologis' adjusted basis derived from the ventures' U.S. GAAP information and may not be comparable to values reflected in the ventures' stand alone financial statements calculated on a different basis.

# Strategic Capital

#### Non-GAAP Pro-Rata Financial Information (A)

	Non Control ling Interests in		Prologis Share of Unconsoli		
dollars in thousands	in Consolidated An	nounts*	Co-Investment Ventur		
Operating Information for the Thre	ee Months Ended March 31, 2019				
Rental revenues	\$	60,823	\$ 18	183,381	
Rental expenses	(	16,868)	(4	41,512	
General and administrative expenses		(6,385)	(1	12,468	
Depreciation and amortization expenses	(	24,409)	(6	61,064	
Other operating income (expense)		297		(86)	
Operating income before gains		13,458	6	68,251	
Gains on real estate transactions, net		78		5,973	
Operating income		13,536	7	74,224	
Interest expense		(184)	(1	17,974	
Current and deferred income tax benefit (expense)		37	(	(4,722)	
Other income		1,216		1,559	
Earnings from unconsolidated co-investment ventures, net		40		-	
Neteamings		14,645	5	53,087	
Real estate related depreciation and amortization expenses		24,122	9	59,673	
Gains on real estate transactions, net (excluding land)		(78)	(	(5,973)	
Unrealized foreign currency and derivative losses (gains), net		(20)	(	(1,144)	
FFO, as modified byPrologis*		38,669	10	105,643	
Losses (gains) on early extinguishment of debt, net		-		584	
Core FFO*	s	38,669	\$ 10	106,227	
Balance Sheet Informatio	on as of March 31, 2019				
Operating properties, before depreciation	\$ 2.8	92,937	\$ 8.46	467.704	
Accumulated depreciation		94,650)		38,789	
Properties under development, land and other real estate		96,860		174.021	
Other assets	1	61.774		741.303	
Total assets				344,239	
Third party debt	1	13,062		047,888	
Other liabilities		44,338		485,752	
Total liabilities	s			533.640	
Weighted average ownership		40.3%		27.0%	
Noncontrolling interests investment	2.7	99,521			
Investment in and advances to unconsolidated co-investment ventures (B)			\$ 5.2	272,073	
Investment in and advances to other unconsolidated ventures				340.987	
Investment in and advances to unconsolidated entities				613,060	



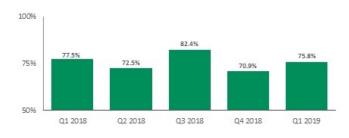
 <sup>n</sup> This is a non-GAAP financial measure, please see our Notes and Definitions for further explanation.
 A. See our Notes and Definitions for further explanation of how these amounts are calculated.
 B. This balance includes the deferred portion of gains on the contribution of our properties to the ventures prior to 2018, net of any additional costs, included in our investment in the venture. 12

### Operations Overview

#### OCCUPANCY



CUSTOMER RETENTION



SAME STORE CHANGE OVER PRIOR YEAR – PROLOGIS SHARE\*



**RENT CHANGE – PROLOGIS SHARE** 

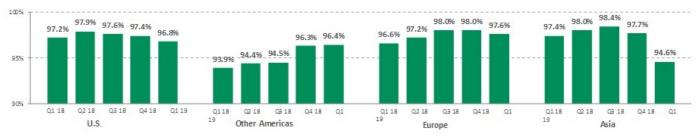


PROLOGIS

\* This is a non-GAAP financial measure. Please see our Notes and Definitions for further explanation.

#### Operating Metrics - Owned and Managed





#### square feet in thousands

	Q1 2018	Q2 2018	Q3 2018	Q4 2018	Q1 201
Square feet of leases commenced:					
Operating portfolio:					
Renewals	21,555	17,887	21,128	18,899	25,58
New leases	6,757	11,361	10,534	10,566	10,65
Total Operating Portfolio	28,312	29,248	31,662	29,465	36,24
Properties under development	4,300	9,633	5,305	5,408	6,47
Total Square Feet of Leases Commenced	32,612	38,881	36,967	34,873	42,72
Weighted average term of leases started (in months)	57	61	62	83	6
Operating Portfolio:					
Trailing four quarters - square feet of leases commenced	115,233	116,810	117,282	118,687	126,62
Trailing four quarters - average % of portfolio	18.3%	18.6%	18.5%	18.3%	19.1
Rent change (net effective)	16.0%	15.3%	18.8%	20.4%	19.8
Rent change (net effective) - Prologis share	21.9%	20.6%	22.6%	25.6%	25.1
Rent change (cash)	6.1%	5.9%	9.5%	7.7%	7.5
Rent change (cash) - Prologis share	9.2%	9.7%	11.6%	10.8%	10.8
Total square feet of Operating Portfolio leases commenced (A)	29,845	31,398	33,649	30,467	37,99

#### CAPITAL EXPENDITURES

Thousands, except for percentages and per square foot

	Q1 2018	Q2 2018	Q3 2018	Q4 2018	Q1 2019
Property Improvements	\$ 26,890	\$ 50,230	\$ 55,381	\$ 65,676	\$ 16,785
Tenant Improvements	31,579	29,990	26,151	31,131	32,289
Leasing commissions	22,997	27,794	32,448	37,651	26,909
Total tumover costs	54,576	57,784	58,599	68,782	59,198
Total Capital Expenditures	\$ 81,466	\$108,014	\$113,980	\$134,458	\$ 75,983
Trailing four quarters - % of NOI *	13.3%	13.3%	13.0%	12.3%	11.8%
Weighted average ownership percei	56.4%	59.8%	62.7%	64.3%	70.8%
Prologis share	\$ 45,957	\$ 64,598	\$ 71,420	\$ 86,390	\$ 53,823

#### SAME STORE INFORMATION Thousands, except for percentages

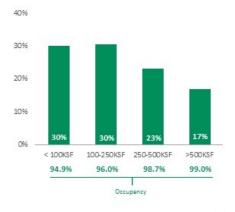
#### Q1 2018 Q2 2018 Q3 2018 Q4 20 18 Q1 2019 Square feet 582,492 591.675 565,141 562,123 560.294 Average occupancy 95.8% 97.0% 97.4% 97.4% 95.7% Period end occupancy 96.8% 97.4% 97.6% 97.5% 96.8% Percentage change: Rental revenues - cas h\* 6.1% 4.8% 5.3% 5.5% 4.2% Rental revenues - net effective 4.5% 4.1% 4.5% 3.7% 3.5% Rental expenses 5.1% 2.4% 5.9% 3.2% 4.7% NOI - cash\* 6.5% 6.3% 5.4% 4.5% 4.8% NDI - cash - Prologis share\* 7.9% 7.0% 5.9% 4.5% 5.5% NOI - net effective\* 4.4% 4.7% 4.1% 3.9% 3.2% NDI - net effective - Prologis shar 5.3% 5.4% 4.5% 4.5% 4.3% Average occupancy 0.2% 0.2% 0.8% 0.2% 0.0%



TURNOVER COSTS ON LEASES COMMENCED



COMPOSITION OF PORTFOLIO (by Unit Size)



PROLOGIS'

\* This is a non-GAAP financial measure. Please see our Notes and Definitions for further explanation.

	# of Bulldings		-	Square Feet		Occupied %		Leased 9
square feet in thousands and ordered by Prologis share of NOI (%)	Owned and Managed	Owned and Managed	Pro logis Share	% of Total	Owned and Managed	Prologis Share	Owned and Managed	Pro logi Share
Southern California	400	82,458	63,956	15.3	98.5	98.4	98.5	98.
New Jersey/New York City	137	34,082	25,514	6.1	98.6	98.2	98.6	98.
San Francisco Bay Area	24.4	23,245	19,189	4.6	96.9	97.0	97.3	97.
Chicago	232	42,795	32,537	7.8	96.7	96.8	97.3	97.
Dallas/Pt. Worth	175	30,649	24,842	5.9	98.3	98.8	98.3	98.
Seattle	128	18,145	12,343	2.9	96.2	95.6	96.6	96.
South Flori da	134	16,081	11,312	2.7	92.7	94.1	93.1	94.
Atlanta	133	25,505	21,630	5.2	93.8	93.9	94.3	94.
Houston	141	18,474	13,329	3.2	93.1	93.7	94.4	94.
Central & Eastern PA	46	20,358	14,172	3.4	94.7	95.0	94.7	95.
Central Valley	29	14,288	13,064	3.1	98.7	99.6	98.7	99.
Baltimore/Washington	78	9,420	6,809	1.6	98.5	98.4	98.5	98.
Las Vegas	62	9,361	6,034	1.4	97.2	97.4	98.3	98.
Denver	38	6,543	5,877	1.4	98.7	98.7	99.8	99.
Orlando	56	6,887	5,614	1.3	95.2	97.9	95.2	97.
Nashville	32	9,066	6,912	1.7	99.7	99.9	99.7	99.
Cincinnati	31	7,950	6,114	1.5	96.2	95.0	97.4	96.
Remaining U.S. markets (12 markets)	236	41,529	31,536	7.5	95.9	95.2	96.4	95.
Total U.S.	2,332	416,837	320,784	76.6	95.8	96.9	97.2	97.
Mexi co	201	38,166	19,546	4.7	97.3	97.0	97.6	97.
Canada	31	9,166	9,166	2.2	100.0	100.0	100.0	100.
Brazil	23	9,741	1,668	0.4	8.98	88.9	89.8	88.
Total Other Americas	255	57,073	30,380	7.3	96.4	97.5	96.7	97.
United Kingdom	107	23,673	7,839	1.9	97.7	96.6	97.7	96.
France	111	29,490	10,453	2.5	96.9	97.4	96.9	97.
Germany	92	23,010	7,242	1.7	99.5	99.6	99.5	99.
Netherlands	70	19,747	6,122	1.5	99.9	8.99	99.9	99.
Poland	86	19,412	6,095	1.5	96.5	97.2	96.7	97.
Spain	38	8,164	3,875	0.9	93.1	89.1	93.1	89.
Remaining European countries (6 countries)	188	40,016	13,266	3.1	97.4	97.9	97.9	98.
Total Europe	692	163,512	54,892	13.1	97.6	97.4	97.8	97.
Japan	46	32,775	8,033	1.9	97.4	93.1	99.0	99.
China	91	24,518	3,848	0.9	90.7	91.2	94.1	94.
Singapore	5	951	951	0.2	97.4	97.4	97.4	97.
Total Asla	142	58,244	12,832	3.0	94.6	92.8	96.9	97.
Total Outside the U.S.	1,089	278,829	98,104	23.4	96.7	96.8	97.4	97.
Total Operating Portfolio	3,421	695,666	418,888	100.0	96.8	96.9	97.2	97.
Total Global markets	2,801	586,819	346,145	82.6	96.8	96.9	97.2	97.
Total Regional markets	62.0	108,847	72,743	17.4	97.0	96.8	97.4	97.



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1Q 2019 Supplemental

		First Q	uarter NOI*(A)			Gi	ross Book Value
	Owned and	Prologis	% of	Owned and		Prologis	% o
dollars in thousands and ordered by Prologis share of NOI (%)	Man age d	Share	Total	 Managed		Share	Tota
Southern California	\$ 133,958	\$ 103,535	17.8	\$ 8,856,815	5	6,811,395	19.0
New Jersey/New York City	63,069	45,810	8.1	3,672,748		2,616,704	7.3
San Francisco Bay Area	55,538	46,235	8.0	2,993,965		2,504,608	7.0
Chicago	47,273	35,181	6.0	3,230,949		2,447,809	6.1
Dallas/Ft. Worth	34,614	28,224	4.8	1,963,753		1,547,829	4.3
Seattle	32,019	21,814	3.8	2,180,951		1,567,973	4.4
South Florida	26,536	19,098	3.3	1,835,753		1,348,490	3.1
Atlanta	22,695	18,923	3.3	1,510,588		1,292,427	3.6
Houston	21.853	16.227	2.8	1,493,757		1.086.690	3.0
Central & Eastern PA	22,665	15,813	2.7	1,464,000		1,037,278	2.9
Central Valley	16.231	15.168	2.6	965.904		883.519	2.5
Balti more/Washi ngton	16,460	12,211	2.1	1,003,121		743,890	2.:
Las Vegas	13,915	8,988	1.5	720,254		445,683	1.2
Denver	8,767	7,857	1.4	497,926		449,256	1.3
Orlando	8,371	6,969	1.2	542,168		443,628	1.3
Nashville	8,578	6,696	1.1	474,412		370,492	1.0
Cincinnati	7,292	5,545	1.0	416,587		328,172	0.9
Remaining U.S. markets (12 markets)	43,676	32,837	5.6	2,406,031		1,751,631	4.9
iotal U.S.	583,510	448,131	77.1	36,229,682		27,677,474	77.1
Mexico	46,350	23,738	4.1	2,280,634		1,168,473	3.3
Canada	11,149	11,149	1.9	738,939		738,939	2.0
Brazil	13,305	3,242	0.6	647,437		112,328	0.3
otal Other Americas	70,804	38,129	6.6	3,667,010		2,019,740	5.
United Kingdom	48.951	16.162	2.8	 3.383.565		1.114.205	3.1
France	34,443	11,990	2.1	2,339,918		776,798	2.2
Germany	30.150	8.788	1.5	1.874.499		573.337	1.6
Netherlands	27,606	8,738	1.5	1,709,482		507,818	1.4
Poland	17,419	5,745	1.0	1,174,933		360,314	1.0
Spain	11,135	5,551	1.0	678,433		320,306	0.9
Remaining European countries (6 countries)	44,199	14,994	2.5	2,702,915		856,131	2.4
Total Europe	213,903	71,968	12.4	13,863,745		4,508,909	12.6
Japan	78.851	17,697	3.0	5,824,554		1,344,431	3.7
China	20.435	3,165	0.5	1,309,699		205,100	0.6
Singapore	2,076	2,076	0.4	139,685		139,685	0.4
Total Asia	101,362	22,938	3.9	7,273,938		1,689,216	4.7
Total Outside the U.S.	386,069	133,035	22.9	24,804,693	84	8,217,865	22.8
Total Operating Portfolio	\$ 969.579	\$ 581.166	100.0	\$ 61.034.375	\$	35.895.339	100,
Fotal Global markets	846,692	499,480	85.9	54,319,018		31,500,423	87.8
Total Regional markets	122,887	81,686	14.1	6,715,357		4,394,916	12.2



 $^{\ast}$  This is a non-GAAP financial measure. Please see our Notes and Definitions for further explanation.

1Q 2019 Supplemental

### Operating Portfolio – Summary by Division

# of Buildings			Square Feet		Occupie d %		Leased %
Owned and Manage d	Owned and Managed	Prologis Share	% of Total	Owned and Managed	Prologis Share	Owned and Managed	Prologis Share
1,769	326,317	296,207	70.7	97.0	97.0	97.3	97.3
71	20,456	20,456	4.9	94.9	94.9	97.4	97.4
1,840	346,773	316,663	75.6	96.8	96.9	97.3	97.3
563	90.520	24.577	5.9	96.3	96.3	96.8	96.8
1,018	258,373	77,648	18.5	96.9	97.3	97.4	97.6
1,581	348,893	102,225	24.4	96.7	97.1	97.2	97.4
2,332	416,837	320,784	76.6	96.8	96.9	97.2	97.2
1,089	278,829	98,104	23.4	96.7	96.8	97.4	97.6
3,421	695,666	418,888	100.0	96.8	96.9	97.2	97.3
35	8,590	7,746		18.5	20.6	33.1	32.8
10	1,597	422		40.8	43.6	40.8	43.6
3,466	705,853	427,056		95.7	95.5	96.3	96.1
	Owned and Manage d 1,769 71 1,840 563 1,018 1,581 2,332 1,08 3,421 35 10	Owned and Managed         Owned and Managed           1,769         326,317           71         20,455           1,840         346,773           563         90,520           1,018         258,373           1,581         348,893           2,332         416,837           1,039         278,829           3,421         695,666           35         8,590           10         1,597	Owned and Managed         Owned and Managed         Prologis           1,769         326,317         296,207           71         20,455         20,455           1,840         346,773         316,663           563         90,520         24,577           1,018         258,373         77,648           1,581         348,893         102,225           2,332         416,837         320,784           1,029         278,829         98,104           3,421         95,666         418,888           35         8,590         7,746           10         1,597         422	Owned and Managed         Owned and Managed         Prologis         % of Managed           1,769         326,317         296,207         70.7           71         20,455         20,455         4.9           1,840         346,773         316,663         75.6           563         90,520         24,577         5.9           1,018         258,373         77,648         18.5           1,581         348,893         102,225         24.4           2,332         416,837         320,784         76.6           1,029         278,829         98,104         23.4           3,421         95,666         418,888         100.0           35         8,590         7,746         10           10         1,597         422         422	Owned and Managed         Owned and Managed         Prologis Share         % of Total         Owned and Managed           1,769         326,317         296,207         70.7         97.0           71         20,455         20,455         4.9         94.9           1,840         346,773         316,663         75.6         96.8           563         90,520         24,577         5.9         96.3           1,018         258,373         77,648         18.5         96.9           1,581         348,893         102,225         24.4         96.7           2,332         416,837         320,784         76.6         96.8           1,089         278,829         98,104         23.4         96.7           3,421         695,666         418,883         100.0         96.8           35         8,550         7,745         18.5         10           10         1,597         422         40.8	Owned and Managed         Owned and Managed         Prologis Share         % of Total         Owned and Managed         Prologis Share           1,769         326,317         296,207         70.7         97.0         97.0           71         20,456         20,455         4.9         94.9         94.9           1,840         346,773         316,663         75.6         96.3         96.3         96.3           563         90,520         24,577         5.9         96.3         96.3         96.3           1,018         258,373         77,648         18.5         96.9         97.3           1,018         258,373         77,648         18.5         96.9         97.3           1,018         258,373         77,648         18.5         96.9         97.3           1,018         258,373         320,784         76.6         96.8         96.9           2,332         416,837         320,784         76.6         96.8         96.9           3,421         695,666         418,888         100.0         96.8         96.9           35         8,590         7,746         18.5         20.6           10         1,597         422         40.	Owned and Managed         Owned and Managed         Prologis Share         % of Total         Owned and Managed         Prologis Managed         Owned and Managed           1,769         326,317         296,207         70.7         97.0         97.0         97.3           71         20,456         20,456         4.9         94.9         94.9         94.9         97.4           1,840         346,773         316,663         75.6         96.8         96.9         97.3           563         90,520         24,577         5.9         96.3         96.3         96.8         96.8           1,018         258,373         77,648         18.5         96.9         97.3         97.4           1,581         348,893         102,225         24.4         96.7         97.1         97.2           2,332         416,837         320,784         76.6         96.8         96.9         97.2           1,083         278,829         98,104         23.4         96.7         97.2         97.2           1,083         278,829         98,104         23.4         96.7         95.8         97.2           35         8,590         7,746         18.5         20.6         33.1

		First C	Juarter NO I*		G	ross Book Value
	Owned and Manage d	Prologis Share	% of Total	Owned and Managed	Prologis Share	% of Total
Consolidated						
Total U.S.	\$ 457,527	\$ 413,927	71.2	\$ 28,319,051	\$ 25,529,737	71.1
Total Outside the U.S.	26,321	26,321	4.5	1,929,027	1,929,027	5.4
Total Operating Portfolio - Consolidated	\$ 483,848	\$ 440,248	75.7	\$ 30,248,078	\$ 27,458,764	76.5
Unconsolidated						
Total U.S.	\$ 125,983	\$ 34,204	5.9	\$ 7,910,631	\$ 2,147,737	6.0
Total Outside the U.S.	359,748	106,714	18.4	 22,875,666	6,288,838	17.5
Total Operating Portfolio - Unconsolidated	\$ 485,731	\$ 140,918	24.3	\$ 30,786,297	\$ 8,436,575	23.5
Total						
Total U.S.	\$ 583,510	\$ 448,131	77.1	\$ 36,229,682	\$ 27,677,474	77.1
Total Outside the U.S.	386,069	133,035	22.9	24,804,693	8,217,865	22.9
Total Operating Portfolio	\$ 969,579	\$ 581,166	100.0	\$ 61,034,375	\$ 35,895,339	100.0
Value added properties - consolidated	(1,095)	(764)		918,760	815,137	
Value added properties - unconsolidated	548	173		116,329	31,129	
Total Operating Properties	\$ 969,032	\$ 580,575		\$ 62,069,464	\$ 36,741,605	

PROLOGIS'

\* This is a non-GAAP financial measure. Please see our Notes and Definitions for further explanation.

4.25 years

#### Customer Information

square feet and dollars in thousands

		% of Net	Total Square
		Effective Rent	Feel
1	Amazon	3.6	20,752
2	DHL	1.4	10,425
з	Geodis	1.3	10,329
4	XPO Logistics	1.2	8,887
5	FedEx	1.1	4,392
6	Home Depot	1.0	7,051
7	UPS	0.9	5,879
8	Kuehne + Nagel	0.9	5,883
9	DSV Air and Sea	0.9	5,080
10	BMW	0.6	4,592
p 1	0 Customers	12.9	83,270
11	Wal-Mart	0.6	4,429
12	Nippon Express	0.6	2,687
13	CEVA Logistics	0.6	4,562
14	Cainiao Network	0.6	3,955
15	Ingram Micro	0.5	3,885
16	Hitachi	0.5	2,115
17	DB Schenker	0.4	3,494
18	Panalpina	0.4	2,652
19	U.S. Government	0.4	1,057
20	Yusen Logistics	0.4	2,105
21	PepsiCo	0.3	2,755
22	Office Depot	0.3	2,266
23	APLLogistics	0.3	2,627
24	LG	0.3	2,304
25	Kimberly-Clark Corporation	0.3	2,841
n 2	5 Customers	19.4	127,004

Lease Expirations - Operating Portfolio	- Owned and Managed
---	---------------------

			Net	Effective Rent
Year	Occupied Sq Ft	\$	% of Total	\$ Per Sq Ft
2019	62,715	337,221	8.5	5.38
2020	106,387	594,811	15.0	5.59
2021	107,808	602,623	15.2	5.59
2022	105,180	607,477	15.4	5.78
2023	84,854	506,629	12.8	5.97
Thereafter	206,237	1,307,377	33.1	6.34
	673,181	3,956,138	100.0	5.88

Weighted average term of leases remaining (based on net effectiv

#### Lease Expirations - Operating Portfolio - Prologis Share

			Net	Effective Rent
Year	Occupied Sq Ft	\$	% of Total	\$ Per Sq Ft
2019	37,892	200,661	8.5	5.30
2020	56,968	313,542	13.3	5.50
2021	67,053	369,400	15.6	5.51
2022	62,949	355,126	15.0	5.64
2023	53,336	312,418	13.2	5.86
Thereafter	127,616	812,237	34.4	6.36
	405,814	2,363,384	100.0	5.82

Weighted average term of leases remaining (based on net effectiv 4.33 years







in millions





A. Excludes the acquisition of DCT.

LAND PORTFOLIO

OutsidetheU.S.



				Q1 2019
		Owned and		T E Prologis
square feet and dollars in thousands	Square Feet	Managed		Share
Central	398	\$ 34,634	Ş	34,634
East	503	68,151		68,151
West	608	66,738		66,738
Total U.S.	1,509	169,523		169,523
Canada	-	-		
Mexico	618	40,119		40,119
Brazil	-	-		-
Total Other Americas	618	40,119		40,119
Northern Europe	1,161	103,541		97,885
Southern Europe	343	21,961		21,961
Central Europe	381	21,162		21,162
United Kingdom	169	30,689		4,603
Total Europe	2,054	177,353		145,611
Japan	2,095	319,777		319,777
China	2,012	104,396		15,660
Singapore	-	-		-
Total Asia	4,107	424,173		335,437
Total Outside the U.S.	6,779	641,645		521,167
Total Development Stabilizations	8,288	\$ 811,168	\$	690,690
Percent build to suit				24.7%
Estimated weighted average stabilized yield				6.2%
Annualized estimated NOI			\$	43,110
Estimated weighted average stabilized cap rate				4.7%
Estimated weighted average margin				30.3%
Estimated value creation			\$	209,235



Development Starts

				Q1 2019
				TE
	Square	Leased % at	Owned and	Prologi
square feet and dollars in thousands	Feet	Start	Managed	Share
Central	407	41.0	\$ 34,932	\$ 34,932
East	334	0.0	40,642	40,642
West	164	0.0	27,836	27,836
Total U.S.	905	185	103,410	103,410
Canada	-	-	-	0
Mexico	347	30.0	20,561	17,361
Brazil	-	-	-	
Total Other Americas	347	30.0	20,561	17,361
Northern Europe	362	100.0	37,608	37,608
Southern Europe	785	91.9	56,518	56,518
Central Europe	422	100.0	24,206	24,206
United Kingdom	-	-	-	2
Total Europe	1,569	95.9	118,332	118,332
Japan	-	-	-	
China	-	-	-	1.
Singapore		-		S
Total Asia	-	-	-	
Total Outside the U.S.	1,916	84.D	138,893	135,693
Total Development Starts	2,821	63 <i>D</i>	\$ 242,303	\$ 239,103
Percent build to suit				41.2%
Estimated weighted average stabilized yield				6.19
Annualized estimated NOI				14,666
Estimated weighted average stabilized cap rate				5.29
Estimated weighted average margin				17.19
Estimated value creation				40,967
				10,507
PROLOGIS'				2

Development Portfolio

							Under De	velop ment						
									020 and There	eafter Expected				
	-	Pre-Stabilized Developments T E I			202	2019 Expect	ted Completion T E			Completion T E I		_	oment Portfolio	
			Owned and			Owned and		<del>.</del>	Owned and					TE
square feet and dollars in thousands	Sq Ft	Leased %	Managed	Prol og Sha		Managed	Prologis Share			Prologis Share	Sq Ft	Lease d %	Owned and Managed	Prologis Share
Central	1,315	6.4	\$ 102,051	\$ 102,0	3,456	\$ 220,257	\$ 220,257	, _	s -	s -	4,771	54.3	\$ 322,308	\$ 322,308
East	922	17.4	98,286	71,4	1 2,322	215,363	215,363	۰ I	-	1 (P	3,2.44	9.5	313,649	286,794
West	2,944	16.4	389,785	389,7	6,608	684,364	684,364	1,690	143,091	119,284	11,242	38.7	1,217,240	1,193,433
Total U.S.	5,181	14.0	590,122	563,2	7 12,386	1,119,984	1,119,984	1,690	143,091	119,284	19,257	37.7	1,853,197	1,802,535
Canada	-		-		- 847	113,081	113,081		-		847	100.0	113,081	113,081
Mexi co	-	2	-		- 1,493	95,272	92,072	2 -	-		1,493	83.7	95,272	92,072
Brazil	-	-	-			-					-	-	-	100 Ja
Total Other Americas	-	-	-		- 2,340	208,353	205,153		-	-	2,340	89.6	208,353	205,153
Northern Europe	562	81.4	39,133	39,1	3 2,744	233,055	233,055	362	37,608	37,608	3,668	61.7	309,796	309,796
Southern Europe	308	73.2	22,605	22,6	5 2,313	190,220	190,220		-		2,621	67.3	212,825	212,825
Central Europe	1,588	40.2	103,411	93,8	7 1,359	82,070	76,082	2			2,947	39.6	185,481	169,979
United Kingdom	642	4.0	91,945	33,5	1,055	149,078	22,361		-		1,697	25.9	241,023	55,868
Total Europe	3,100	43.5	257,094	189,1	2 7,471	654,423	521,718	362	37,608	37,608	10,933	51.5	949,125	748,468
Japan	-	-	-		- 2,290	351,683	351,683	625	102,535	102,535	2,915	60.8	454,218	454,218
China	3,355	29.2	189,906	28,4	4,957	267,584	40,138	7,184	414,310	62,146	15,506	6.3	871,800	130,770
Singapore		-	-			-					-	-	-	
Total Asia	3 ,355	29.2	189,906	28,4	6 7,257	619,267	391,821	7,809	516,845	164,681	18,421	14.9	1,326,018	584,988
Total Outside the U.S.	6,455	36.1	447,000	217,6	8 17,068	1,482,043	1,118,697	8,171	554 <i>(</i> 453	202,289	31,694	33.1	2,483,496	1,538,609
Total Development Portfolio	11,636	26.3	\$ 1,037,122	\$ 780,8	5 29,454	\$ 2,602,027	\$ 2,238,676	9,861	\$ 697,544	\$ 321,573	50,951	34.8	\$ 4,336,693	\$ 3,341,144
Cost to complete			\$ 131,594	\$ 115,14	15	\$ 1,016,222	\$ 897,989		\$ 475,067	\$ 234,385			\$ 1,622,883	\$ 1,247,519
Percent build to suit				2.5	96		38.7%	5		20.8%				28.5%
Estimated weighted average stabilized vield														
U.S.				6.0	%		5.99	5		6.4%				6.0%
Other Americas							6.6%	5		-				6.6%
Furnes				6.8	96		6.2%	5		6.1%				6.4%
Europe				7.4	%		5.8%	6		6.1%				6.0%
Asia							6.09			6.2%				6.1%



Third Party Building Acquisitions

				Q1 2019
		Square Feet		Acquisition Price
iquare feet and dollars in tho usands	Owned and Managed	Prologis Share	Owned and Managed	Prologis Share
Prologis Wholly Owned	150	150	\$ 24,566	\$ 24,566
Prologis U.S. Logistics Venture	663	365	128,382	70,662
Prologis Targeted U.S. Logistics Fund	121	33	10,948	2,972
otal U.S.	934	548	163,896	98,200
Prologis Europe Wholly Owned	154	154	54,444	54,444
Prologis European Logistics Fund	665	161	66,265	16,080
Prologis European Logistics Partners	75	38	20,908	10,454
Fotal Outside the U.S.	894	353	141,617	80,978
Fotal Third Party Building Acquisitions	1,828	901	\$ 305,513	\$ 179,178
Weighted average stabilized cap rate				4.3%



Dispositions and Contributions

				Q1 201
		Square Feet		Sales Prio
	Owned and	Prologis	Owned and	Prolog
uare feet and dollars in thousan ds	Managed	Share	Managed	Sha
nird-Party Building Dispositions				
Total U.S.			s - s	
FIBRA Prologis	1,074	502	63,100	29,49
Total Other Americas	1,074	502	63,100	29,4
Prologis Wholly Owned	670	670	51,817	51,8
Total Europe	670	670	51,817	51,8
Total Asia		-	-	
Total Outside the U.S.	1,744	1,172	114,917	81,3
Total Third Party Building Dispositions	1,744	1,172 \$	114,917 \$	81,3
uilding Contributions to Co-Investment Ventures				
Total U.S.		_	s - s	
Total Other Americas (A)			-	
Prologis European Logistics Fund	402	402	51,162	38,7
Prologis European Logistics Partners	810	810	73,159	36,5
Total Europe	1,212	1,212	124,321	75,3
Total Asia	-	-	-	
Total Outside the U.S.	1,212	1,212	124,321	75,3
Total Building Contributions to Co-Investment Ventures	1,212	1,212	124,321	75,3
Total Building Dispositions and Contributions	2,956	2,384 S	239,238 \$	156,6
Weighted average stabilized cap rate				5.9
Land dispositions			4.60	4
Grand Total Dispositions and Contributions		s	239,698 \$	157,0



A. During the first quarter, we contributed a portfolio of assets to PBLV for \$496 million in cash and in equity units. This transaction is not reflected in the table above.

# Land Portfolio – Owned and Managed

			Acres			Cu	Current Book Valu	
6	Owned and	Prologis	Estimated Build Out	Owned and		Pr ol ogis	% of	
square feet and dollars in thousands, ordered by Prologisshare of NOI (%) of the operating portfolio	Managed	Share	(sq ft)	Managed		Share	Total	
Southern California	89	85	1,623	\$ 77,214	5	75,326	6.3	
New Jersey/New York City	20	20	2.05	10,434		10,434	0.9	
San Francisco Bay Area	16	16	2.89	8,804		8,804	0.7	
Chicago	133	133	2,053	20,112		20,112	1.7	
Dallas/Ft. Worth	8	8	607	2,299		2,299	0.2	
Seattle	26	26	743	32,223		32,223	2.7	
South Florida	130	127	2,212	83,983		82,161	6.9	
Atlanta	218	218	2,438	18,983		18,983	1.6	
Houston	172	160	2,969	23,170		21,526	1.8	
Central & Eastern PA	29	16	399	7,998		4,402	0.4	
Central Valley	1,024	1,024	20,442	145,486		145,486	12.2	
Baltimore/Washington	-	-	-	-		10 a 1	0.0	
Las Vegas	67	67	1,314	14,780		14,780	1.2	
Deriver	18	18	2.78	5,859		5,859	0.5	
Orlando	60	60	867	18,301		18,301	1.5	
Nashville		-	_				0.0	
Cincinnati	-	· ·	-	-		-	0.0	
Remaining U.S. markets (12 markets)	171	164	3,026	23,692		22,265	1.9	
Total U.S.	2,181	2,142	39,466	493,338	i.	482,961	40.5	
Mexico	532	506	9,338	113,938		105,454	8.9	
Canada	71	71	1,410	18,359		18,359	1.6	
Brazil	531	247	11,950	172,948		49,871	4.2	
Total Other Americas	1,134	824	22,698	305,245		174,694	14.7	
United Kingdom	296	200	5,424	239,414		159,072	13.4	
France	259	202	5,055	37,534		25,639	2.1	
Germany	46	42	1,149	17,557		16,757	1.4	
Netherlands	25	25	721	9,399		9,399	0.8	
Poland	425	394	7,855	60,726		52,332	4.4	
Spain	107	88	2,837	30,108		25,114	2.1	
Remaining European countries (6 countries)	635	613	12,708	98,088		94,967	8.0	
Total Europe	1,793	1,564	35,749	492,826		383,280	32.2	
Japan	101	101	5,812	139,310		139,310	11.7	
China	250	37	9,160	70,868		10,630	0.9	
Singapore	-	-	-			-	0.0	
Total Asla	351	138	14,972	210,178		149,940	12.6	
Total Outside the U.S.	3,278	2,526	73,419	1,008,249		707,914	59.5	
Total Land Portfolio	5,459	4.668	112.885	\$ 1,501,587		1.190.875	100.0	
Total Land Portrollo	5,459	4,668	112,885	> 1,501,587	2	1,190,875	100.0	



Land Portfolio – Summary and Roll Forward

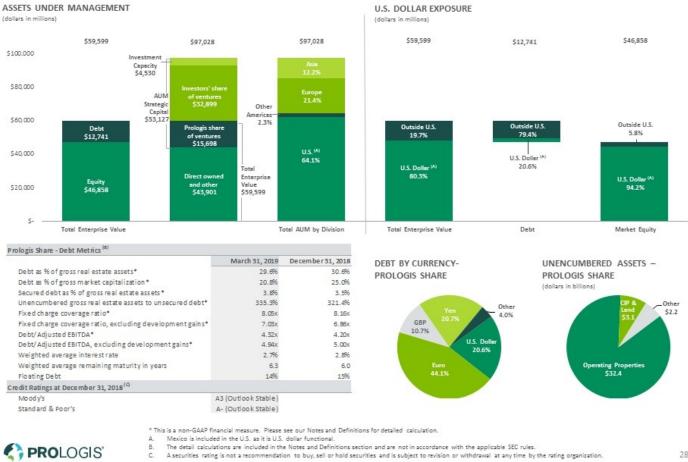
			Acres					Currer	t Book Value
	Owned and	Prologis	% of		Owned and		Prologis		% 01
dollars in thousands	Managed	Share	Total		Manage d		Share		Total
Central	379	367	7.9	S	49,205	s	47,561		4.0
East	462	446	9.5		140,085		134,667		11.3
West	1,340	1,329	28.5		304,048		300,733		25.2
Total U.S.	2,181	2,142	45.9		493,338		482,961		40.5
Mexico	532	506	10.8		113,938		106,464		8.9
Cana da	71	71	1.5		18,359		18,359		1.6
Bra zil	531	247	5.3		172,948		49,871		4.2
Total Other Americas	1,134	82.4	17.6		305,245		174,694		14.7
Central Europe	898	847	18.1		106,761		95,869		8.0
Northern Europe	119	113	2.4		41,600		40,177		3.4
Southern Europe	480	404	8.6		105,051		88,162		7.4
United Kingdom	296	200	4.4		239,414		159,072		13.4
Total Europe	1,793	1,564	33.5		492,826		383,280		32.2
Japan	101	101	2.2		139,310		139,310		11.7
China	250	37	0.8		70,868		10,630		0.9
Total Asia	351	138	3.0		210,178		149,940		12.6
Total Outside the U.S.	3,278	2,526	54.1		1,008,249		707,914		59.5
Total Land Portfolio	5,459	4,668	100.0	\$	1,501,587	\$	1,190,875		100.0
Estimated build out of land portfolio (in TEI)					8,700,000		7,500,000		
Estimated build out of other land (in TEI) (A)					2,600,000		2,500,000		
Total			-	\$	11,300,000	\$	10,000,000		
Land Roll Forward - Prologis Share		U.S.	Other Americas		Europe		Asia		Tota
As of December 31, 2018		\$ 491,678	\$ 267,391	s	294,500	s	143,621	s	1,197,190
Acquisitions		1,208	26,361	-	111,843		1,577		140,989
Dispositions		-	(110,100)		(22.2)		-		(110,322)
Development starts		(27,316)	(3,540)		(25,781)				(56,637
Infrastructure costs		20,875	636		4,133		5.612		31,256
Effect of changes in foreign exchange rates and other		(3,484)	(6,054)		(1,193)		(870)		(11,601)
As of March 31, 2019		\$ 482,961	\$ 174,694	S	383,280	S	149,940	S	1,190,875



A. Amounts include approximately 2,400 acres that we currently control through options, ground leases, unconsolidated joint ventures and other contractual arrangements.

# Capitalization

#### Overview



# Capitalization

#### Debt Components- Consolidated

dollars in thousands		Unsecured							
Maturity	Senior	Credit Facilities <sup>(A)</sup>		Secureo Mortgage		%Ownership	Wtd. Avg. Interest Rate	% Fixed	
2019	s -	s .	\$ 593	\$ 252,100	\$ 252,693	100%	7.6%	100%	
20.20	1,123,500	1.00	621	25,101	1,149,222	100%	0.9%	99%	
2021	786,450		677	229,913	1,017,040	100%	1.5%	80%	
2022	786,450		741	12,161	799, 352	100%	3.2%	100%	
2023	850,000		128,519	39,307	1,017,826	100%	4.2%	87%	
20.24	786,450	26,180	881	259,710	1,073,221	100%	3.6%	86%	
2025	795,139	-	958	135,805	931,902	100%	3.7%	100%	
20.26	561,750		767,956	1,213	1,330,919	100%	1.6%	42%	
2027			65,637	1,255	66,892	99%	1.1%	100%	
20.28	761,109	-	134,293	-	895,402	100%	2.3%	90%	
2029	1,440,941	100	744	-2	1,441,685	100%	2.1%	100%	
Thereafter	481,457	-	319,669	-	801,126	100%	2.3%	83%	
Subtotal	8,373,246	26,180	1,421,289	956,565	10,777,280	100%	2.6%	86%	
Unamortized net premiums (discounts)	(24,944)	-	-	831	(24,113)				
Unamortized finance costs	(33,624)	1.	(9,946)	(3,458)	(47,028)				
Total consolidated debt, net of premium (discount)	\$ 8,314,678	\$ 26, 190	\$ 1,411,343	\$ 953,938	\$ 10,706,139				
Weighted average interest rate	2.7%	1.5%	0.9%	4.3%	2.6%				
Weighted average remaining maturity in years	6.7	4.8	8.3	3.4	6.6				

Prologis debt by local currency									Liquidity	
	Senior	Credit Facilities	Other	Secured Mortgage	Total	Investment Hedges <sup>(9)</sup>	Total	% of Total	Aggregate lender commitments-	
Dollars	\$ 2,276,869	\$ -	\$ 10,832	\$ 484,305 \$	2, 77 2,006	\$ (1,116,541) \$	1,655,465	16%		\$ 3,932,054
Euro	4,803,307		-	1.0	4,803,307	278,911	5,082,218	47%	Less:	
GBP	650,552	26, 180	-		676,732	534,287	1,211,019	11%	Borrowings outstanding	26,180
Yen	583,950	-	1,273,743	324,426	2,182,119	157,180	2,339,299	22%	Outstanding letters of credit	31,202
CAD	-	1.5	126,768	145,207	271,975	146, 163	418,138	4%	Current availability-credit facilities	3,874,672
Other	-		-		-		-	0%	Cash and cash equivalents	251,030
Total Debt	8,314,678	\$ 26,180	\$ 1,411,343	953,938 \$	10,706,139	s - s	10,706,139	100%	Total liquidity	4,125,702



A. The maturity for the global senior credit facility (\$26 million) is reflected at the extended maturity date as the extension is at our option.
 B. We manage our exposure to changes in foreign currency exchange rates using foreign currency forward contracts, including those that are accounted for as net investment hedges, to economically reduce our exposure to fluctuations in foreign currency rates. The effect is reflected in the table under investment Hedges. See also page 28 for our market equity exposure by currency.

### Capitalization

#### Debt Components- Noncontrolling Interests and Unconsolidated <sup>(A)</sup>

dollars in thousands			Noncor	ntrolling Inte	rests		Prologis Share of Unconsolidated Co-Investment Ventures							
Meturity	Unsecured	ł	Secured	Tot	Wtd. Avg. al Interest Rate	% Fixed		Unsecured <sup>(9)</sup>		Secured		Total	Wtd. Avg. Interest Rate	% Fixed
2019	s -	\$	910	\$ 910	4.3%	100%	\$	12,942	\$	10,375	\$	23,317	3.6%	56%
2020	-		4,694	4,69	4 3.6%	78%		14		94,374		94,388	4.1%	100%
2021	-		1,245	1,24	5 4.5%	100%		92,962		200,583		293,545	3.8%	99%
2022			1,207	1,20	7 4.5%	100%		339,991		106,366		446,357	3.8%	81%
2023			3,087	3,08	7 5.7%	100%		258,930		98,921		357,851	2.8%	67%
2024	-		412	41	2 3.5%	100%		230,120		75,920		306,040	3.2%	88%
2025	-		427	42	7 3.5%	100%		113,525		1,178		114,703	1.6%	100%
2026			441	44	L 3.5%	100%		40,435		49,309		89,744	2.9%	88%
2027	-		457	45	7 3.5%	100%		62,274		-		62,274	2.0%	100%
2028	-		2			-		187,485		-		187,485	2.7%	100%
2029	÷		12			(L)				2		-	0.0%	0%
The reafter			19					83,162		2		83,162	2.5%	100%
Subtotal	s -	\$	12,880	\$ 12,88	0 4.3%	92%	\$	1,421,840	\$	637,026	\$	2,058,866	3.2%	87%
Unamortized net premiums (discounts)	-		263	26	3			(1,512)		560		(952)		
Unamortized finance costs	-		(81)	(81	1)			(7,910)		(2,116)		(10,026)		
Noncontrolling interests share and Prologis Share of unconsolidated debt	s	- s	13,062	\$ 13,06	2		s	1,412,418	s	635,470	\$	2,047,888	ġ.	
Weighted average interest rate			4.3%	4.3	56			2.8%		4.1%		3.2%		
Weighted average remaining maturity in years	-		4.4	4.	4			5.4		3.2		4.7		

Noncontrolling interests share of Consolidated debt and Prologis Share of unconsolidated debt by local currency

Total Debt	\$ -	- \$	13,062 \$	13,062	100%	\$ 1,412,418	\$ 635,470 \$	2,047,888	\$ - \$	2,047,888	100%
Other		-	-	-	-	 48,212	20,315	68,528	27,960	96,488	5%
Yen		-	-	-	-	292,851	-	292,851	-	292,851	14%
GBP		-	-	-	-	-	151,456	151,456	-	151,456	7%
Euro		-	-	-		458,953	71,491	530,444	-	530,444	2.6%
Dollars	s -	- \$	13,062 \$	13,052	100%	\$ 612,402	\$ 392,207 \$	1,004,609	\$ (27,960) \$	976,649	48%
	Unsecured		Secured	Total	% of Total	Unsecured	Secured	Total	Hedges <sup>(C)</sup>	Total	% of Total



Refer to Notes and Definitions under Non-GAAP Pro-Rata Financial Information for further explanation on how these amounts are calculated.
 The maturity of certain unsecured debt (Prologis Share \$473 million) is reflected at the extended maturity dates as the extensions are at the entity's option.
 We manage our exposure to changes in foreign currency exchange rates using foreign currency forward contracts, including those that are accounted for as net investment hedges, to economically reduce our exposure to fluctuations in foreign currency rates. The effect is reflected in the table under Investment Hedges. See also page 28 for our market equity exposure by currency.

Components - Prologis Share

### in thousands, except for percentages and persquare foot Operating

nê din				Adjusted Cash	Adjusted Cash NO	Annualized Adjusted	Percent
	Square Feet	Gross Book Value	GBV per 5q Ft	NOI (Actual)*	(Pro Forma)*	Cash NOI*	Occupied
Consolidated Operating Portfolio							
U.S.	296,207	\$ 25,529,737	86	\$ 408,043	\$ 408,043	\$ 1,632,172	97.0%
Other Americas	12,372	931,399	75	14,907	14,907	59,628	98.6%
Burope	3,293	298,916	91	2,262	2,262	9,048	89.9%
Asia	4,791	698,712	145	9,320	9,320	37,280	89.0%
Pro forma adjustments for mid-quarter acquisitions/development completions					4,545	18,180	
Total consolidated operating portfolio	316,663	27,458,764	87	434,532	439,077	1,756,308	96.9%
Unconsolidated Operating Portfolio							
U.S.	24,577	2,147,737	87	33,925	33,925	135,700	96.3%
Other Americas	18,008	1,088,341	60	22,332	22,332	89,328	96.7%
Europe	51,599	4,209,993	82	67,836	67,836	271,344	97.8%
Asia	8,041	990,504	123	13,953	13,953	55,812	95.1%
Pro forma adjustments for mid-quarter acquisitions/development completions					756	3,024	
Total unconsolidated operating portfolio	102,225	8,436,575	83	138,046	138,802	555,208	97.1%
Total Operating Portfolio	418,888	\$ 35,895,339	\$ 86	\$ 572,578	\$ 577,879	\$ 2,311,516	96.9%
Development							
		Investment				Annualized	Percent
	Square Feet	Balance	TEI	TEI per Sq Ft		Estimated NOI	Occupled
Consolidated		1000				and a second second	
Prestabilized							
115	4012	C ACC ACC	C C C C C C C C C C C C C C C C C C C	¢ 115		ć 22.077	4 7 8/

33,977 4.2% 0.0% 44.5% U.S. 4,913 s 455,466 \$ 563,266 \$ 115 Other Americas 2,381 146,633 169,314 71 11,631 Europe 0.0% Asia Properties under development U.S. 13,854 714,618 1,239,269 89 73,881 Other Americas 2,236 105,721 202,345 90 13,363 6,672 251,095 535,047 80 33,274 Europe Asia 2,915 239,125 454,218 156 25,554 Total consolidated development portfolio 32,971 1,912,658 3,163,459 96 191,680 Unconsolldated U.S. Other Americas 49 550 29,568 2,808 226 Europe 392 44,107 113 2,762 Asia Total unconsolidated development portfolio 2,326 73,695 130,770 56 64 9,412 12,400 Total Development Portfolio 35,738 2,016,471 3,341,144 93 204 080 Total development portfolio, Including est, value creation 785,464 2,802,935 \$



\* This is a non-GAAP financial measure. Please see our Notes and Definitions for further explanation.

# Net Asset Value

in thousands

Balance Sheet and Other Items				
				As of March 31, 20
Consoli date d				
Other assets			22	
Cash and cash equivalents			\$	251,0
Restricted ash				9,8
Accounts receivable, prepaid assets and other tangible assets				904,2
Other real estate investments and gross book value of assets held for sale				1,089,5
Prologis share of value added operating properties				846,2
Prologi s receivable from unconsolidated co-investment ventures				22.2,8
Investments in and advances to other unconsolidated joint ventures				340,9
Less: noncontrolling interests share of other assets				(62,58
Total other assets			\$	3,552,2
Other lie bili ties				
Accounts payable and other current lia bilities			\$	433,5
De ferre d'income taxes				56,6
Value added tax and other tax liabilities				12,94
Tenant security deposits				252,2
Other liabilities				747,1
Less: noncontrolling interests share of other liabilities				(39, 54
Total liabilities			\$	1,463,0
Unconsolidate d				
Prologis share of nettangible other assets and gross book value of assets held for sale			\$	241,9
Land				
Current book value of land			\$	1, 143, 2
Less: noncontrolling interests share of the current book value of land				(22, 62
Prologis share of book value of land in unconsolidated co-investment ventures				70,2
Total land portfolio			\$	1, 190,8
Strategic Capital / Development Management				
California a serva		First Quarter		Annualize
Strategic Capita I				
Third party share of asset management fees from consolidate dand unconsolidated co-investment ventures (annualized)	S	44,165	\$	176,6
Third party share of other transactional fees from consolidated and unconsolidated co-investment ventures (trailing 12 months)		7,540		35,4
Strategic capital expenses for asset management and other transactional fees (annualized based on actuals plus remaining fore cast for the year)	100	(14,720)		(56,28
Total strategic capital	\$	36,986	\$	155,79
Promotes, net of expenses (trailing 12 months) <sup>(A)</sup>	S	(5,087)	\$	26,93
Development management income (trailing 12 months)	s	1,440	5	6,04
Debt (at par) and Preferred Stock				
				As of March 31, 20:
Debt		-		
Consolidate d debt			\$	10,777,2
Noncontrolling interests share of consolidated debt				(12,88
Prologis share of unconsolidated co-investment ventures debt		-		2,058,8
Total debt				12,823,2
Preferred stock				68,9
Total debtand preferred stock			\$	12,892,2
Outstanding shares of common stock and limited operating partnership units				650,2

PROLOGIS'

A. First quarter amount relates to promote amortization expense of \$5 million.

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Notes and Definitions



# Notes and Definitions

Please refer to our annual and quarterly financial statements filed with the Securities and Exchange Commission on Forms 10-K and 10-Q and other public reports for further information about us and our business. Certain amounts from previous periods presented in the Supplemental information have been reclassified to conform to the current presentation.

Acquisition Price, as presented for building acquisitions, represent economic cost. This amount includes the building purchase price plus 1) transaction closing costs, 2) due diligence costs, 3) immediate capital expenditures (including two years of property improvements and all leasing commissions and tenant improvements required to stabilize the property), 4) the effects of marking assumed debt to market and 5) the net present value of free rent and discounts, if applicable.

Adjusted Cash NOI (Actual) is a non-Generally Accepted Accounting Principles ("GAAP") financial measure and a component of Net Asset Value ("NAV"). It is used to assess the operating performance of our properties and enables both management and investors to estimate the fair value of our operating portfolio. A reconciliation for the most recent quarter ended of our rental income and rental expenses included in our Consolidated Statement of income to Adjusted Cash NOI for the consolidated Operating Portfolio is as follows (in thousands):

Rental revenues	\$ 696,807
Rental expenses	(188,068)
NOI	508,739
Net termination fees and adjustments (a)	(1,945
Less: actual NOI for development port folio and other	(21,184
Property management fees	1,264
Less: properties contributed or sold (b)	(2,671
Less: noncontrolling interests share of NOI	(43,955
Prologis share of adjusted NOI for consolidated Operating Portfolio at March 31, 2019	440,248
Straight-line rents (c)	(18,715
Free rent (c)	16,716
Amortization of lease intangibles (c)	(3,815
Effect of foreign currency exchange (d)	(71
Less: noncontrolling interests and other	169
First quarter Adjusted Cash NOI (Actual)	\$ 434,532

(a) Net termination fees generally represent the grass fee negotiated at the time a customer is allowed to termination face generally represent one group for induced on the or catacity is a unione to terminate its lease agreement offset by that customer's rent leveling asset or liability, if any, that has been previously recognized. Removing the net termination fees from rental income allows for the calculation of Adjusted Cash NOI (Actual) to indude only rental income that is indicative of the property's recurring aperating performance.

(b) Actual NOI for properties that were contributed or sold during the three-month period is remo

(c) Straight-line rents, free rent and amartization of lease intangibles interminitipenda is introduc.
(c) Straight-line rents, free rent and amartization of lease intangibles (above and below market leases) are removed from the rental income of our Operating Portfolio to allow for the calculation of a cash yield.
(d) Actual NOI and related adjustments are calculated in local currency and translated at the period end rate to

allow for consistency with other assets and liabilities as of the reporting date.

Adjusted Cash NOI (Pro forma) is a non-GAAP financial measure and consists of Adjusted Cash NOI (Actual) for the properties in our Operating Portfolio adjusted to reflect NOI for a full quarter for operating properties that were acquired or stabilized during the quarter.

Adjusted EBITDA. We use Adjusted EBITDA attributable to common stockholders/unitholders ("Adjusted EBITDA"), a non-GAAP financial measure, as a measure of our operating performance. The most directly comparable GAAP measure to Adjusted EBITDA is net earnings.



We calculate Adjusted EBITDA beginning with consolidated net earnings attributable to common stockholders and removing the effect of: Interest expense, Income taxes, depreciation and amortization, impairment charges, gains or losses from the disposition of investments in real estate (excluding development properties and land), gains from the revaluation of equity investments upon acquisition of a controlling interest, gains or losses on early extinguishment of debt and derivative contracts (including cash charges), similar adjustments we make to our FFO measures (see definition below), and other items, such as, stock based compensation and unrealized gains or losses on foreign currency and derivatives. We also include a pro forma adjustment to reflect a full period of NOI on the operating properties we acquire or stabilize during the quarter and to remove NOI on properties we dispose of during the quarter, assuming all transactions occurred at the beginning of the quarter. The pro forma adjustment also includes economic ownership changes in our ventures to reflect the full quarter at the new ownership percentage.

We believe Adjusted EBITDA provides investors relevant and useful information because it permits investors to view our operating performance, analyze our ability to meet interest payment obligations and make quarterly preferred stock dividends on an unleveraged basis before the effects of income tax, depreciation and amortization expense, gains and losses on the disposition of non-development properties and other items (outlined above), that affect comparability. While all items are not infrequent or unusual in nature, these items may result from market fluctuations that can have Inconsistent effects on our results of operations. The economics underlying these items reflect market and financing conditions in the short-term but can obscure our performance and the value of our longterm investment decisions and strategies.

We calculate our Adjusted EBITDA, based on our proportionate ownership share of both our unconsolidated and consolidated ventures. We reflect our share of our Adjusted EBITDA measures for unconsolidated ventures by applying our average ownership percentage for the period to the applicable reconciling items on an entity by entity basis. We reflect our share for consolidated ventures In which we do not own 100% of the equity by adjusting our Adjusted EBITDA measures to remove the noncontrolling interests share of the applicable reconciling items based on our average ownership percentage for the applicable periods

While we believe Adjusted EBITDA is an important measure, it should not be used alone because it excludes significant components of net earnings, such as our historical cash expenditures or future cash requirements for working capital, capital expenditures, distribution requirements, contractual commitments or interest and principal payments on our outstanding debt and is therefore limited as an analytical tool.

Our computation of Adjusted EBITDA may not be comparable to EBITDA reported by other co In both the real estate industry and other industries. We compensate for the limitations of Adjusted EBITDA by providing investors with financial statements prepared according to GAAP, along with this detailed discussion of Adjusted EBITDA and a reconciliation to Adjusted EBITDA from consolidated net earnings attributable to common stockholders.

Annualized Estimated NOI for the properties in our Development Portfolio is based on current TEI multiplied by the Estimated Weighted Average Stabilized Yield.

Assets Under Management ("AUM") represents the estimated fair value of the real estate we own or manage through both our consolidated and unconsolidated entities. We calculate AUM by adding investment Capacity and the third-party investors' share of the estimated fair value of the assets in the co-Investment ventures to Enterprise Value.

Business Line Reporting is a non-GAAP financial measure. Core FFO and development gains are generated by our three lines of business: (i) real estate operations; (ii) strategic capital; and (iii) development. The real estate operations line of business represents total Prologis Core FFO, less the amount allocated to the Strategic Capital line of business. The amount of Core FFO allocated to the Strategic Capital line of business. The amount of Core FFO allocated to the Strategic Capital line of business represents the third party share of asset management, Net Promotes and transactional fees that we earn from our consolidated and unconsolidated co-Investment vertures less costs directly associated to our strategic capital group. Realized development gains include our share of gains on dispositions of development properties and land, net of taxes. To calculate the per share amount, the amount generated by each line of business is divided by the weighted average diluted common shares outstanding used in our Core FFO per share calculation. Management believes evaluating our results by line of business is a useful supplemental measure of our operating performance because it helps the Investing public compare the operating performance of Prologis' respective businesses to other companies' comparable businesses. Prologis' computation of FFO by Ine of business in a useful businesses. Prologis' computation of FFO by may use different methodologies in computing such measures.

Calculation of Per Share Amounts

		Three M	ont	hs Ended
				Mar. 31,
in thousands, except per share amount		2019		2018
Net earnings				
Net earnings attributable to common stockholders	\$	347,047	s	365,902
Noncontrol ling interest attributable to exchangeable limited				
partnership units		10,657		10,693
Adjusted net earnings attributable to common stockholders - Diluted	\$	357,704	\$	376,595
Weighted average common shares outstanding - Basic	10	629,676	Г	532,185
Incremental weighted average effect on exchange of				
limited partnership units		19,718		16,270
Incremental weighted average effect of equity awards	1	4,965	1.1	5,668
Weighted average common shares outstanding - Diluted		654,359		554,123
Net earnings per share - Basic	\$	0.55	\$	0.69
Net earnings per share - Diluted	\$	0.55	\$	0.68
Core FFO				
Core FFO attributable to common stockholders/unitholders	\$	474,251	s	443,120
Noncontrol ling interest attributable to exchangeable limited				
partnership units		194		370
Core FFO attributable to common stockholders/unitholders- Diluted	\$	474,445	\$	443,490
Weighted average common shares outstanding - Basic		629,676	Г	532,185
Incremental weighted average effect on exchange of				
limited partnership units		19,718		16,270
Incremental weighted average effect of equity awards		4,965		5,668
Weighted average common shares outstanding - Diluted	20	654,359	_	554,123
Core FFO per share - Diluted	S	0.73	Ś	0.80



Debt Covenants are calculated in accordance with the respective debt agreements and may be different than other covenants or metrics presented. They are not calculated in accordance with the applicable Securities Exchange Commission rules. Please refer to the respective agreements for full financial covenant descriptions. Debt covenants as of the period end were as follows:

		Indenture		Global Line
	Covenant	Actual	Covenant	Actual
Leverage ratio	<60%	24.4%	<60%	22.8%
Fixed charge coverage ratio	>1.5x	10.31 x	>1.5x	11.12 x
Secured debt leverage ratio	<40%	1.4%	<40%	2.1.%
Unencumbered asset to unsecured debt ratio	>1.50%	353.9%	N/A	N/A
Unencumbered debt service coverage ratio	N/A	N/A	>150%	1043.0%

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Debt Metrics. We evaluate the following debt metrics to monitor the strength and flexibility of our capital structure and evaluate the performance of our management. Investors can utilize these metrics to make a determination about our ability to service or refinance our debt. See below for the calculations.

Three Months Ended

			nee	Months Ender
		Mar. 31,		Dec. 31,
dollars in thousands		2019		2018
Debt as a % of gross real estate assets:				
Consolidated debt (at par)	\$	10,777,280	\$	11,161,326
Noncontrolling interests share of consolidated debt (at par)		(12,880)		(13,119)
Prologis share of unconsolidated debt (at par)		2,058,866		2,048,777
Total Prologis share of debt (at par)		12,823,266		13, 196, 984
Prologis share of outstanding foreign currency derivatives		(826)		(1,519)
Consolidated cash and cash equivalents		(251,030)		(343,856)
Noncontrolling interests share of consolidated cash and cash equivalents		16,316		71,078
Prologis share of unconsolidated cash and cash equivalents		(268,625)		(203,997)
Total Prologis share of debt, net of adjustments	Ś	12,319,101	S	12,718,690
Consolidated gross real estate assets		36.022.090		35,935,596
Noncontrolling interests share of consolidated gross real estate assets		(3,056,890)		(3,230,062)
Prologis share of unconsolidated gross real estate assets		8,641,725		8,838,699
Total Prologis share of gross real estate assets	s	41.606.925	Ś	41.544.233
Debt as a % of gross real estate assets		29.6%		30.6%
Debt as a % of gross Market Capitalization:				
Total Prologis share of debt, net of adjustments	s	12,319,101	s	12,718,690
Total outstanding common stock and limited partnership units		650.291		648,488
Share price at guarter end	s	71.95	s	58.72
Total equity capitalization	S	46,788,437	S	38,079,215
Total Prologis share of debt, net of adjustments		12,319,101		12,718,690
Gross Market Capitalization	s	59,107,539	Ś	50,797,905
Debt as a % of gross Market Capitalization		20.8%		25.0%
Secured debt as a % of gross real estate assets:				
Consolidated secured debt (at par)	S	956.565	S	816,360
Noncontrolling interests share of consolidated secured debt (at par)	-	(12,880)		(13,119)
Prologis share of unconsolidated secured debt (at par)		637.026		653,600
Total Prologis share of secured debt (at par)	S	1,580,711	Ś	1,456,841
Total Prologis share of gross real estate assets	S	41.606.925	s	
Secured debt as a % of gross real estate assets		3.8%		3.5%
Unencumbered grass real estate assets to unsecured debt:				
Consolidated unencumbered gross real estate assets	5	33,613,448	s	33,612,091
Noncontrolling interests share of consolidated unencumbered gross real				
estate assets		(2,972,766)		(3,160,219)
Prologis share of unconsolidated unencumbered gross real estate assets		7,050,610		7,278,081
Total Prologis share of unencumbered gross real estate assets	S	37,691,292	s	37,729,953
Consolidated unsecured debt (at par)		9,820,715		10,344,965
Noncontrolling interests share of consolidated unsecured debt (at par)		-		-
Prologis share of unconsolidated unsecured debt (at par)		1,421,840		1,395,177
Total Prologis share of unsecured debt (at par)	\$	11,242,555	\$	11,740,142
Unencumbered gross real estate assets to unsecured debt	-	335.3%	_	321.4%



## 1Q 2019 Supplemental

		TI	ree	Months Ended
		Mar. 31		Dec. 31,
dollars in thousands		2019		2018
Fixed Charge Coverage ratio:			1	
Adjusted EBITDA	\$	654,410	\$	792,630
Adjusted EBITDA-annualized including development gains and excluding net promotes (a)	\$	2,826,308	\$	2,942,662
Net promotes for the trailing 12 months		26,926		82,108
Adjusted EBITDA-annualized	\$	2,853,234	s	3,024,770
Pro forma adjustment annualized		(10,188)		(1,857)
Adjusted EBITDA, including NOI from disposed properties, annualized	\$	2,843,046	s	3,022,913
Interest expense	\$	60,507	\$	62,380
Amortization and write-off of deferred loan costs		(3,323)		(3,460)
Amortization of debt premiums, net		(839)		(660)
Capitalized interest		13,722		15,634
Preferred stock dividends		1,499		1,492
Noncontrolling interests share of consolidated fixed charges		(35)		(28)
Prologis share of unconsolidated fixed charges		16,789		17,294
Total Prologis share of fixed charges	\$	88,320	\$	92,652
Total Prologis share of fixed charges, annualized	\$	353,280	s	370,608
Fixed charge coverage ratio		8.05		8.16
Debt to Adjusted EBITDA:				
Total Prologis share of debt, net of adjustments	\$	12,319,101	s	12,718,690
Adjusted EBITDA-annualized	\$	2,853,234	s	3,024,770
Debt to Adjusted EBITDA ratio		4.32		4.20
	-			

(a) Prologis share of gains on dispositions of development properties for the trailing 12 months was \$358.1 million and \$479.7 million for the current quarter and the previous quarter, respectively.

Development Portfolio includes industrial properties that are under development and properties that are developed but have not met Stabilization.

Enterprise Value equals our Market Equity plus our share of total debt.

Estimated Bulld Out (TEI and sq ft) represents the estimated TEI and finished square feet available for lease upon completion of an industrial building on existing parcels of land.

Estimated Value Creation represents the value that we expect to create through our development and leasing activities. We calculate Estimated Value Creation by estimating the Stabilized NOI that the property will generate and applying a stabilized capitalization rate applicable to that property. Estimated Value Creation is calculated as the amount by which the value exceeds our TEI and does not include any fees or promotes we may eam. Estimated Value Creation for our Value-Added Properties that are sold includes the realized economic gain.

Estimated Weighted Average Margin is calculated on development properties as Estimated Value Creation, less estimated closing costs and taxes, if any, on properties expected to be sold or contributed, divided by TEI.

Estimated Weighted Average Stabilized Yield is calculated on development properties as Stabilized NOI divided by TEI.

FFO, as modified by Prologis attributable to common stockholders/unitholders ("FFO, as modified by Prologis"); Core FFO attributable to common stockholders/unitholders ("Core FFO"); AFFO attributable to common stockholders/unitholders ("AFFO"); (collectively referred to as "FFO"), FFO is a non-GAAP financial measure that is commonly used in the real estate industry. The most directly comparable GAAP measure to FFO is net earnings.

The National Association of Real Estate Investment Trusts ("NAREIT") defines FFO as earnings computed under GAAP to exclude historical cost depreciation and gains and losses from the sales, along with impairment charges, of previously depreciated properties. We also exclude the gains on revaluation of equity investments upon acquisition of a controlling interest and the gain recognized from a partial sale of our investment, as these are similar to gains from the sales of previously depreciated properties. We exclude similar adjustments from our unconsolidated entities and the third parties' share of our consolidated co-investment ventures.

#### Our FFO Measures

Our FFO measures begin with NAREIT's definition and we make certain adjustments to reflect our business and the way that management plans and executes our business strategy. While not infrequent or unusual, the additional items we adjust for in calculating FFD, as modified by Prologis, Core FFO and AFFO, as defined below, are subject to significant fluctuations from period to period. Although these items may have a material impact on our operations and are reflected in our financial statements, the removal of the effects of these items allows us to better understand the core operating performance of our properties over the long term. These items have both positive and negative shortterm effects on our results of operations in inconsistent and unpredictable directions that are not relevant to our long-term outlook.

We calculate our FFO measures, as defined below, based on our proportionate ownership share of both our unconsolidated and consolidated ventures. We reflect our share of our FFO measures for unconsolidated ventures by applying our average ownership percentage for the period to the applicable reconciling items on an entity by entity basis. We reflect our share for consolidated ventures In which we do not own 100% of the equity by adjusting our FFO measures to remove the noncontrolling interests share of the applicable reconciling items based on our average ownership percentage for the applicable periods.

These FFO measures are used by management as supplemental financial measures of operating performance and we believe that it is important that stockholders, potential investors and financial analysts understand the measures management uses. We do not use our FFO measures as, nor should they be considered to be, alternatives to net earnings computed under GAAP, as indicators of our operating performance, as alternatives to cash from operating activities computed under GAAP or as indicators of our ability to fund our cash needs.

We analyze our operating performance principally by the rental revenues of our real estate and the revenues from our strategic capital business, net of operating, administrative and financing expenses. This income stream is not directly impacted by fluctuations in the market value of our investments in real estate or debt securities.

FFD, as modified by Proloais

To arrive at FFD, as modified by Prologis, we adjust the NAREIT defined FFD measure to exclude the impact of foreign currency related items and deferred tax, specifically:



- deferred income tax benefits and deferred income tax expenses recognized by our subsidiaries;
- current income tax expense related to acquired tax liabilities that were recorded as deferred tax (11) liabilities in an acquisition, to the extent the expense is offset with a deferred income tax benefit In earnings that is excluded from our defined FFO measure;
- unhedged foreign currency exchange gains and losses resulting from debt transactions between us and our foreign consolidated subsidiaries and our foreign unconsolidated entities; (111)
- foreign currency exchange gains and losses from the remeasurement (based on current foreign currency exchange rates) of certain third party debt of our foreign consolidated and unconsolidated entities; and
- mark-to-market adjustments associated with derivative financial instruments

We use FFO, as modified by Prologis, so that management, analysts and investors are able to evaluate our performance against other REITs that do not have similar operations or operations in jurisdictions outside the U.S.

#### Core FFO

In addition to FFD, as modified by Prologis, we also use Core FFO. To arrive at Core FFD, we adjust FFD, as modified by Prologis, to exclude the following recurring and nonrecurring items that we recognized directly in FFD, as modified by Prologis.

- gains or losses from the disposition of land and development properties that were developed (i) with the intent to contribute or sell;
- Income tax expense related to the sale of investments in real estate;
- impairment charges recognized related to our investments in real estate generally as a result of our change in intent to contribute or sell these properties:
- gains or losses from the early extinguishment of debt and redemption and repurchase of (iv) preferred stock: and
- expenses related to natural disasters. (v)

We use Core FFO, including by segment and region, to: (I) assess our operating performance as compared to other real estate companies; (II) evaluate our performance and the performance of our properties in comparison with expected results and results of previous periods; (iii) evaluate the performance of our management; (IV) budget and forecast future results to assist in the allocation of resources; (v) provide guidance to the financial markets to understand our expected operating performance; and (vi) evaluate how a specific potential investment will impact our future results.

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To arrive at AFFO, we adjust Core FFO to include realized gains from the disposition of land and development properties and recurring capital expenditures and exclude the following items that we recognize directly in Core FFO:

- straight-line rents;
- amortization of above- and below-market lease intangibles;
- (III) amortization of management contracts; (Iv)
- amortization of debt premiums and discounts and financing costs, net of amounts capitalized, and:
- (v) stock compensation expense.

We use AFFO to (i) assess our operating performance as compared to other real estate companies, (ii) evaluate our performance and the performance of our properties in comparison with expected results and results of previous periods, (iii) evaluate the performance of our management, (iv) budget and forecast future results to assist in the allocation of resources, and (v) evaluate how a specific potential investment will impact our future results.

Limitations on the use of our FFO measures

While we believe our modified FFO measures are important supplemental measures, neither NAREIT's nor our measures of FFO should be used alone because they exclude significant economic components of net earnings computed under GAAP and are, therefore, limited as an analytical tool. Accordingly, these are only a few of the many measures we use when analyzing our business. Some of the limitations are:

- The current income tax expenses that are excluded from our modified FFO measures represent the taxes and transaction costs that are payable.
- Depreciation and amortization of real estate assets are economic costs that are excluded from FFO. FFO is limited, as it does not reflect the cash requirements that may be necessary for future replacements of the real estate assets. Furthermore, the amortization of capital expenditures and leasing costs necessary to maintain the operating performance of logistics facilities are not reflected in FFO.
- Gains or losses from non-development property dispositions and impairment charges related to
  expected dispositions represent changes in value of the properties. By excluding these gains and
  losses, FPO does not capture realized changes in the value of disposed properties arising from
  changes in market conditions.
- The deferred income tax benefits and expenses that are excluded from our modified FFO
  measures result from the creation of a deferred income tax asset or liability that may have to be
  settled at some future point. Our modified FFO measures do not currently reflect any income or
  expense that may result from such settlement.
- The foreign currency exchange gains and losses that are excluded from our modified FFO
  measures are generally recognized based on movements in foreign currency exchange rates
  through a specific point in time. The ultimate settlement of our foreign currency-denominated
  net assets is indefinite as to timing and amount. Our FFO measures are limited in that they do not
  reflect the current period changes in these net assets that result from periodic foreign currency
  exchange rate movements.
- The gains and losses on extinguishment of debt or preferred stock that we exclude from our Core
  FFO, may provide a benefit or cost to us as we may be settling our obligation at less or more than
  our future obligation.
- The natural disaster expenses that we exclude from Core FFO are costs that we have incurred.

We compensate for these limitations by using our FFO measures only in conjunction with net earnings computed under GAAP when making our decisions. This information should be read with our complete Consolidated Financial Statements prepared under GAAP. To assist investors in compensating for these limitations, we reconcile our modified FFO measures to our net earnings computed under GAAP.

General and Administrative Expenses ("G&A"). Generally our property management personnel perform the property-level management of the properties in our owned and managed portfolio, which include properties we consolidate and those we manage that are owned by the unconsolidated coinvestment ventures. We allocate the costs of our property management function to the properties we consolidate (included in Rental Expenses) and the properties owned by the unconsolidated co-



Investment ventures (Included In Strategic Capital Expenses) by using the square feet owned by the respective portfolios. Strategic Capital Expenses also include the direct expenses associated with the asset management of the unconsolidated co-investment ventures provided by our employees who are assigned to our Strategic Capital segment. We do not allocate indirect costs to Strategic Capital Expenses.

We capitalize certain costs directly related to our development. We also capitalized certain costs directly related to our leasing activities through 2018. Capitalized G&A expenses include salaries and related costs as well as other G&A costs. The capitalized costs were as follows:

		1	Th ree M	Mar. 31,
in thousand s		2019		2018
Building and land development activities	S	19,270	\$	16,091
Leasing activities		-		5,388
Operating building improvements and other		5,105		4,244
Total capitalized G&A	s	24,375	\$	25,723
G&A as a Percent of Assets Linder Management (in	thousands l			

5&A as a Percent of Assets Under Management (in thousands)

Net G&A - midpoint of 2019 guidance	S	250,000
Add: estimated 2019 strategic capital expenses (excluding promote expense)		126,000
Less: estimated 2019 strategic capital property management expenses		(70,000)
Adjusted G&A, using 2019 guidance amounts	\$	306,000
Gross book value at period end (a):		
Operating properties	\$	62,069,464
Development portfolio - TEI		4,336,693
Land portfolio		1,501,587
Other real estate investments and gross book value of assets held for sale		1,039,571
Total value of assets under management	S	68,947,315
G&A as % of assets under management		0.44 %
(a) This does not concern at action of a		

(a) This does not represent enterprise value.

Guildance. The following is a reconciliation of our annual guided Net Earnings per share to our guided Core FFO per share:

		Low	High
Net Earnings (a)	s	2.08 \$	2.18
Our share of:			
Depreciation and amortization		1.93	1.97
Net gains on real estate transactions, net of taxes		(0.80)	(0.88)
Unrealized foreign currency gains and other, net		(0.01)	(0.01)
Core FFO	s	3.20 \$	3.26

(a) Earnings guidance includes patential future gains recognized from real estate transactions, but excludes future for eign currency or derivative gains or losses as these items are difficult to predict.

#### 1Q 2019 Supplemental

### Income Taxes.

		Three M	Months Ended Mar. 31,		
in thousands		2019		2018	
Current income tax expense	s	10,320	\$	11,127	
Current income tax expense (benefit) on dispositions		2,399		6,611	
Current income tax expense (benefit) on dispositions related to acquired tax liabilities		-		878	
Total current income tax expense		12,719		18,616	
Deferred income tax (benefit) expense		793		(1,186)	
Deferred income tax (benefit) expense on dispositions related to acquired tax					
liabilities				(878)	
Total income tax expense	\$	13,512	5	16,552	

Interest Expense.

	Mar.					
in thousands		2019		2018		
Gross interest expense	s	70,067	\$	55,350		
Amortization of debt premiums, net		839		(344)		
Amortization of finance costs		3,323		3,358		
Interest expense before capitalization		74,229	-	58,364		
Capitalized amounts		(13,722)		(11,119)		
Interest expense	\$	60,507	\$	47,245		

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Investment Capacity is our estimate of the gross real estate that could be acquired by our coinvestment ventures through the use of existing equity commitments from us and our partners assuming the maximum leverage limits of the ventures are used.

Market Capitalization equals Market Equity, less liquidation preference of the preferred shares/units, plus our share of total debt.

Market Classification

- Global Markets feature large population centers with high per-capita consumption and are located near major seaports, airports, and ground transportation systems.
- Regional Markets benefit from large population centers but typically are not as tied to the
  global supply chain, but rather serve local consumption and are often less supply
  constrained. Markets included as regional markets include: Austin, Charlotte, Cincinnati,
  Columbus, Denver, Hungary, Indianapolis, Juarez, Las Vegas, Louisville, Memphis, Nashville,
  Orlando, Phoenix, Portland, Reno, Reynosa, San Antonio, Slovakia, Sweden and Tijuana.

Market Equity equals outstanding shares of common stock and units multiplied by the closing stock price plus the liquidation preference of the preferred shares/units.

Net Asset Value ("NAV"). We consider NAV to be a useful supplemental measure of our operating performance because it enables both management and investors to estimate the fair value of our business. The assessment of the fair value of a particular line of our business is subjective in that it involves estimates and can be calculated using various methods. Therefore, we have presented the financial results and investments related to our business components that we believe are important in calculating our NAV but we have not presented any specific methodology nor provided any guidance on the assumptions or estimates that should be used in the calculation.



The components of NAV do not consider the potential changes in rental and fee income streams or the franchise value associated with our global operating platform, strategic capital platform or development platform.

Net Effective Rent is calculated at the beginning of the lease using estimated total cash rent to be received over the term and annualized. Amounts derived in a currency other than the U.S. dollar have been translated using the average rate from the previous twelve months. The per square foot number is calculated by dividing the Net Effective Rent by the occupied square feet of the lease.

Net Operating Income ("NOI") is a non-GAAP financial measure used to evaluate our operating performance and represents Rental Revenue less rental expenses.

Net Promote includes actual promote revenue earned from third party investors during the period, net of related cash and stock compensation expenses.

Non-GAAP Pro-Rata Financial Information. This information includes non-GAAP financial measures. The Prologis share of unconsolidated co-investment ventures are derived on an entity-by-entity basis by applying our ownership percentage to each line item in the GAAP financial statements of these ventures to calculate our share of that line item. For purposes of balance sheet data, we use our ownership percentage at the end of the period and for operating information we use our average ownership percentage during the period consistent with how we calculate our share of net earnings (loss) during the period for our consolidated financial statements. We use a similar calculation to derive the noncontrolling interests' share of each line item in our consolidated financial statements.

We believe this form of presentation offers insights into the financial performance and condition of our company as a whole, given the significance of our co-investment ventures that are accounted for either under the equity method or consolidated with the third parties' share included in noncontrolling interests, although the presentation of such information may not accurately depict the legal and economic implications of holding a non-controlling interest in the co-investment venture. Other companies may calculate their proportionate interest differently than we do, limiting the usefulness as a comparative measure.

We do not control the unconsolidated co-investment ventures for purposes of GAAP and the presentation of the assets and liabilities and revenues and expenses do not represent a legal claim to such items. The operating agreements of the unconsolidated co-investment ventures generally provide that investors, including Prologis, may receive cash distributions (1) to the extent there is available cash from operations, (2) upon a capital event, such as a refinancing or sale, or (3) upon liquidation of the venture. The amount of cash each investor receives is based upon specific provisions of each operating agreement and varies depending on factors including the amount of capital contributed by each investor and whether any contributions are entitled to priority distributions. Upon liquidation of the co-investment venture and after all liabilities, priority distributions and initial equity contributions have been repaid, the investors generally would be entitled to any residual cash remaining based on their respective legal ownership percentages.

Because of these limitations, the Non-GAAP Pro-Rata Financial Information should not be considered in isolation or as a substitute for our consolidated financial statements as reported under GAAP.

Operating Portfolio represents industrial properties in our owned and managed portfolio that have reached Stabilization. Prologis share of NOI excludes termination fees and adjustments and includes NOI for the properties contributed to or acquired from co-investment ventures at our actual share

prior to and subsequent to change In ownership. The markets presented represent markets that are generally greater than 1% of Prologis share of NOI. Assets held for sale are excluded from the portfolio.

Prologis Share represents our proportionate economic ownership of each entity included in our total owned and managed portfolio whether consolidated or unconsolidated.

### Rental Revenue.

	Three Months Ended			
				Mar. 31,
in thousands		2019		2018
Rental revenues	s	501,905	Ś	412,841
Rental recoveries		165,353		128,042
Amortization of lease intangibles		4,234		(628)
Straight-lined rents		25,315		15,688
Rental Revenue	S	696,807	Ś	555,943

Rent Change (Cash) represents the percentage change in starting rental rates per the lease agreement, on new and renewed leases, commenced during the period compared with the previous ending rental rates in that same space. This measure excludes any short-term leases of less than one-year, holdover payments, free rent periods and introductory (teaser rates) defined as 50% or less of the stabilized rate.

Rent Change (Net Effective) represents the percentage change in net effective rental rates (average rate over the lease term), on new and renewed leases, commenced during the period compared with the previous net effective rental rates in that same space. This measure excludes any short-term leases of less than one year and holdover payments.

Retention is the square footage of all leases commenced during the period that are rented by existing tenants divided by the square footage of all expiring and in-place leases during the reporting period. The square footage of tenants that default or buy-out prior to expiration of their lease and short-term leases of lease than one year, are not included in the calculation.

Same Store. Our same store metrics are non-GAAP financial measures, which are commonly used in the real estate industry and expected from the financial community, on both a net-effective and cash basis. We evaluate the performance of the operating properties we own and manage using a "same store" analysis because the population of properties in this analysis is consistent from period to period, which allows us to analyze our ongoing business operations.

We define our same store population for the three months ended March 31, 2019 as our owned and managed properties that were in the Operating Portfolio at January 1, 2018 and owned throughout the same three month period in both 2018 and 2019. The same store population excludes nonindustrial real estate properties and properties held for sale to third parties, along with development properties that were not stabilized at the beginning of the period (January 1, 2018) and properties acquired or disposed of to third parties during the period. Beginning January 1, 2018, we modified our definition of same store to align on consistent methodologies with members of the industrial REIT group. This did not materially change our historical amounts reported. To derive an appropriate measure of period-to-period operating performance, we remove the effects of foreign currency exchange rate movements by using the reported period end exchange rate to translate from local currency into the U.S. dollar, for both periods. We believe the factors that affect rental revenues, rental



recoveries, rental expenses and NOI in the same store portfolio are generally the same as for our consolidated portfolio.

As our same store measures are non-GAAP financial measures, they have certain limitations as analytical tools and may vary among real estate companies. As a result, we provide a reconcilitation of rental revenues, rental recoveries and rental expenses from our Consolidated Financial Statements prepared in accordance with GAAP to same store property NOI with explanations of how those metrics are calculated. In addition, we further remove certain noncash items (straight-line rent adjustments and amortization of lease intangibles) included in the financial statements prepared in accordance with GAAP to reflect a cash same store number. To clearly label these metrics, they are categorized as same store portfolio NOI – net effective and same store portfolio NOI – cash.

The following is a reconciliation of our consolidated rental revenues, rental recoveries, rental expenses and property NOI, as included in the Consolidated Statements of Income, to the respective amounts in our same store portfolio analysis: Three Months Ended

				Mar. 31,
dollars in thousands		2019	2018	Change (%)
Rental revenues:				
Per the Consolidated Statements of Income (a)	\$	696,807 \$	555,943	
Adjustments to derive same store results:				
Properties not included in same store portfolio and other adjustments (a)(b)		(175,632)	(43,912)	
Unconsolidated co-investment ventures (a)		586,035	557,275	
Same Store - rental revenues - net effective	\$	1,107,210 \$	1,069,306	3.5%
Straight-line rent adjustments		(11,641)	(24,087)	
Fair value lease adjustments		(579)	(286)	
Same Store - rental revenues - cash	\$	1,094,990 \$	1,044,933	4.8%
Rental expenses:				
Per the Consolidated Statements of Income (a)	S	188,068 \$	142,941	
Adjustments to derive same store results:				
Properties not included in same store portfolio and other adjustments (a)(c)		(46,544)	(3,847)	
Unconsolidated co-investment ventures (a)		135,264	125,284	
Same Store - rental expenses - net effective and cash	\$	276,788 \$	264,378	4.7%
Same Store - NOI - Net Effective	s	830,422 \$	804,928	3.2%
Same Store - NOI - Net Effective - Prologis Share (d)	s	467,835 \$	448,703	4.3%
Same Store - NOI - Cash	s	818,202 \$	780,555	4.8%
Same Store - NOI - Cash - Prologis Share (d)	s	461,128 \$	436,915	5.5%

Presented, certain properties owned by us were contributed to a co-investment venture and are included in the same store portfolio. Neither our consolidated results nor thase of the co-investment ventures, when viewed individually, would be comparable on a same store basis because of the changes in composition of the respective portfolios from period to period (e.g. the results of a contributed property are included in our consolidated results through the contribution date and in the results of the unconsolidated entities subsequent to the contribution date). As a result, only line items labeled "same store portfolio" are comparable period over period.

- (b) We exclude non-industrial real estate properties and properties held for sole, along with development properties that were not stabilized at the beginning of the reporting period or properties acquired or dispased of to third parties during the period. We also exclude net termination and renegotistion fees to allow us to evaluate the growth or decline in each property's rental revenues without regard to one-time items that are not indicative of the property's rewring operating performance. Net termination and renegotiation fees represent the gross fee negotisted to allow a customer to terminate or renegotiste their lease, offset by the write-off of the asset recorded due to the adjustment to straight-line rents over the lease term.
- (c) Rental expenses include the direct operating expenses of the property such as property taxes, insurance and utilities. In addition, we include an allocation of the property management expenses for our consolidated properties based on the property management services provided to each property (generally, based on a percentage of revenues). On consolidation, these amounts are eliminated and the actual assts of providing property management services are recognised as part of our consolidated rental expenses. These expenses fluctuate based on the level of properties included in the same store partfolio and any adjustment is included as "effect of changes in foreign currency exchange rates and other" in this table.
- (d) Same Store-NOI-Prologis Share is calculated using the underlying building information from the Same Store NOI – Net Effective and NOI - Cash calculations and applying our ownership percentage as of March 31, 2019 to the NOI of each building for both periods.

Same Store Average Occupancy represents the average occupied percentage of the Same Store portfolio for the period.

Stabilization is defined as the earlier of when a property that was developed has been completed for one year or is 90% occupied. Upon Stabilization, a property is moved into our Operating Portfolio.

Stabilized NOI is equal to the estimated twelve months of potential gross rental revenue (base rent, including above or below market rents plus operating expense reimbursements) multiplied by 95% to adjust income to a stabilized vacancy factor of 5%, minus estimated operating expenses.

Total Expected Investment ("TEI") represents total estimated cost of development or expansion, including land, development and leasing costs. TEI is based on current projections and is subject to change.

Turnover Costs represent the estimated obligations incurred in connection with the signing of a lease; including leasing commissions and tenant improvements and are presented for leases that commenced during the period. Tenant improvements include costs to prepare a space for a new tenant or a lease renewal with the current tenant. It excludes costs for a first generation lease (i.e. a new development property) and short-term leases of less than one year.

Value-Added Properties are properties we have either acquired at a discount and believe we could provide greater returns post-stabilization or properties we expect to repurpose to a higher and better use.

Weighted Average Interest Rate is based on the effective rate, which includes the amortization of related premiums and discounts and finance costs.

Weighted Average Stabilized Capitalization ("Cap") Rate is calculated as Stabilized NOI divided by the Acquisition Price.





# FOR IMMEDIATE RELEASE

# **Prologis Reports First Quarter 2019 Earnings Results**

SAN FRANCISCO (April 16, 2019) – Prologis, Inc. (NYSE: PLD), the global leader in logistics real estate, reported results for the first quarter of 2019.

Net earnings per diluted share was \$0.55 for the quarter compared with \$0.68 for the first quarter of 2018. Core funds from operations\* per diluted share was \$0.73 for the quarter compared with \$0.80 for the same period in 2018. There were no promotes earned in the quarter, whereas net promote income was \$0.09 per diluted share in the same period in 2018.

"Our proprietary operating data points to continued market strength," said Hamid R. Moghadam, chairman and CEO, Prologis. "Our customers are focused on locations close to the end consumer in large consumption markets. In the first quarter, demand was exceptionally strong for small and medium-sized spaces."

### **OPERATING PERFORMANCE**

Owned & Managed	1Q19	1Q18	Notes
Period End Occupancy	96.8%	96.8%	
Leases Commenced	43MSF	33MSF	
Prologis Share	1Q19	1Q18	Notes
Net Effective Rent Change	25.1%	21.9%	Led by U.S. at 30.8%, with Europe at
			13.4%
Cash Rent Change	10.8%	9.2%	Led by U.S. at 14.3%
Cash Same Store NOI*	5.5%	7.9%	~75bps benefit from positive
			recoveries and expense timing

### DEPLOYMENT ACTIVITY

Prologis Share	1Q19
Building Acquisitions	\$179M
Weighted avg stabilized cap rate	4.3%
Development Stabilizations	\$691M
Estimated weighted avg yield	6.2%
Estimated weighted avg margin	30.3%
Estimated value creation	\$209M
Development Starts	\$239M
Estimated weighted avg margin	17.1%
Estimated value creation	\$41M
% Build-to-suit	41.2%
Total Dispositions and Contributions1	\$157M
Weighted avg stabilized cap rate (excluding land and other real estate)	5.9%

1. Contribution volume excludes the formation of Prologis Brazil Logistics Venture

# BALANCE SHEET ACTIVITY

Prologis and its co-investment ventures completed \$5.4 billion in capital markets activity, which included the previously announced upsizing of its global line of credit to \$3.5 billion. Notably, more than \$1.1 billion of the remaining activity was raised in Japanese yen at a weighted average rate of 45 basis points and term of more than 8 years.

The company ended the first quarter with leverage of 20.8 percent on a market capitalization basis, debt-to- adjusted EBITDA\* of 4.3x and \$4.1 billion of liquidity.

To accommodate its co-investment partners and to bring Prologis' investment in line with its long-term targets, the company reduced its ownership in its Prologis European Logistics Fund (PELF), generating \$313 million in proceeds during the quarter.

### GUIDANCE MIDPOINT RAISED AND RANGE NARROWED FOR 2019

"Our 2019 outlook is more optimistic today than it was 90 days ago," said Thomas S. Olinger, chief financial officer,

Prologis. "As a result, we are increasing our full-year guidance by more than 2% to reflect this view and our strong performance in the quarter."

### 2019 GUIDANCE

Earnings (per diluted share)	Previous	Revised
Net Earnings	\$1.77 to \$1.92	\$2.08 to \$2.18
Core FFO*	\$3.12 to \$3.20	\$3.20 to \$3.26

Our guidance reflects the adoption of the new lease accounting standard. For a year-over-year comparison, our 2018 earnings results would have been reduced by approximately \$0.04 per share.

Operations	Previous	Revised
Year-end occupancy	96.0% to 97.5%	96.5% to 97.5%
Cash Same Store NOI* - Prologis share	3.75% to 4.75%	4.25% to 5.00%

Capital Deployment – Prologis Share (in millions)	Previous	Revised
Development stabilizations	\$1,900 to \$2,200	\$2,000 to \$2,300
Development starts	\$1,600 to \$2,000	\$1,800 to \$2,200
Building acquisitions	\$300 to \$500	\$500 to \$700
Building contributions	\$1,000 to \$1,300	\$1,100 to \$1,400
Building and land dispositions	\$500 to \$800	\$500 to \$800
Realized Development gains	\$200 to \$250	\$300 to \$400
Net Proceeds (Uses)	\$(400)	\$(400)
Strategic Capital (in millions)	Previous	Revised
Strategic capital revenue, excl promote revenue	\$300 to \$310	\$300 to \$310
Net promote income, incl in Core FFO* range	\$65	\$90
G&A (in millions)	Previous	Revised
General & administrative expenses	\$240 to \$250	\$245 to \$255

The earnings guidance described above includes potential gains recognized from real estate transactions but excludes any foreign currency or derivative gains or losses as our guidance assumes constant foreign currency rates. In reconciling from net earnings to Core FFO\*, Prologis makes certain adjustments, including but not limited to real estate depreciation and amortization expense, gains (losses) recognized from real estate transactions and early extinguishment of debt, impairment charges, deferred taxes and unrealized gains or losses on foreign

currency or derivative activity. The difference between the company's Core FFO\* and net earnings guidance for 2019 relates predominantly to these items. Please refer to our first quarter Supplemental Information, which is available on our Investor Relations website at www.ir.prologis.com and on the SEC's website at www.sec.gov for a definition of Core FFO\* and other non-GAAP measures used by Prologis, along with reconciliations of these items to the closest GAAP measure for our results and guidance.

\*This is a non-GAAP financial measure. See the Notes and Definitions in our supplemental information for further explanation and a reconciliation to the most directly comparable GAAP measure.

### WEBCAST & CONFERENCE CALL INFORMATION

Prologis will host a live webcast and conference call to discuss quarterly results, current market conditions and future outlook. Here are the event details:

- Tuesday, April 16, 2019, at 12 p.m. U.S. Eastern time.
- Live webcast at <u>http://ir.prologis.com</u> by clicking Events and Presentations.
- Dial in: +1 (877) 209-4258 (toll-free from the United States and Canada) or +1 (647) 689-5198 (from all other countries) and enter Passcode 3557639.

A telephonic replay will be available April 16-23 at +1 (800) 585-8367 (from the United States and Canada) or +1 (416) 621-4642 (from all other countries) using conference code 3557639. The webcast replay will be posted when available in the Investor Relations "Events & Presentations" section.

### ABOUT PROLOGIS

Prologis, Inc. is the global leader in logistics real estate with a focus on high-barrier, high-growth markets. As of March 31, 2019, the company owned or had investments in, on a wholly owned basis or through co-investment ventures, properties and development projects expected to total approximately 772 million square feet (72 million square meters) in 19 countries. Prologis leases modern distribution facilities to a diverse base of approximately 5,100 customers across two major categories: business-to-business and retail/online fulfillment.

## FORWARD-LOOKING STATEMENTS

The statements in this document that are not historical facts are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These forward-looking statements are based on current expectations, estimates and projections about the industry and markets in which we operate as well as management's beliefs and assumptions. Such statements involve uncertainties that could significantly impact our financial results. Words such as "expects," "anticipates," "intends," "plans," "believes," "seeks," and "estimates," including variations of such words and similar expressions, are intended to identify such forward-looking statements, which generally are not historical in nature. All statements that address operating performance, events or developments that we expect or anticipate will occur in the future — including statements relating to rent and occupancy growth, development activity, contribution and disposition activity, general conditions in the geographic areas where we operate, our debt, capital structure and financial position, our ability to form new co-investment ventures and the availability of capital in existing or new co-investment ventures — are forward-looking statements. These statements are not guarantees of future performance and involve certain risks, uncertainties and assumptions that are difficult to predict. Although we believe the expectations reflected in any forward-looking statements are based on reasonable assumptions, we can give no assurance that our expectations will be attained and, therefore, actual outcomes and results may differ materially from what is expressed or forecasted in such forward-looking statements. Some of the factors that may affect outcomes and results include, but are not limited to: (i) national, international, regional and local economic and political climates; (ii) changes in global financial markets, interest rates and foreign currency exchange rates; (iii) increased or unanticipated competition for our properties; (iv) risks associated with acquisitions, dispositions and development of properties; (v) maintenance of real estate investment trust status, tax structuring and changes in income tax laws and rates; (vi) availability of financing and capital, the levels of debt that we maintain and our credit ratings; (vii) risks related to our investments in our co- investment ventures, including our ability to establish new coinvestment ventures; (viii) risks of doing business internationally, including currency risks; (ix) environmental uncertainties, including risks of natural disasters; and (x) those additional factors discussed in

reports filed with the Securities and Exchange Commission by us under the heading "Risk Factors." We undertake no duty to update any forward-looking statements appearing in this document except as may be required by law.

## CONTACTS

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